

مكتبة الأصح

March 5 1984

tractors demand

value of new contracts in the Middle East... estimated to be \$2.2 billion from 1983 to 1985...

Lebanon's President Amin Gemayel... announced the May 17 accord with Israel...

Ariane launched... Ariane, the European Space Agency rocket...

Communist freed... Uruguay freed the country's Communist Party's former secretary...

Ethiopian offer... Ethiopian Government agreed to take care of a pregnant West German woman...

Swedish row... Sweden's right-wing opposition started a political row over the sending of an official mission to Moscow...

Gonzalez Call... Spanish Prime Minister Felipe Gonzalez on a visit to Belgium...

Giscard to stand... Former French President Valéry Giscard d'Estaing is to stand for election to the National Assembly...

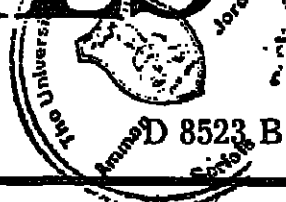
FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,264

Tuesday March 6 1984

The U.S. Treasury's bond market time bomb, Page 19



NEWS SUMMARY

GENERAL

Gemayel scraps Israel accord

Lebanon's President Amin Gemayel, as expected, renounced the May 17 accord with Israel which called on all foreign troops to withdraw from his country.

BUSINESS

Gold climbs above \$400

GOLD pushed back above \$400 an ounce again, rising \$5.5 in London to close at \$405.75, its highest closing level since September. In New York, the Comex March settlement was \$404.6.

Ariane launched

Ariane, the European Space Agency rocket carrying the world's largest civilian telecommunications satellite, had a perfect launch from French Guiana.

Arms cost talks

The Warsaw Pact proposed talks with Nato on a mutual commitment to curb military spending.

Finnish strike off

Today's planned Finnish general strike was averted when the trades union federation decided to accept the Government arbitrator's proposal on pay and conditions.

Oppenheimer's view

Mining multi-millionaire Harry Oppenheimer told the South African Institute of International Affairs in Cape Town that recent moves to defuse tension in the country would not succeed without accelerated race reforms.

Communist freed

Uruguay freed the country's Communist Party's former secretary-general Jose Luis Massera, a 68-year-old scientist, after nearly nine years in jail.

Sudan expects help

Sudan's Vice-President Omar Mohamed Altayeb said the U.S. had agreed to airlift arms to help the Khartoum Government confront the conspiracies it is facing.

Ethiopian offer

Ethiopian Government agreed to take care of a pregnant West German woman and her 18-month-old son, kidnapped from a French construction camp in southern Sudan by anti-government rebels who later released them.

Swedish row

Sweden's right-wing opposition started a political row over the sending of an official mission to Moscow while the Swedish military are hunting for intruders and a suspected foreign submarine.

Gonzalez Call

Spanish Prime Minister Felipe Gonzalez on a visit to Belgium, urged speedier integration of Spain into the EEC after its entry planned by 1986. He said the 10-year transition envisaged for Spanish agriculture was unfair.

Giscard to stand

Former French President Valéry Giscard d'Estaing is to stand for election to the National Assembly in 1988, he told television viewers last night.

Mondale fights to survive against Hart

BY STEWART FLEMING IN WASHINGTON

MR WALTER MONDALE is fighting for political survival in the contest for the Democratic Party's presidential nomination after Senator Gary Hart's resounding victory over the former Vice-President on Sunday in party caucuses in Maine. Mr Hart emerged a clear winner in Maine, capturing just over 50 per cent of the votes against 44 per cent for Mr Mondale. The race had thrown the superior organisation of the once heavily favoured Mr Mondale against the momentum that Mr Hart had after winning the New Hampshire primary election last week.

Mr Mondale had pulled out all the stops in Maine in an effort to halt the bandwagon that has built up behind Mr Hart since he crept into contention two weeks ago by capturing 16 per cent of the votes in the Iowa caucuses, where Mr Mondale won 49 per cent. Mr Mondale's chances of halting Mr Hart's momentum now appear to be fading. His aides concede that he is facing a last-ditch fight in next Tuesday's 11 primary and caucus elections. Now at stake are not just the more than 600 convention delegates to be selected on that day, but also Mr Mondale's reputation as a vote-puller who stands a chance of challenging the formidable Mr Ronald Reagan in November.

A complicating factor will be that other candidates, in particular the Rev Jesse Jackson, might influence the outcome next week by drawing support from the two front-runners. Mr Mondale's hopes will not be raised by the evidence that Mr Hart has revealed in his success, becoming more relaxed and dealing effectively with tougher questioning by television and press interviewers. Ironically, it is also now felt that the "front loading" of the primary season, which has squashed several key delegate selection processes into a few weeks, may be working against Mr Mondale. The former Vice-President had wanted this procedure in order to be able, he hoped, to lock up the Democratic nomination early and lead a united party into the campaign against President Reagan.



Mr Walter Mondale

Fears of the Mondale campaigners, Page 5

Millions in China's long march to private enterprise

By Mark Baker in Peking

CHINA'S retail shops, restaurants and service trades are being taken over by capitalist-style small businessmen and family co-operatives. They are hiring and firing their own workers, worrying about profit margins and tailoring their goods and services to woo customers away from their competitors.

Private enterprise is spreading so rapidly that it is almost as extensive as it was immediately after the revolution, before Chairman Mao began to channel most private commerce into state hands.

Between 1978 and 1982, China gained 1.5m retail stores, 626,000 restaurants and food shops (a four-fold increase) and 507,000 service trade shops. About 80 per cent of all the new businesses are privately owned.

The figures, just released by China's State Council, show that private commerce in these areas is eclipsing the traditional control of the state monopolies. The spread of "controlled capitalism" is being encouraged by the leadership of Deng Xiaoping to promote productivity and meet the growing consumer demands of Chinese workers and peasants, whose incomes have more than doubled in five years.

NATIONAL SEMICONDUCTOR PLANS SCOTTISH EXPANSION

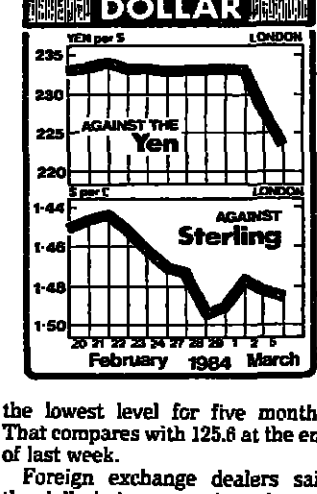
£100m microchip project for UK

BY GUY DE JONQUIERES IN LONDON

NATIONAL SEMICONDUCTOR, one of the leading U.S. electronic component manufacturers, plans a £100m (\$148m) investment in Scotland to build what it claims will be Western Europe's most advanced microchip production line. The project is the largest single electronics investment in Scotland and one of the biggest in Europe. It is expected to create 1,000 jobs in the next four years, most to be filled by local recruitment in Clydeside.

Each six-inch wafer will provide about 1,000 microchips, which is more than twice the capacity of the four-inch wafers used by most of the industry. Trial quantities of six-inch wafers are expected by December, with volume production planned to start early the following summer.

Its European component sales last year are estimated at \$158m by Dataquest, the U.S. market research firm. Mr George Younger, Secretary of State for Scotland, said the Silicon Glen region had the biggest concentration of high technology industries in Europe.



DOLLAR AGAINST THE YEN AND Sterling February 1984 March

Speaking in Chicago, Count Otto Lambsdorff, the West German Economics Minister, said he could not rule out a currency reshuffle in the EMS as a result of the dollar's fall. A rush of funds into D-Marks in the past few weeks has put strong pressure on the Belgian franc with the EMS, forcing heavy intervention by central banks and a rise in the Belgian discount rate.

The lowest level for five months. That compares with 125.8 at the end of last week. Foreign exchange dealers said the dollar's losses against the yen largely represented a delayed reaction by the Japanese currency to the dollar's sharp fall in recent weeks, a view shared by the Japanese authorities.

STERLING rose 40 points to \$1.485 and to DM 3.825 (DM 3.83), but fell to FF 11.775 (FF 11.79), SwFr 3.1625 (SwFr 3.1925) and Y32.5 (Y338). Its Bank of England trade-weighted index fell from 82.4 to 82.1. In New York it closed at \$1.48325, Page 41

SIX-INCH wafers are not made by any U.S. component company on a large scale. This is the first time that one has chosen to use advanced production methods in Europe which have not been used in the U.S. National Semiconductor will also make five-inch wafers in Greenock, as well as continuing production of the four-inch wafers.

Continued on Page 20

Gulf Oil examines takeover options

BY WILLIAM HALL IN NEW YORK

SHARES of Gulf Corporation, the embattled U.S. oil group, were temporarily suspended yesterday morning as its board of directors held an emergency meeting in Pittsburgh to discuss what Wall Street analysts believe is the biggest takeover offer in U.S. corporate history.

The Los Angeles-based Atlantic Richfield Company (Arco), the seventh biggest U.S. oil company, is widely believed to be the most likely partner in any friendly takeover of Gulf. It has raised the necessary bank finance and has met frequently with Gulf's senior executives.

Italians in axle link with GKN

By Ian Rodger in London

GUEST KEEN and Nettelfolds (GKN), the British engineering group, is to take a third stake in Carraro, a leading Italian manufacturer of four-wheel-drive axles for off-highway vehicles.

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EUROPEAN NEWS

EEC ministers in drive for farm policy reform pact

BY JOHN WYLES IN BRUSSELS

EEC AGRICULTURE Ministers last night began a determined attempt to sketch an outline agreement on farm policy reforms so as to provide some foundations for a badly-needed political summit in 13 days' time.

Urgency as well as doubts about whether enough time is available, was demonstrated late yesterday afternoon by M Michel Rocard, the French Minister of Agriculture, and President of the Council of Ministers.

Before beginning separate bilateral discussions with each Minister, M Rocard hinted that he might be calling them all back for further negotiations towards the end of the week if not enough progress is made by this evening.

Some progress was made by the farm Ministers last week but, paradoxically, this is creating concern that any agreement will fall seriously short of the objective of fundamental economies in the Common Agricultural Policy.

Anxiety within the European Commission is particularly focusing on the consensus which seems to be emerging between France and West Germany over how to achieve the elimination of monetary compensatory amounts so militantly demanded by French farmers.

These are border taxes and subsidies which even out the

PRIME Minister Margaret Thatcher and President François Mitterrand, the two key protagonists in the EEC budget battle, yesterday held three hours of talks at Chequers, ostensibly aimed at narrowing their considerable differences before the forthcoming Brussels summit, our Foreign Staff writes.

M. Mitterrand, as current Community president, is consulting all EEC member-governments with a view to presenting the summit with a compromise package on the two UK demands—a ceiling on farm spending and fairer budget contributions.

British and French officials said of yesterday's talks that an atmosphere of confidentiality was most conducive to progress. It was not clear that compromise was brought any nearer on the UK demands.

impact of currency changes on farm prices in national currencies and which French farmers complain give an unfair advantage to strong currency countries such as West Germany, the Netherlands, and the UK.

The effect of the scheme proposed by West Germany could be to add between 400m and 700m European Currency Units (Ecu's) to the cost of the CAP in a full year compared to the

Ecu 169m saving sought by the commission's original proposal. This has been vetoed by Bonn because it would lead to a lowering of prices paid to German farmers.

Another concern, shared by several national capitals, is that the German proposal would, in effect, raise farm prices in other EEC countries every time the D-Mark is revalued against other Community currencies.

Similarly, the savings to be obtained from imposing quotas on dairy production may also disappoint the Commission, as well as some heads of government.

The global quota of 97.2m tonnes which the Commission is seeking will have to be increased by special concessions to Ireland if Dublin's approval of a final package is to be secured.

Since Italy and Greece are also demanding special treatment, this issue could well prove so difficult that it will have to be dealt with by the summit.

Another proposal with which the Commission hoped to reduce the budgetary costs of the CAP—the tax on oils and fats—also looks unlikely to materialise. British, German and Dutch opposition remains unshaken, but the result will be the loss of Ecu 600m of revenue for the CAP in a full year.

Sweden aims to cut aid to crisis-hit industries

By Kevin Dons, Nordic Correspondent in Stockholm

SWEDEN'S Social Democratic Government is making a big effort to cut subsidies to crisis sectors of industry and is planning its faith more squarely on market forces and the private sector to revitalise Swedish industry.

The policy fits conveniently with the overriding need to restrain state expenditure and bring the public sector budget deficit under control. The government is being helped, too, by the big jump in industry's profits last year, triggered by the 16 per cent devaluation of the Swedish currency in October 1982.

The net cost of supporting ailing industrial sectors is to be cut to an estimated SKr 3.5bn (£504m) in the current fiscal year 1983-84, compared with SKr 11.5bn in 1982-83.

Mr Thage Peterson, Industry Minister, claimed yesterday that most of the costly restructuring of Swedish industry particularly in the shipbuilding, steel, forest products and mining sectors has now been completed.

"Swedish industrial policy can now win back its proper role after several years in which industrial policy has been synonymous with defensive subsidy policies," he said.

With improved profitability, industry must be prepared to increase expenditure in capital investment and research and development, to create more jobs, and it must also carry the burden of individual loss-making companies, he said.

"If things go badly companies must themselves take responsibility for quick counter-measures to avoid bankruptcy." The Government's tougher line towards ailing parts of industry has already been felt in the stainless steel sector, which has been forced to take responsibility for its own future in a Bill concerning industrial growth and renewal, the Industry Department stresses that it now wishes to devote available funds more aggressively to increased research and development and increased aid to small and medium-sized companies, and to providing capital for high-risk industrial projects.

The Swedish Industry Federation reacted sceptically to the Bill yesterday.

U.S. wants Europe in space project

BY PETER MARSH IN LONDON AND DAVID MARSH IN PARIS

THE U.S. would be "terribly disappointed" if Western Europe failed to join the country's programme to build a manned space station for the 1990s, Mr James Beggs, head of the American space agency, said in London yesterday.

Mr Beggs, administrator of the National Aeronautics and Space Administration (Nasa), was starting a major effort by the U.S. Government to woo Western Europe into participating in the project.

A few hours earlier, the hopes of Western Europe in space technology received a boost with a successful launch of Ariane, the rocket built under the auspices of the 11-nation European Space Agency.

The vehicle lifted off from a launch pad in Kourou, French Guiana, it carried a satellite for Intelsat, the international telecommunications organisation.

One space official said: "It went like clockwork. It was routine."

Arianespace, the company that sells Ariane launches, has an order book for 27 satellite launches, bringing in fees of FFr 6.1bn (£500m).

M Roland Deschamps of Arianespace said the launch confirmed Ariane has reached "technical maturity". The rocket has put its payload into orbit on six out of eight

BETWEEN \$9bn (£6.4bn) and \$10bn are going to be required annually for the next 20 years for the expansion of telecommunications in the developing world, according to preliminary estimates of a special International Commission for the development of worldwide telecommunications.

Anthony McDermott, reports from Geneva. As part of the search for advice on the project and finances, the commission has been talking to the World Bank. It hopes also to raise the formidable sums required from other United Nations organisations and the private sector.

Prime Minister of Japan. The U.S. also hopes that Canada will participate in the space station project.

Nasa officials want other countries to put up cash for the base in the sky, to add to the \$9bn (£5.7bn) that President Reagan committed to the project in January.

Mr Beggs said yesterday he hoped Western Europe would contribute up to \$2bn to the programme.

Government officials in the U.S. say they want to know by next year which countries plan to commit themselves to the scheme. The U.S. was approaching the plans for the station with an open mind, Mr Beggs went on. Other countries could either help in the overall design, or simply build modules that plug in to a central core.

The modules could be for specific tasks, such as experiments in crystal growth

or materials processing. Alternatively, these segments of the space station could house several activities operated by a single country or government agency.

The space station would benefit from foreign help. "America has no monopoly in brains. We want to draw on the world community in this effort."

Mr Beggs acknowledged fears in Europe that collaboration could be impeded by the U.S. Administration's concern over possible technology "leaks" to the Soviet Union.

As a result, space engineers in Europe have suggested, America might be unwilling to discuss sensitive technologies with their partners.

"This is a problem, but it's not insurmountable," Mr Beggs declared.

Vehicles other than the U.S. space shuttle might be able to dock with the station. This would leave Western Europe free to send cargo or even people to the base with future versions of Ariane.

Scientists would not necessarily be limited to laboratories in parts of the station their governments had paid for. They would be able to take advantage of other facilities.

West German union chief gives working-week compromise hint

BY RUPERT CORNWELL IN BONN

ON THE eve of a threatened wave of warning strikes in support of a 35-hour working week, a senior West German union official has given the first hint of a possible readiness to reach a compromise.

The hint came in a notably conciliatory interview with the Der Spiegel magazine by Herr Franz Steinkühler, deputy head of IG-Metall, the union in the forefront of the thus-far-unremitting campaign for a shorter working week.

Hitherto, neither unions nor management up and down the country have given any public

indication of readiness to meet the other side halfway. The result is that West Germany, theoretically, could be heading for its most severe industrial disruption for many years.

Herr Steinkühler confirmed that warning strikes would be taking place over the next few weeks. "We have to show that we're ready and able for a struggle," he said.

But Herr Steinkühler, whose harsh talking in the past has earned him the reputation of a hardliner on the 35-hour week issue, went on apparently to leave the door for compromise

ajar. "The name of our demand is the 35-hour week. But that doesn't mean that we wouldn't be agreeable to a 35.5 hour week, and I can think of a whole range of possible solutions." The essential thing, he stressed, was to get rid of the 40-hour standard working week.

The ending of the statutory cooling-off period means that the warning strikes—perhaps 30 minutes or an hour long—could begin up and down the country once this week's carnival festivities are over.

The Swedish Industry Federation reacted sceptically to the Bill yesterday.

General strike averted in Finland

By Our Helsinki Correspondent

A GENERAL strike in Finland threatened for March 6 was averted at the last minute yesterday when the Central Federation of Finnish Trade Unions (SAK), decided on a split vote to accept the compromise proposal of government special arbitrators for a national incomes settlement.

SAK's decision still has to be put to individual member unions and the final decision for some of them will not be known for a fortnight.

The arbitrators' proposal foresees a wage increase of about 7 per cent over the coming two years. Working hours will be reduced by four days a year in the private sector.

Basic unemployment pay will be raised to Fmk 70 per day (about \$8.4) plus increments for workers with children.

Germans intensify talks on cross-border contacts

BY LESLIE COLTIT IN BERLIN

EAST AND West German political and economic contacts will reach a new degree of intensity this week while the number of East Germans being allowed out to the West has reached the highest level since 1961.

Herr Wolfgang Mischniek, Bonn parliamentary leader of the liberal Free Democrats (FDP)—junior partner in the West German Government—conferred yesterday with Herr Erich Höpker, the East German leader.

Herr Mischniek, carrying a personal message from Chancellor Helmut Kohl, said afterwards the talks showed both sides desire further improvement in their relations.

On Thursday, the first meeting over will take place in East Berlin between parliamentary delegations from East and West

Warsaw pledge to phase out food rationing

WARSAW — Food rationing in Poland may be phased out at the beginning of 1985 but restrictions on meat will stay, Deputy Prime Minister Zbigniew Messner said.

He told the Communist Party Daily Trybuna-Ludzie that the performance of the country's farmers this year would determine the speed with which rationing should be ended and that the authorities intended to move cautiously.

The Government was anxious to avoid a repetition of the public outcry which followed the sudden re-introduction of butter rationing last November.

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EUROPEAN NEWS

Sectional interests and government traditions may hamper new moves from Brussels EEC flight of fancy over airline competition

PASSENGERS want cheaper airfares; most governments want strict control over who flies in their skies; airlines appear to be fairly happy with the status quo. The chances of an EEC policy on air transport regulation gaining acceptance in an area of such competing claims does not seem high.

Yet the European Commission intends to try. It wants to satisfy demands for a more competitive and less expensive system within the EEC, but without disturbing the present basis of bilateral government and airline co-operative agreements.

Since only the UK and the Netherlands among the 19 are committed to liberalising air transport, any new policy will have to tread carefully on the rules governing the national flag carriers and EEC governments have traditionally been reluctant to let the Commission accumulate powers in this area.

The airlines which would be immediately and chiefly affected by any changes are the major scheduled carriers—Aer Lingus, Air France, Alitalia, British Airways, British Caledonian, KLM, Lufthansa, Olympic Airways, Sabena, SAS and UTA. None of them are keen to see the Commission take any regulatory role in the industry either.

In addition, the Commission faces the problem of the limits of its jurisdiction over air transport regulations. Air transport at present escapes the EEC competition regulations, where the Commission has direct power. The Commission can regulate the flow of state subsidies to the airlines, but does not want to use this power in isolation for fear of jeopardising the outlook for broader change.

Only with the agreement of the Council of Ministers can the competition rules be extended to cover air transport, opening up the way to control of subsidies. The new approach to the industry is thus couched in both transport and competition terms. It is sponsored by Mr Giorgis Contogeorgis and Mr Frans Andriessen, respectively the Commissioners for Transport and Competition.

It starts from the premise that no government will allow its flag carrier to go out of business because it cannot face competition. Thus deregulation on the U.S. pattern, introduced by President Jimmy Carter, has been ruled out as

Paul Cheeseright explains why an attempt by the European Commission to pursue an aviation policy may have difficulty getting off the ground

more than 1 per cent of the total poolable revenue.

State subsidies to cover operating losses would be ruled out, but subsidies linked to restructuring a company in financial difficulties could be permissible—this is the pattern adopted for the steel industry.

Where bilateral agreements between governments provide for services which are not being provided by national airlines, any other airline from either state should be able to fill the gap—but national carriers would have first refusal.

The quid pro quo for an agreement to change would be for the airlines to be granted an exemption from the competition rules, at least for a specified time.

Even with the modified system the Commission is proposing airlines would still be in breach of Articles 85 and 86 of the Treaty of Rome which ban, for example, price fixing and the use of a dominant position in industry to prejudice the interests of consumers.

Passengers would find little immediate change in the way the airlines operate even if the measures, which will probably take two years to debate, are adopted as a package.

The failure of Transport Ministers over the years to define a common transport policy, as the Treaty of Rome demanded, demonstrates that change in this area is inevitably slow and usually minor.

Over a period we would expect them to result in increased competitive pressure resulting in a tighter control by the airlines of their costs; and because of the relaxation of the system of government control and airline agreements, in the passing on of these savings to the consumer," says the Commission.

Certainly the consumer lobby will see the package as limited in scope. The Commission, on the other hand, believes that it is necessary to create some momentum for change and that this is impossible if proposals are too radical.

Although governments are starting to examine the proposals, past practice suggests that eight of the Ten will be very reserved in their attitude. Their caution will be stiffened by the effect of the recession on the major EEC airlines, of which 10 out of the 11 are thought to be failing to earn enough to cover their financial charges and need for new fleets.

SWEDISH NAVY CHIEF EXPLAINS Why Karlskrona lives between war and peace

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

WITH PRAYERS offered in local churches around Karlskrona at the weekend for "conscripts, the armed forces and the police" as well as for "the foreigners we think are here," the citizens of Sweden's most important naval town are living in a strange, unreal world between war and peace.

For nearly three and a half weeks the Swedish armed forces have been trying to track down "the source of foreign underwater activities" in the maze of islands that ring one of the country's most sensitive naval bases.

A constant stream of observations from hydrophone contacts, underwater magnetic and acoustic monitoring devices and from visual observations have convinced the Swedish Defence Staff that they have cornered—for the moment—some form of underwater intruder among the islands of Karlskrona on the southern Baltic Coast.

"The question that is plaguing the military authorities is how can they come up with substantive evidence that will prove their claims that Sweden's innermost coastal waters have been penetrated by foreign submarines and other forms of underwater intruders with growing frequency over the past three years.

One night last week a program was reported to have crawled up on to one of the islands, forming the protective ring around Karlskrona.

Several tons of depth charges, mines and shock explosives have been detonated over the last 25 days, but without apparent success.

At night the Karlskrona sky has been lit up by flares and helicopter-borne floodlights, dogs have been sent in to search the islands and still, the mysterious underwater intruders have eluded the Swedish forces.

The Soviet Union—number one suspect as the source for the underwater intrusions—has been quick to accuse Sweden in

Norway sells Heimdal gas to European consortium

By Fay Gjester in Oslo

A CONTRACT worth Nkr 45bn (\$3.9bn) covering the sale of gas from one of Norway's smaller offshore fields was signed in Stavanger at the weekend.

The deal covers about 31bn cubic metres of gas from the Heimdal field, on which the French oil company Elf Aquitaine is operator.

Buyers are a consortium of West German, French, Dutch and Belgian companies. Terms are the same as those agreed several years ago for the sale of gas from the much larger, Anglo-Norwegian Statfjord field.

The Statfjord gas sale agreement included an understanding that Heimdal gas would be purchased at the same price, but the contract for Heimdal was drawn up separately and has only now been finalised.

Heimdal is due to come on stream in summer 1986 and could reach its plateau production of 3bn cubic metres per year about 12 months later. This would give it a producing life of about 10 years.

Gas from the field will reach the Continent via Norway's new gas-gathering pipeline Statpipe which links up with the pipeline in Emden at another Norwegian sector field, Ekofisk.

Heimdal also contains about 15m barrels of condensates or natural gas liquids which are to be exported to Cruden Bay in the UK via the Brae field. The condensates will be sold together with BP's output and the Heimdal partners reimbursed by BP, according to the price obtained.

Partners on Heimdal, in addition to Elf, are the three Norwegian companies, Statoil, Norsk Hydro and Saga, the North American companies Marathon, Bow Valley and Sunningdale, and another French company, Total. Norway's Uglund shipping company has a tiny stake—0.169 per cent.

Norway's government has authorised Statoil to seek shares in the offshore petroleum licences which Holland is offering in its current licensing round—the fifth in the country's history. Statoil already has stakes in two Dutch fields, Logger and Kottler.

U.S. decision to buy British aircraft disappoints Madrid

BY TOM BURNS IN MADRID

A U.S. decision to award a key defence contract for light transport aircraft to Short Brothers, builders of the Sherpa, in preference to the Avica C212, manufactured by Spain's national aerospace company CASA, has prompted sharp disappointment in Madrid and calls for a curtailment in Spanish arms purchases in the U.S.

Government officials indicated yesterday that three major outstanding contracts for re-equipping the Spanish military with missiles, helicopters and tanks would now be weighted towards a "European option."

The missile contract worth \$20m (\$1.2bn) which is due to be awarded this month, involves competing options from the British Rapier, the French German Roland and the U.S. Chaparral.

Sr Eduardo Serra, Spain's Secretary of State for Defence, said that by opting for the Sherpa the U.S. has "lost a magnificent opportunity to reduce the enormous imbalance in the arms market between Washington and Madrid."

The officials said that since the U.S. had decided against the C212, the onus was now on Spain to choose, as far as possible, against U.S. weaponry.

The Sherpa decision prompted an unusual weekend statement from the U.S. Embassy in Madrid aimed at softening the blow for Spain. It said that Washington "hoped there would be further opportunities for Spanish companies to compete in the U.S. defence field."

It was also understood that CASA would have access to studies in Washington which led to the decision to buy the Short Brothers aircraft.

Failure to secure the contract for the U.S. Air Force European distribution system aircraft (EDSA) programme is a serious setback for the state-owned CASA company.

High hopes had been placed on the contract which was viewed as a crucial sales breakthrough just at the time when the Spanish company was launching a new light transport aircraft—the CN235.

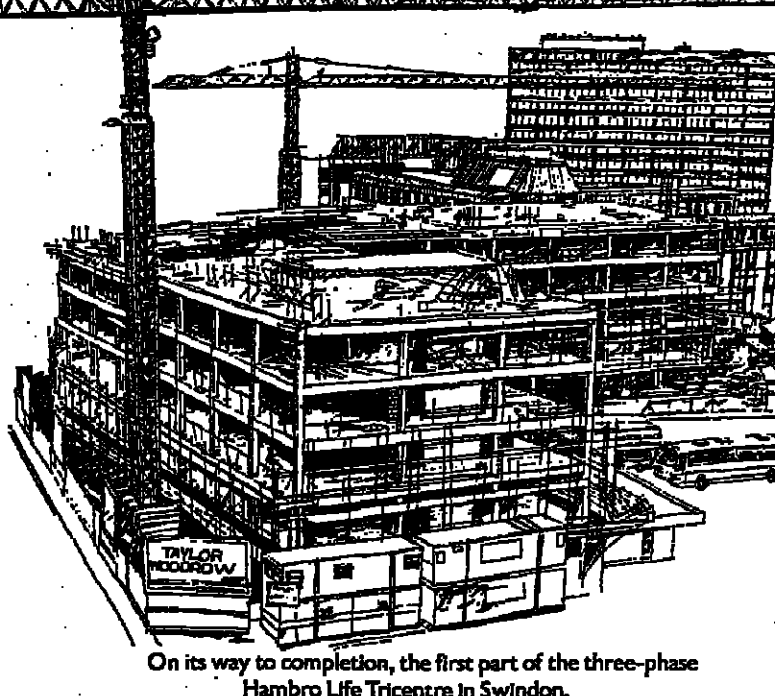
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Israel seeks to maintain contact with Gemayel

By Our Tel Aviv Correspondent

ISRAELI defence minister Yitzhak Shamir announced the Lebanese withdrawal agreement yesterday as a surrender to Syrian dictates but made clear it wanted to maintain contacts with President Amin Gemayel's hard-pressed regime.

A statement issued by Prime Minister Yitzhak Shamir showed some understanding of the President's predicament, saying that violent action by Damascus had forced Beirut to scrap the accord.

He called it a death sentence for Lebanese sovereignty and said Beirut had proved it was incapable of preventing south Lebanon from again becoming a Palestinian guerrilla base. Israel would have to determine the best ways to ensure its security. If Beirut changed its mind, however, Prime Minister Shamir said he was ready to carry through the agreement. Western diplomats said the tone suggested Israel had not ruled out the possibility that President Gemayel might become a useful go-between in future negotiations with Damascus on Lebanon.

Several hours before the U.S.-sponsored agreement was scrapped, an Israeli Foreign Ministry official confirmed that contacts were under way with the Lebanese about post-abrogation relations. He described the contacts as "feelers" and said the Lebanese side had not been very specific.

Although the abrogation had long been expected it underlined for the overwhelming majority of the June 1982 invasion of Lebanon. Privately, officials acknowledged the Syrians had scored a clear victory and voiced concern it would deter other Arab states such as Jordan from negotiating with Israel.

"Araba moderates now know they must have the strength to withstand intense pressure to talk with us," an official said.

Israeli planes twice bombed a suspected Palestinian guerrilla base east of Beirut yesterday. The army said they succeeded in destroying a three-storey building in the town of Aley which had been a jumping-off point for guerrilla attacks on Israeli troops.

Japan unperturbed by yen's rise

BY JUREK MARTIN IN TOKYO

THE BANK of Japan believes that the foreign currency markets are "essentially stable" in spite of yesterday's very sharp rise in the value of the yen against the U.S. dollar.

Mr Takeshi Ohta, director of the central bank's foreign department, characterised the appreciation of the Japanese currency, which began in New York on Friday and was continued with a vengeance in Tokyo yesterday, as "a technical correction of an oversold yen and overbought dollar."

But he agreed that it was unlikely that the yen would fall back into the Y230-Y235 to the dollar range in which it has languished for several months in spite of both the dollar's surge against major European currencies and also its most recent weakness.

The yen closed in Tokyo yesterday at Y226.05 to the dollar, down Y7.21 from Friday's final quote. Not since the aftermath of President Jimmy Carter's dollar rescue package in November, 1978, had the Japanese currency moved by so much in a single day.

Spot turnover of \$3.61bn (£2.4bn) was easily the heaviest on record, surpassing the \$2.3bn of last October 6. However, Mr Ohta noted that though Far Eastern traders, particularly from Hong Kong and Singapore, were quick to jump on to the yen bandwagon yesterday morning, forcing the currency up from its opening quote of Y229 to an intra-day high of Y235.20, Japanese importers countered by heavy buying of forward dollars.

Both Mr Ohta and market analysts suggested that the "technical correction" was both against the dollar and the D-mark. At the end of last October, when the DM was worth 2.60 to the dollar and the Y232-Y233, the yen-DM cross-rate stood at Y89.

At the end of January, the DM had slipped to DM 2.84 to the dollar while the yen remained unchanged, producing a cross-rate of Y82. The 10 per cent appreciation of the DM against the dollar since then had brought the yen-DM rate back down to about Y90-Y91, an indication of the yen's cheapness, at a time when all the Japanese economic fundamentals, especially its growing trade and payments surpluses, were looking extremely strong.

Yesterday's movements have brought the yen-DM rate back to the Y87-Y88 range, which, Mr Ohta said, was more or less in line with market sentiment of an appropriate value.

S. Africa reform warning

BY BERNARD SIMON IN JOHANNESBURG

RECENT moves to defuse tensions in southern Africa will not succeed without accelerated reforms inside South Africa, Mr Harry Oppenheimer, the mining magnate, told a meeting of the South African Institute of International Affairs in Cape Town yesterday.

Referring to last week's negotiations on a South Africa-Mozambique non-aggression pact and rising hopes that a Namibian settlement is within reach, Mr Oppenheimer said that "it is essential that accelerated internal reform should proceed on a parallel course with the process of external reconciliation. One without the other will eventually fail."

He warned against "euphoria" over the recent peace moves, although he saw some concrete progress.

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Zimbabwe emigration up

BY TONY HAWKINS IN HARARE

EMIGRATION from Zimbabwe rose by more than 6 per cent last year to 19,067 people—the second largest such total in the country's history. This was only slightly less than the record outflow of 20,500 people in 1981.

Official figures published at the weekend show that more than 71,800 people have emigrated from Zimbabwe since independence four years ago. Most of the people are thought to have been whites but the figures do show that more than 4,400 people emigrated to Malawi.

As a result of this continued high rate of emigration, the country's white population, estimated to have reached a peak of some 275,000 in the early 1970s, is now put at a maximum of 130,000.

Wind of change wafts across Egyptian political scene

BY CHARLES RICHARDS IN CAIRO

THE WINDS of change are blowing strongly through Egypt's soporific party politics. If present trends continue, the elections for a new expanded Parliament planned for May 27 will be free and fair for the first time in 30 years.

Three decisions—two in the courts and one at the polls—have helped stir up democratic debate. Earlier this month a court decided that two ancient regime politicians would be allowed officially to head the New Wafd party; and in the new year a court decided that the party itself could resume its political activities.

With its two elder statesmen, Mr Fuad Sorageddin and Mr Ibrahim Farag, reinstated, the New Wafd party in the most credible opposition to the Government.

The other landmark was of a Neo-Marxist candidate in a by-election in Alexandria. The significance is not that he won—Mr Abul Ezz El Hariri was a well-known and well-liked local man—but that the genuine result was allowed to stand.

Egyptians are accustomed to hearing of 99 per cent turnout with huge pro-Government majorities. The result of the election in Alexandria's Moharran Bey district clearly demonstrated that this time the Government had not rigged the polls.

In both cases President Hosni Mubarak has been personally credited with supporting democratic practices and heralding a new era in post-revolutionary Egyptian life.

Mr Mubarak's commitment to democracy has not always been so evident. Since taking office he has signed two new laws which extend government control.

Smaller parties One law governs the internal statutes of the politically active lawyers, syndicate, undermining its independence. The other changed the electoral system to a modified form of proportional representation. This excludes independents and discriminates against smaller parties, which need to obtain 8 per cent of

the popular vote in order to gain any seats.

Popular expectations that Mr Mubarak's presidency would usher in change remain largely unfulfilled, with the exception of a relaxation of Press restrictions and his more sober style.

But after foundering in party politics in his early days, Mr Mubarak now seems to be asserting himself. For example, he is allowing young people to rise through the ranks by permitting no exceptions to the rule that civil servants retire at 60. A number of explanations for this apparent change have been put forward.

● He is undoubtedly a fair man, who does not ascribe to himself a monopoly on ideas or policies. He may be seeking what always eluded the late President Anwar Sadat, a responsible opposition that would stimulate debate within his own lifeless party.

● Another theory, held by some in the opposition, is that Mr Mubarak is holding the elections to stage his own "corrective revolution"—a reference to Mr

Sadat's purge of Nasserite elements in 1971. He is vetting his party's list of candidates, and many expect that changes in the government after the elections will reflect a quietly manoeuvred palace coup.

● Free elections could also serve as a kind of safety valve to relieve mounting pressures for change. They will go some way towards countering the influence of Islamic radicals among the disaffected. (Much, though not all, of the Islamic militancy Mr Sadat faced was a religious expression of political grievances).

Politicians like Dr Mustapha Khalil, the former Prime Minister, warn that if the current "political vacuum" is not filled, the military might seize power.

This fear is likely to lead the Government to keep a tight rein on events during the election campaign: any unrest is likely to spark a fierce crackdown. Although many people remain sceptical of the value of elections, since respect for a

Morocco gives tax break to farmers hit by drought

BY FRANCIS GILLES

MOROCCAN farmers worst hit by the past five years of intermittent drought would be exempt from paying taxes until the end of the century, King Hassan announced yesterday in a speech commemorating the 23rd anniversary of his coronation.

The king's decision, coming six weeks after the riots which claimed around 100 lives in the poorer rural north of the Kingdom, will be cheered by those Moroccans who live on the land and represent about 60 per cent of the country's 24m people.

The tax exemption measures will affect thousands of families but there is, as yet, no final figure. In a report completed just over two years ago, the World Bank suggested that as many as 46 per cent of the rural population fell below what the Bank called the absolute poverty level. The tax exemption measures may, according to King Hassan's latest move, be a bold one but it will need to be backed by further reforms if it is to tackle the complex problems Moroccan agriculture faces today.

Quite apart from the drought, which took a severe toll on the rural sector in 1979-81 and 1983, Moroccan agriculture suffers from the extreme fragmentation of holdings (75 per cent of farmers have farms of five hectares or less); the over-investment in agro-industrial sectors which has resulted in excess capacity in such areas as sugar beet processing and milk pasteurisation; the far too easy access to credit that large landowners have; and the severe restrictions imposed on Moroccan citrus and early vegetable exports by the EEC, which remains by far the largest purchaser of Moroccan produce.

The World Bank underlined to what extent agriculture had been a major factor since 1973 in the loss of dynamism of the Moroccan economy. The balance of trade in agricultural products, which was in surplus until 1974, has shown a deficit since then. King Hassan's latest move is a bold one but it will need to be backed by further reforms if it is to tackle the complex problems Moroccan agriculture faces today.

Evidence of chemical weapons mounts

A YOUNG Iranian soldier being treated for suspected chemical poisoning in a Stockholm hospital died yesterday, two days after being flown in for treatment.

Meanwhile the 10 Iranian soldiers under treatment in Vienna were said by doctors to have been injured by "chemical weapons," news agencies report from Stockholm and Vienna.

A spokesman for the Stockholm hospital said the cause of death was not known but that tests were being conducted. In Vienna, doctors refused to confirm official Iranian charges that chemical weapons had been used against them in the war with Iraq.

In Baghdad, Iraqi Major-General Hisham Sebati al Fakhr repeated Iraq's denials that it was using chemical weapons in its 14-year war against Iran. He added that his forces were poised to launch an attack to try to regain the Majnoon Island oil area, occupied by Iran in recent fighting.

India to work with Soviets on defence

By John Elliott in New Delhi

A PLEDGE that defence co-operation between India and the Soviet Union will "continue to grow both in dimensions and in substance" was made in New Delhi yesterday by Mr R. Venkataraman, India's Defence Minister, on the first day of a visit by Marshal Dmitri Ustinov, his Soviet counterpart.

This reassurance that India will continue to rely on Moscow for defence equipment despite its increasing purchases from Western European countries was in tune with the mood of the day's meetings, when both countries pledged strong friendship and co-operation.

A meeting between Marshal Ustinov and Mrs Indira Gandhi, India's Prime Minister, lasted one-and-a-half hours, twice its allotted time.

Concern was expressed by both countries about U.S. arms supply to Pakistan and about tensions in the Indian Ocean, fuelling speculation that one of the major purposes of the visit is to discuss current regional conflicts in South Asia.



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AMERICAN NEWS

End in sight to Beagle Channel dispute

By Jimmy Burns in Buenos Aires

ARGENTINA and Chile have made major progress in settling outstanding issues related to their long-standing dispute over the Beagle Channel. The two countries are likely to reach a final settlement by September following ratification of an agreement by the Argentine Parliament.

The latest round of talks over the Beagle have been conducted in the utmost secrecy since the two countries signed a joint declaration of peace in Rome on January 22. According to high level government sources however, Argentina two weeks ago formally told Chile that it was prepared to give up its claims to all the disputed islands at the eastern end of the Beagle Channel, south of Tierra del Fuego. The islands are Chilean occupied Lennox, Picton and Nueva, and six more uninhabited islands between the three and Cape Horn.

Diplomatic sources described progress at the talks as a major departure in Argentine foreign policy which underlines President Raul Alfonsin's commitment to non-belligerence.

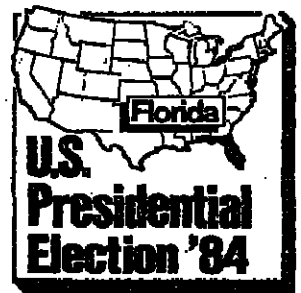
Argentine rejection of Chilean ownership of the islands in defiance of recommendations by an international arbitration committee, brought both countries to the brink of war in late 1978. Confrontation was narrowly averted by a last minute intervention by the Vatican.

According to a draft agreement being elaborated by both sides, Chile will get 12 miles of territorial waters around the disputed islands on the Atlantic, beyond which the sea would be under Argentine jurisdiction with only restricted zones open to Chilean exploitation. This arrangement would replace the Vatican's original suggestion of shared maritime territorial waters in the Atlantic.

Both sides believe that such a compromise would make final agreement more acceptable to Argentine domestic opinion at a time when Mr Alfonsin is already facing considerable criticism from hard line nationalist sectors over his more conciliatory line on the Falklands.

Nancy Dunne in Miami sees how some carefully-prepared political groundwork could come to nothing

Hope turns into fear for Mondale campaigners



FLORIDA, a tropical peninsula of sand and swamp, is politically a no-man's land. Its 3m Democrats, outnumbering Republicans two to one, elect moderate Democratic governors and help to elect Republican presidents.

Since the early 1960s, the political landscape of the once traditionally conservative southern state has been transformed by three classes of settlers: the industrious, extremely patriotic Cubans, veterans of the Communist, who fled the Castro regime; the politically independent professionals who came to work in the space and high technology industries; and those who have retired to the sun, who vote in the greatest numbers and work hardest for their candidates.

Into this unpredictable collection of differing interests Mr Walter Mondale arrived over the weekend, seeking to fashion a primary victory to break the momentum of his hottest rival, the candidate of new ideas, Senator Gary Hart of Colorado.

Florida has 84 delegates to the Democratic convention which chooses the presidential candidate. This is the largest chunk of votes up for grabs on March 13—"Super Tuesday"—when in six primaries and five caucuses Democrats will choose one eighth of the delegates to the San Francisco convention in July.

Florida represents Mr Mondale's best hope for recovery from the recent blows inflicted in New Hampshire and Maine by Mr Hart. His supporters have out-organised and out-spent all contenders in the state, and if organisation matters anywhere it is here.

Complicating the already muddled outlook in the contest is a balloting system which was specially designed to help elect Mr Reubin Askew, the former Florida governor, who dropped out of the Presidential race last week. The ballot has two sections: one with the names of the Presidential hopefuls and the other, far more important section which contains lists of delegates, each pledged to back a particular Presidential candidate.

Mr Mondale has fielded a full slate of 84 delegates as did Governor Askew. Mr Hart, who has had meagre resources to devote to the state, has managed a slate of only 34 backers.

Mr Mondale, Mr Hart, and the other two candidates Mr John Glenn and Mr Jesse Jackson are now battling for the support of Mr Askew's delegates, whose names read like a Who's Who of Florida politics.

If a win in Florida is important to Mr Mondale, it is also vital to organised labour, which has backed fully his candidacy and felt his loss as heavily as he did in New Hampshire. At a weekend political rally in Miami Mr Gerald McEniece, international president of the American Federation of State, County and Municipal Employees, told 3,000 Mondale supporters, that "organised labour's credibility is on the line."

"The corporations are out to break the unions and they've got Reagan's White House behind them," he said. "We've got to stop them."

In an unusually emotional speech, Mr Mondale joined battle rather than standing aloof as he had before the New Hampshire primary. He linked Senator Hart with President Reagan, charging that both lacked concern for working people.

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Senator Gary Hart, evoking nostalgia for the Kennedy era, is welcomed to Maine, where he scored another victory over Mr Mondale

"The question is not whether an idea is old or new but whether it is right or wrong," he said. "Reaganomics was a new idea, and it was as lousy as can be."

While the labour vote and the pensioners favour Mr Mondale, his candidacy has potential weakspots. Only 10 per cent of the workers in Florida are unionised.

The Rev Jesse Jackson has led a strong campaign effort here, and his gains among blacks are reckoned to be Mondale losses. Blacks represent 17 per cent of the Democratic vote, and Jackson workers have been signing up new voters in droves.

The charismatic minister holds his supporters entranced with revivalist-style oratory reminiscent of Dr Martin Luther King. "You have the power to choose peace over war, jobs over jails, the human race over the nuclear race," he chants.

The controversy over his remarks about Jews, which were considered as derogatory, has limited his support among transplanted Northern liberals, but he is still hoping to win up to 90 per cent of the black vote and up to 12 per cent of the whites.

Senator Glenn though fading fast elsewhere, is thought to have strength in northern and central Florida among the professionals who work near Cape Canaveral. His state campaign manager says that the "Mondale myth was blown away in New Hampshire," giving the Glenn candidacy new life among more conservative voters

in the South. But the main threat to Mr Mondale's strength is a growing excitement and curiosity about his traditional supporters about Senator Hart.

Senator Hart's victory in the main caucuses at the weekend over Mr Mondale is likely to fuel this interest.

Hart campaign managers have said they will now devote some funds to Florida, but only a week remains to catch up on Mr Mondale's years of effort. In Senator Hart's favour is his youthful appearance which reawakens nostalgia in Democrats for the Kennedy era.

"I saw him on television when he got off the plane here," said one pensioner. "His hair was blowing and he looked just like JFK. It gave me a thrill."

De Lorean trial set to begin in Los Angeles

By Louise Kehoe in San Francisco

THE TRIAL of John De Lorean, the millionaire entrepreneur, who is alleged to have purchased \$24m worth of cocaine in a vain attempt to save his ailing Belfast automobile company from collapse, was scheduled to begin in Los Angeles yesterday, 16 months after his arrest. Lawyers from both sides will meet today to begin selecting a 12-person jury from a pool of 200 people.

As with every other aspect of this case, however, the jury selection could become an unusually complex affair. The planned procedure is to ask all prospective jurors to fill in a lengthy questionnaire to determine their ability to judge the merits of the case fairly.

According to Mr De Lorean's defence lawyers, the questionnaire contains no less than 100 queries, most of them multiple choice items with a few "essay length" questions. This novel approach to jury selection is designed to speed up the procedure which otherwise might have taken a month or longer, the lawyers suggest.

Among the issues believed to be covered by the De Lorean questionnaire concern pre-trial publicity. Video tapes of Mr De Lorean's arrest were broadcast by CBS News, and more extensively by Los Angeles TV station last year. Finding individuals who can claim to have an open mind about the De Lorean case will be made extremely difficult by this extraordinary display of key evidence.

Prosecutors in the case have said that videotapes displaying Mr De Lorean's meetings with undercover FBI agents will constitute 90 per cent of their evidence against him. Mr De Lorean's defence lawyers are, however, expected to claim that he was a victim of entrapment.

The trial could last up to four months and if convicted of all nine charges against him, Mr De Lorean could be sentenced to 87 years in prison and fined \$220,000.

India to work with Soviets on defence

John Elliott in New Delhi

LEDF that defence cooperation between India and the Soviet Union will be "comprehensive" in both dimensions of arms and defence technology. The move was made in a statement yesterday by Mr Rajiv Gandhi, India's Defence Minister, on the first day of a four-day summit of the Council of Ministers.

Mr Gandhi said that the two countries will "strengthen their defence ties" and "expand their cooperation" in the field of defence technology. He said that the two countries will "strengthen their defence ties" and "expand their cooperation" in the field of defence technology.

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Democrats step up attacks on failure to curb deficits

BY STEWART FLEMING IN WASHINGTON

DEMOCRATIC Party leaders have stepped up their attacks on what they see as President Ronald Reagan's failure to show leadership in seeking ways to reduce federal budget deficits, currently running at around \$200bn a year.

Yesterday Mr Dan Rostenkowski, the head of the House Ways and Means Committee, the key committee in the House for preparing tax legislation called on the President to join Congress in efforts to reduce the budget.

Mr Jim Wright, the Democratic House majority leader,

also criticised Mr Reagan for resisting Democratic proposals for tackling the budget deficit. Commenting on the bipartisan deficit reduction "downpayment" talks which President Reagan initiated but which now seem stalled, Mr Wright said Congress will try to attack the deficit problems separately from the bipartisan negotiations and aim for cuts of more than the \$100bn over three years.

Democrats in the congressional Joint Economic Committee have called for a \$200bn three year deficit reduction package.

UAW meets to hammer out pay strategy

BY TERRY DODSWORTH IN NEW YORK

MR OWEN BIEBER, President of the United Auto Workers of the U.S. (UAW), will address 2,500 union delegates today in a keynote conference speech in which he is expected to sketch out his bargaining strategy for this summer's wage negotiations at General Motors and Ford.

The speech, to be delivered at a three-day meeting in Detroit, marks a crucial test for a largely untried leader who is now trying to lay his stamp on the UAW at a time when the U.S. union movement in general is in retreat. Mr Bieber's handling of both the internal

frictions within the UAW and of the forthcoming contract negotiations could be an important pointer to the continuing strength of the U.S. unions.

Though the autoworkers have an opportunity to reassert themselves because of record profits earned by U.S. motor manufacturers last year, there is some union disagreement as to how it should go about pressing home this advantage.

The arguments go back to the unprecedented post-war revision of the autoworkers' labour contract in 1982, when the motor groups were losing money at a record rate. To help stem

the losses, the union agreed to break into the three year agreement, temporarily dropping the cost of living adjustment, and completely abandoning the automatic 3 per cent annual improvement factor—an escalator which was built into the contracts in 1955 as recompense for union agreement to drop annual negotiations.

In return for the 1983 concessions, both GM and Ford went over to profit-sharing schemes which yielded between \$400 and \$600 per worker for the 1983 financial year. As a result, one of the questions to be resolved at the conference will be whether to retain this new

system—which the companies now support after many years of antagonism—or to go back to the old style of wage contracts.

Some members of the UAW, particularly the union leadership at General Motors, have shown strong support for profit-sharing as part of the more participatory style of management now emerging with the support of both sides in Detroit. But other unionists would like to go back to the traditional methods, and point to the enormous profits of the motor companies last year as evidence that the workforce has conceded too much.

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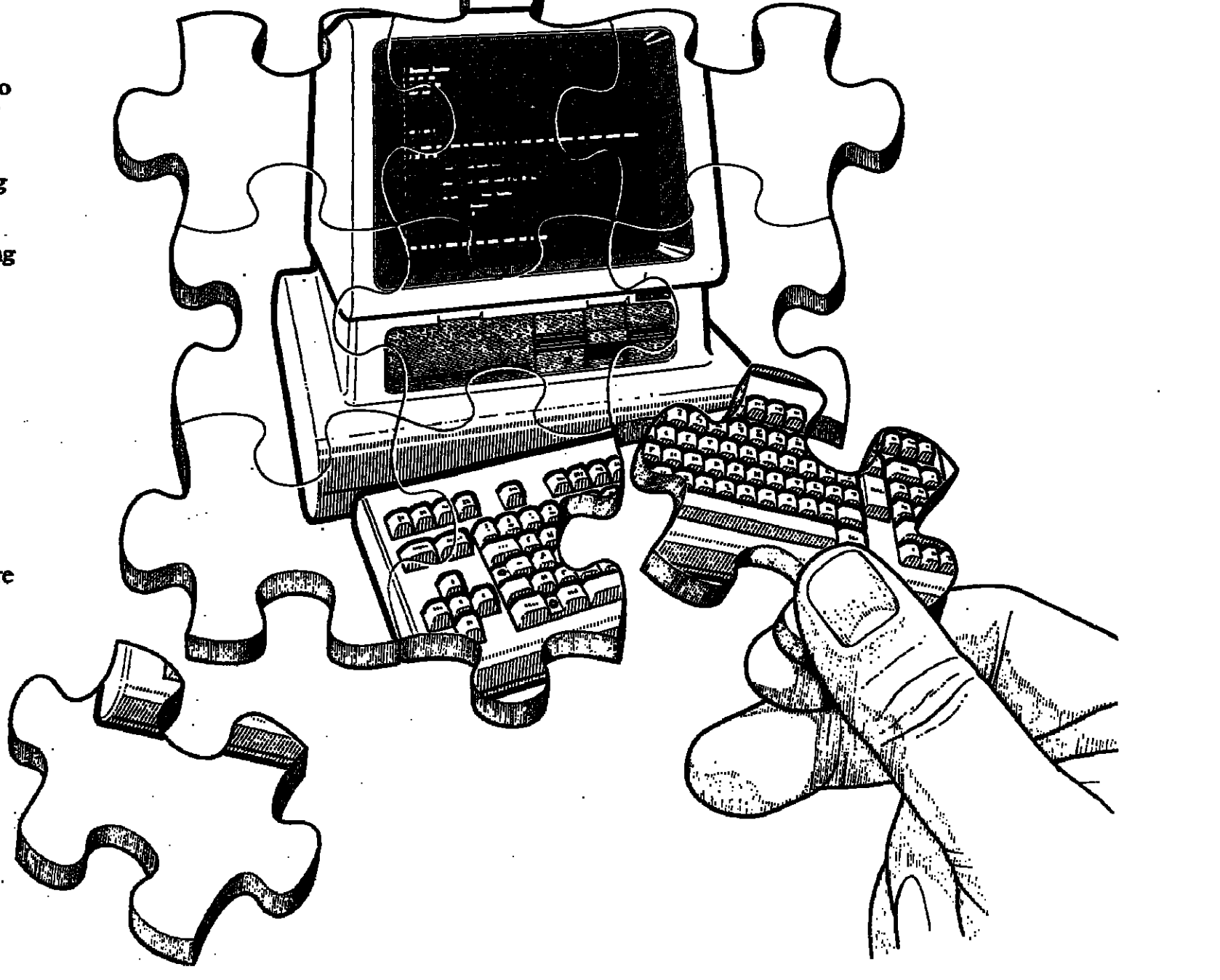
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WORLD TRADE NEWS

Hyundai to press on with Iraqi power plant

By Ann Charters in Seoul

HYUNDAI Engineering and Construction of South Korea is planning a \$766m project to build a power generating project in Iraq. The company says, however, that its plans are contingent on arranging the finance for the equipment and materials portion of the project which will total some \$400m.

Mr C. K. Shin, Hyundai's executive vice-president, indicated that the company had received a conditional letter of intent from Iraq to organise and fund the project. The letter, delivered last year, specifies no deadline, but Hyundai says it wants to conclude the deal soon.

Hyundai's plans are complicated by lack of a decision from the U.S. Export-Import Bank on financing part of a \$150m portion of the deal allocated to Westinghouse Electric, which has been chosen to supply the turbine engine generator and other equipment.

The other participant, NEI Parsons of the UK, is to supply some \$150m in equipment. Financing for NEI's portion is already secured as part of the British ECGD's £250m protocol for Iraq established last year, says Hyundai.

The Korean Export Import Bank has still to give formal approval on financing the roughly \$120m in equipment Hyundai is to supply, although the company expects no difficulty in obtaining the approval.

Iraq has now agreed to pay Hyundai the remaining balance of \$366m in cash, not in crude oil, as the civil installation work progresses during the construction. The power plant is to be located 70 miles southwest of Baghdad far from the front lines in the Iran-Iraq war, the company said.

Kuwait arms talks
M CHARLES HERNU, the French Defence Minister, and Sheikh Salem al-Sabah, the Kuwaiti Defence Minister, today discussed the possible purchase by Kuwait of French weapons to "update and reinforce the capabilities of the Kuwaiti army," Sheikh Salem said, Reuter reports from Kuwait.

Hugh O'Shaughnessy reports on the halving of the Latin American market for Scotch
Scotch whisky sales lose their Latin lustre

"A FEW years ago we were selling not just to the As and Bs but also to the Cs in Venezuelan society. Now the Cs and some of the Bs are going for the local rum. I can't see the picture improving this year."

Mr James Alkroyd of James Buchanan and Co, the subsidiary of Distillers Company of the UK which produces Black and White Scotch whisky, was speaking soberly about the Bs and Cs, who in marketing terminology are at the middle and lower end of the personal income scale and to whom Scotch is a valuable status symbol. The As, naturally, are at the top.

In 1981 the Latin Americans bought around £100m worth of Scotch. Last year sales barely reached half that figure as, economic crisis in the region produced a scarcity of foreign exchange and imports were cut. "I gather the Brazilians are calling Scotch 'superfuous'," says Mr Alkroyd, more than a trifle humbly. The sales debacle in Latin America is the serious crisis to befall Scotch

exporters in recent years. In Venezuela, sales in 1981 totalled £38m; last year they were down to no more than £22.6m. Scotch drinking was once so much a part of Venezuelan social life I have found it impossible to order a glass of gin or rum at a reception in the Presidential palace.

Whisky is still flowing in Venezuela because distributors laid in large stocks in anticipation of a squeeze, but the price differential between whisky and local spirits is creeping up from four to one to eight to one.

A similar story is to be found in Paraguay. In 1981, admittedly an exceptionally good year for Scotch imports, the 3m Paraguayans bought £18.1m worth of Scotch, a great deal of which seeped illegally over the border into neighbouring countries. Last year Paraguay bought less than £4.8m worth. Even the smugglers, it seems, had run out of cash.

Mexico and Ecuador, which in 1981 spent \$8m and \$3.7m respectively on Scotch are both



now down to \$400,000 worth each.

Producers of de luxe whiskies are reluctant to shave their prices lest their product be seen to lose its cachet, and because some exporters feel there is

little benefit in cutting prices when the problem is a shortage of foreign exchange rather than price resistance. Latin America's financial difficulties have offered something of an opportunity never-

theless to the exporters of bulk whiskies, malts, grains and blends. They are being bought by liquor producers to mix with locally produced cereal of molasses based spirits to produce brands such as Argentina's "Old Smuggler."

Despite the strained relations between Britain and Argentina because of the Falklands war, the Argentines last year bought £1.7m worth of Scotch whisky, much of it for mixing. Last year's figure was well down on the £7.3m imported in 1981 but was nevertheless four times larger than the quantity bought by Mexico or Ecuador.

Some companies within the Scotch Whisky Association including Distillers, feel that exporting bulk malt is tantamount to selling the industry's blight.

On the other hand others say that trade is trading and that distilleries might want to close if it were not for bulk malt sales. Getting people to start liking whisky, even such brands as Old Smuggler, means that one day they will want to buy real

scotch, they say. "Scrabbbling for orders are now paying more attention to direct sales to the Latin American military. In a number of countries the generals have a franchise to import Scotch duty-free."

It is not clear whether such concessions are to improve troops' morale or to provide an income supplement for the generals who can resell the Scotch on the domestic markets at a higher price.

In Puerto Rico, the U.S. self-governing colony in the Caribbean, a brisk trade is done in Scotch at PXs, shops on military bases which can also be frequented by virtually any U.S. ex-servicemen.

While awaiting an upturn in Latin America, the producers are spending hard on publicity so that their brands will not be forgotten. For the moment, however, the Scotch exporters have little alternative but to pray for an oil price rise which would put some sparkle back into the eyes of the Venezuelans, the world's most assiduous Scotch drinkers.

\$148m loan raised for Oman hospital

By Our Trade Staff

THE GOVERNMENT of Oman has raised a \$148m loan towards the cost of a 500-bed hospital being built by George Wimpey International in the Dhubrah region of the Sultanate.

The British Export Credits Guarantee Department (ECGD) said yesterday it was guaranteeing the loan, raised by a bank syndicate led by Morgan Grenfell, the London merchant bank.

Awarded in July last year, the hospital was then expected to cost £147m (\$217m at current exchange rates), Wimpey said yesterday.

Due for completion in three years' time, the hospital will contain six operating theatres, renal and X-ray departments, a postgraduate centre, hotels and other accommodation. Meanwhile the ECGD has now passed over information relating to Cerneston's £300m contract to build the Sultan Qaboos University in Oman to the House of Commons Public Accounts Committee.

The documents were demanded by Labour MPs trying to establish the involvement in that deal of Mr Mark Thatcher, son of the British Prime Minister.

Mr Thatcher has admitted his involvement, but the Labour Opposition is still demanding from the Prime Minister a full explanation of what it sees as a conflict of public and private interests.

Daihatsu venture
DAIHATSU MOTOR of Japan is to establish a car engine manufacturing venture in Indonesia with P. T. Astra International of Indonesia and Nichimen of Japan, AP-BJ reports from Tokyo. The new company will produce 3,000 engines a month for Daihatsu's small trucks being produced by P. T. Gaya Motor of Indonesia.

Soviet-Malta accord
The Soviet Union and Malta have agreed to exchange business. The deal is worth \$280m between this year and 1986. Godfrey Grima writes from Valletta, according to an agreement signed in Moscow with the Maltese Industries Minister, Mr Carmel Vella. The Soviet Union will sell Malta approximately 100,000 tonnes of crude, cars and 10,000 tonnes of coal during the three-year period.

South Korea and Britain sign air agreement

SEOUL—Britain and South Korea signed an agreement yesterday to provide direct air links between the two countries, Foreign Ministry officials said.

The pact, signed by Mr Paul Channon, Britain's Trade Minister, and Korean Foreign Minister Lee Won-kyung, enables British Airways and Korean Air Lines to operate routes between the two countries. There are no direct airline services between London and Seoul at present.

Mr Channon, who arrived on Sunday for a six-day visit, is due to attend a signing ceremony tomorrow for an agreement for Dwy McKee to supply a blast furnace to the state-run Pohang Iron and Steel Company.

He will also tour South Korean shipyards, electronic, computer and machine-making plants and the Panmunjom armistice village on the border with North Korea. Reuter

India likely to order UK schools computer

BY JOHN ELLIOTT IN NEW DELHI

BRITAIN'S "Micros in Schools" computer teaching programme is likely to become the basis of a \$3m pilot project being organised by India's Department of Electronics and Education.

Acorn of the UK is expected to receive an order for immediate delivery of 500 computers and ancillary equipment for installation this summer in 250 schools for use by 12,500 15-16 year old students.

The Indian Government will also be buying UK software and teaching programmes which have been developed in conjunction with the BBC and the Open University and other organisations

under the UK's Industry Department's programme for computer education in primary and secondary schools.

Although about one half of the schools in some Indian states have neither blackboards nor playgrounds, the Department of Electronics in Delhi believes it is essential to start computer education in the country as quickly as possible.

It wants to instal the equipment in 250,000 of India's 650,000 schools by the end of the decade. This is one of a number of major computer developments now taking place in India as part of rapid and ambitious expansion plans for the elec-

tronics industry. The Department of Electronics wants an overall investment in the industry of \$2bn over the next five years so that by 1990 India would be producing \$10bn of electronics goods a year of which a quarter would be computers and allied equipment.

Current policy is initially to import a limited amount of equipment and know-how so that within a year or two India can start local assembly and then production.

The plan now being finalised to import the Acorn equipment and British know-how follows a recent evaluation of six com-

panies' products including Sinclair of the UK and other companies in the U.S., France and Japan. Indigenous design, assembly and manufacturing would follow for the bulk of the 250,000 school programme.

Queen Elizabeth presented 38 Acorn computers to President Zail Singh when she visited India last November. In January the computer education co-operation agreement was signed between the two countries, promising UK advice and aid, and last month Mrs Sheila Kaul, India's Education Minister visited the UK to study the British programme.

Dutch seek Central American dredging work

THE DUTCH construction and dredging firm Volker Stevin is hoping to pick up some big new dredging contracts in Central America, writes Tim Cooney in Managua. It is close to finishing a \$5m contract at the Nicaraguan port of Corinto, financed by a soft loan from

the Dutch Government. With equipment now on hand in Central America it hopes to bid competitively for other upcoming dredging contracts in Nicaragua and Costa Rica.

Mr Andres Ojislager, the general manager of the Corinto dredging project, said that half

of the project costs were taken up in bringing two dredgers to Central America from Venezuela and Nigeria.

Corinto port suffered considerable damage during Hurricane Alita in May 1982 and the present work involves dredging the access canal to the

port and using the material removed to replenish the fore-shore protecting the nearby town.

However, it is only a three-to-five years stopgap; a study is now underway, with Dutch help, to provide permanent protection for the port.

Genius to erect radio telescope in Hawaii

By Walter Ellis in Amsterdam
"RAMP up my genius, be not retrograde," urged Samuel Johnson in "The Poetaster." And so it is to prove. Genius, an Anglo-Dutch precision instruments company, with two factories in The Netherlands, plans to erect the world's largest precision radio telescope on the summit of the inactive Mauna Kea volcano, 13,500 ft above Hawaii.

An order for the telescope, worth £1.4m (\$1m) has been placed with Genius by the British Science and Engineering Council and The Netherlands Organisation for Pure Scientific Research.

Some 80 per cent of funds for the new project will be British, but the telescope will be built in Holland. Folkler, the Dutch aerospace group, has won an order for two F-55 jetliners from Satorus, the Colombian state airline. Folkler had not secured a contract from Colombia since 1969 and sees the breakthrough as potentially important.

The olive tree survives for centuries.
The technique for making olive oil has survived even longer.

Olive oil is still one of the world's cleanest and most natural cooking oils. And for centuries the method of producing it has remained unchanged.

Every October around the Mediterranean, once the harvest is in, the olives are crushed and pressed. The liquid is left to stand in a vat so that the oil can gradually float to the surface (just as cream does in milk) and then be skimmed off with a ladle.

There are, however, certain drawbacks; it is impossible to collect all the oil from each fruit, and the quality of the finished product varies. Yet olive growers have gone on producing olive oil in this way for centuries.

Until the day an Alfa-Laval fluid separator was used for the first time to draw the oil from the water.

After that, the traditional ladle was redundant, and there was no longer any need to waste time waiting for the two fluids to separate. Nor any need to tolerate irregularities in the oil's quality.

The introduction of the Alfa-Laval separator was the first technical advance made in this industry for thousands of years.

Today Alfa-Laval technology spans the entire production process; from washing, crushing, and pressing the fruit, to the final collection of the oil. But even that is not enough for us. As leaders in biotechnology we are currently working on ways to turn olive stones into protein and energy.

Revolutionising an ancient production process is typical of our innovative way of solving problems. All over the world we are finding new applications for well-proven Alfa-Laval product lines.

Ultimately our aim is this; to find environmentally safe and cost effective ways of supplying the world's food and energy needs. This, we feel, is potentially the world's next major growth area.

In other words, we are creating new markets from great ideas.

The Growing World of Alfa-Laval
Alfa-Laval employs 18,000 people in 35 countries and its annual turnover of US\$1,100 million (a 13% increase over 1981) represents 10 consecutive years of growth. 87% of this turnover was derived from sales outside Sweden. Over the past five years, dividend growth rate has averaged 11.1%. Today Alfa-Laval's products and processes are solving problems in 125 countries and in over 170 industries - from energy production, environmental control and food processing to resource recovery, agriculture and chemical engineering.

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Alfa-Laval

TECHNOLOGY

EDITED BY ALAN CANE

EXPLOITATION OF RESEARCH

Why STC needs better R & D

BY DAVID FISHLOCK, SCIENCE EDITOR

COMPANIES, normally, either declare their intention of spending more on research and development or of making their R and D operation more efficient, but rarely both at once. STC has announced that it spent 46 per cent more on R and D last year, while the declared aim of its chairman, Sir Kenneth Corfield, is to exploit STC's R and D more efficiently.

Sir Kenneth's chosen agent for this role is Dr Simon Willder, recruited this month from Plessey. Dr Willder has just become managing director of STC Technology Ltd, the four units of which accounted for £33.3m of R and D expenditure last year (compared with £27.5m in 1982).

Dr Willder reports to Sir Kenneth directly. His group employs about 1,500—mainly engineers and scientists—and operates as an STC profit centre. STC Technology sells itself both to the company and to outside agencies such as the government and British Telecom, and to parts of STC's major shareholder, IIT.

Sir Kenneth has made no secret of the fact that he believes Britain is failing to exploit its technology to the full. Properly exploited, information technology can mean more jobs, not fewer, he claims. STC Technology is no exception.

Dr Willder's job is simply to get more mileage for STC from its expanding R and D investment, both in the shorter and the longer term. He brings to the job a technical background that began in nuclear physics at Oxford, where he earned his PhD developing an automated system for "reading" the intricate photographs taken by bubble chambers of sub-atomic collisions. That instrument is now widely used in physics laboratories. His mentor was Peter Davy, the Oxford research



Dr Simon Willder, previously with Plessey, takes over the reins at STC Technology.

engineer who has developed one of the world's most intelligent factory robots, and now plans to exploit it commercially.

Subsequently, Dr Willder spent 13 years with Plessey, involved with a further six high-technology systems, from military radar to System X. His last post was as Plessey's director of engineering and digital switching.

His brief for Sir Kenneth has three parts, he says. First, he must ask whether there is technology already in the STC cupboard which can be shaped into new products and systems. Mainly this means scouring the Standard Telecommunications Laboratories at Harlow,

and the New Product Development Unit (which he admits is badly in need of a more fashionable name).

The fourth and smallest part of the technology empire is the Automation Unit at Fooks Cray, employing only 60, but with a well-defined role of developing automated manufacturing systems for the product division. STC made capital investments of £60m last year.

The second part of Dr Willder's brief from his chairman is to scour the universities for people with ideas and talents of interest to STC, especially those with the potential for making what he calls a "practical exploit". He says he is prepared to talk about joint ventures, with dons, and about financing such ventures "to give people from universities, who wish to exploit their ideas, the opportunity".

The third part of his brief is to keep the rest of STC — a group with a turnover of £920m last year, employing over 23,000 — fed with new technology and innovative ideas. Often in the past the laboratories were engaged on work for some other part of the IIT group. Their sights must be refocused on STC needs. They need a new market and a new "product champion" and it is his job to find them, Dr Willder says.

But STC has not severed technological links with its former U.S. parent. Under the "general relations" agreement, information from STL is still available to IIT, and STC has access to IIT's research centres.

Custodian of the general relations agreement, as it applies to technology, is Dr Jack Shields, STC's technical director and a main board member. Dr Shields has the entire to every product division. "He looks upon me as the operator of the technology business," Dr Willder says.

one of the UK's major electronics research centres, and formerly the main European research centre of IIT before STC was floated at the end of 1982. From STL Technology has come such innovations as pulse code modulation and the optical fibre cable.

Today, STL with over 1,000 staff is the corporate R and D centre of STC and the bedrock of STC Technology Limited. It takes about half the R and D budget.

But two smaller parts of his empire, at Stevenage, have innovation of their own to offer: STC IDEC, the group's telecommunications development centre and software systems house;

Electronic images move into print

THE TECHNOLOGY of video and the craft of graphics have been converging for some years now. Developments in the last 18 months have greatly quickened. Video has now entered the Gutenberg age of movable type—where the components of images and graphic design can be created on a television screen, stored on videotape or computer discs, and manipulated instantly in shape, dimension, colour or movement to a remarkable degree.

The technology enabling all this is not new, and has at least some of its roots in the pioneering work of computer animation carried out in this country by cartoon film-makers such as John Hales and Stan Hayward, and other remarkable computer animation work in the U.S. by Bell Laboratories.

Now that almost anything can be done at the touch of a key, however, and to standards of remarkably high quality, the applications are beginning to proliferate and a cultural change is in the wind.

When publisher Robert Maxwell announces a new project bringing the technology of video and printing together—as happened last week—the cultural change assumes a commercial significance that must be taken seriously.

Last week's announcement concerns the introduction of a service to transfer single television or videotape pictures on to photographic film. There is nothing particularly new about that either but BPCC already plans to eliminate the intermediate transfer to photographic film, converting the video images (as still pictures) directly on to electronically-produced printing plates ready for production runs on old-fashioned paper.

The technology which makes this possible is based on the Japanese Dai Nippon Video Printing System (VPS), for which BPCC has taken an exclusive UK licence. The video signals of the television picture are converted to digital form first, and the VPS equipment processes the standard 625 line images and upgrades it—by interpolating extra lines derived from the basic picture—up to 2,050 lines. The system also provides colour grading control and some image enhancement using computer techniques.

The up-graded video picture is transferred to photographic colour film (as a transparency,

or it can be a paper print, even an instant Polaroid print) by means of a flying spot scanner.

The implications of this may be unexpected, extending beyond the printing world and into the design studio. The television screen is replacing the brush for some graphic designers for example, in some of the video companies which now specialise in electronic titling for TV commercials.

But if BPCC and others in the printing business are trying to integrate video technology with traditional print, there are others who are trying to use video to dispose of printing altogether. The threat comes notably in the shape of the video disc, with its capacity to display 55,000 colour stills of high quality on one 12 inch disc.

Until now such gee-whizz capabilities have not made a jot or pica of commercial difference to traditional print. But a new London company, Mediadisc, has just introduced a service which sweeps print aside completely.

Mediadisc are supplying leading advertising agencies with Philips LaserVision optical disc players—without charge—and 160 players have already been installed. Each agency will receive a free video disc every month which uses the 55,000 "pages" capacity as a comprehensive reference source for media buyers—competitive with paper volumes such as ERAD, and rendering obsolete the bulky and expensive "media packs" supplied to agencies by magazines, newspapers and broadcasters.

Each disc contains advertisement "pages" adjacent to the editorial "pages," and there is of course room for moving pictures. The flip side of each disc will later carry a magazine programme aimed at the marketing world, sponsored or supported by advertising.

Cost of the discs can be competitive with elaborate media packs, and of course the disc offers greater flexibility in its ability to carry motion pictures, indexing and instant retrieval by keypad. And all those bulky media packs cluttering up the offices of media buyers are replaced by thin silver discs. Needless to say, Mediadisc's pages of text are generated electronically.

These developments are producing a new generation of media professional, part graphics designer, computer-expert, electronics engineer, filmmaker and video freak. They speak a different language—even get excited about different things on the screen. For traditionalists in the film, television and media businesses, it is a cultural shock which some may find impossible to survive. For the printing industry, it could be a re-run of the Gutenberg story all over again.

Video & Film

By JOHN CHITTOCK

Electric Image is run by Paul Docherty and Ian Bird, both graphic designers who work via video computer equipment to produce the spinning, three dimensional, grating title displays now commonplace on television.

Electric Image, like other companies in this field, does not rely upon cameras, Leicras or airbrushes. The typefaces, colour, even the shadows cast by revolving shapes, are all generated electronically. Docherty tells how an original electronic graphic design is pleased a client that it was decided to use it in larger form as a poster. But, of course, it did not exist as an original piece of artwork—and a photograph taken off the screen would not stand enlargement to poster proportions; so an airbrush artist then had to copy it.

Came in Robert Maxwell, perhaps, because these two systems might each have something to offer one another. BPCC Video Graphics is in fact in the same building as Molinaire, one of Europe's largest video facilities; and Molinaire is likewise deep in the business of video titling, using electronic methods. The proximity of the two companies is no coincidence—Molinaire provide the videotape facilities, which are then fed by fibre optics to BPCC's equipment 140 yards away.

No doubt there will be some synergy in this interesting media mix, although Mr Maxwell declined to elaborate on the relationship with Molinaire, who recently have been through major business upheavals. Mr Maxwell offered only a grin and "let's say we're just good friends."

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DATA COMMUNICATIONS

Micom-Borer sets up factory in UK

MICOM-BORER, the UK subsidiary of Micom, a U.S.-based supplier of data communications equipment, has spent £1m to establish its own manufacturing plant in the UK.

Some 30 new jobs have been created at its new factory on a three-acre site in Swindon. The automated plant employs 30 people altogether. The company has a contract with British Telecom worth about £3m for

the supply of high speed modem devices which enable computers to talk to each other over telephone lines.

Micom is one of the fastest growing U.S. data communications suppliers with an average annual growth rate over the past few years of 28 per cent.

It turned over \$54.3m in 1983 and expects to reach \$130m this year. It has a sound record of profitability. Mr Roger Evans,

Micom president, said last week: "We are the most valuable data communications company from a Stock Market point of view." It took over Borer Communications, a small British modem supplier, three years ago. Until the opening of the new facility, Micom-Borer products were manufactured in the UK by sub-contractors.

Yesterday it announced a low cost protocol converter for the

IBM marketplace, a device which allows computer terminals and personal computers from a range of manufacturers to communicate with an IBM mainframe. The converter costs from £1275 to £2650. "We are opening the IBM world to everyone at a price they can afford," Mr Evans said. It is expected the converter will eventually be manufactured in the Swindon factory.

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Telephones Cost monitor

A NEW offering from Callog, the telephone call cost monitoring company, allows a professional such as a solicitor or agent automatically to allocate the calls he makes on a client's behalf to the client's account.

The standard Callog service provides a comprehensive report of all the phone calls made from an extension in terms of duration, time of day, number dialed and the actual cost of each call, together with an end of page summary of the total telephone bill.

The new "client accounting system" takes the process one step further. Any call made on behalf of a client is allocated by simply dialling in a client code before the receiver is replaced. Then, at the end of each month, Callog provides the subscriber with a report detailing all the specific client calls and the extensions which made them. More on 01-730 9056.

CAD Plastics moulds

A BRITISH company says that it has solved the problem of dealing with asbestos waste. After two years of research, KTG (King, Taudevin and Gregson) has devised a process which turns asbestos into a harmless glass substance.

KTG has formed a new company called VitriX to market the process worldwide. The process may be slightly cheaper than present methods of disposal which are basically burying the waste. The principle of the process is to mix asbestos with additives including glass waste and feed into a furnace. KTG says that asbestos is rendered harmless if heated to more than 900°C. All the asbestos is absorbed into the glass structure and rendered harmless.

NOW BIG TOP COMES OVER THE HORIZON AS REGULARLY AS THE SUN.

SIA, the only airline flying Stretched Upper Deck 747s from Heathrow to Singapore and Australia, will now be operating BIG TOP every single day of the week.

Inside, it has an upstairs deck which is twice the size of a normal 747s. And which has been designed as a single cabin to accommodate the Business Class.

On this private floor, you have your own bar service, movie facilities and galley. The seats are as wide and as comfortable as you'd expect and set only two abreast. Giving you the choice of sitting by a window or the aisle.

Downstairs, the First Class cabin is one of the most spacious in the world. All the seats are fully reclining Snoozzers.

Economy Class, too, has its share of extra room, with more space to stretch out between the specially contoured seats.

In fact, because of its unique interior design, BIG TOP has more of just about everything.

More room, more movie areas, more galleys. And more gentle hostesses to give you the kind of inflight service other airlines talk about. And most people dream about.

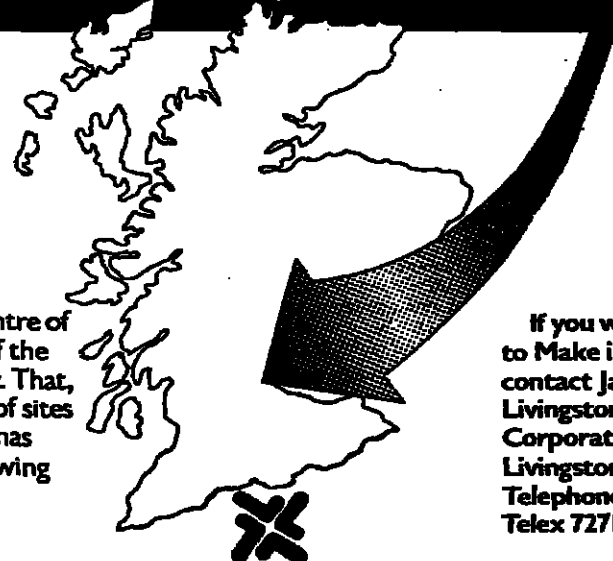
SINGAPORE AIRLINES

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UK NEWS

**Shin-Etsu Handotai.
N.E.C.
Mitsubishi.
Hitachi.
National Panasonic.
Where do they have factories?
Tokyo? Japan?**

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Whitehall optimistic on state spending outlook

BY ROBIN PAULEY, ECONOMICS STAFF

THE GOVERNMENT'S Green Paper (discussion document) on public spending in the next decade, which will be published on budget day next Tuesday, shows a more optimistic picture than previous government studies of the long-term outlook.

The 80-clause paper outlines in detail the possible courses of public spending until 1994. This would more or less coincide with the end of the Government's third term of office, if it were to be re-elected at the next general election.

The paper, officially designated "very green", is based on a range of different possibilities for economic growth in the next 10 years, ranging from 1 to 1½ per cent to more than the 3 to 4 per cent being predicted for this year and next.

The main thrust of the paper's optimism about the lack of problems

in funding public spending services - notably the health service and the welfare state - for the next 10 years is based on an assumption of growth of about 2 per cent a year in gross domestic product.

The Green Paper claims that public expenditure is now constrained and under control. No further cuts are needed. All that is necessary is to maintain public spending at its present level. This means that as growth continues, public spending will consistently fall as a proportion of gross domestic product (GDP), as the Government's strategy intends.

Public spending, the Green Paper says, can therefore continue to provide present service levels without the need for tax increases, provided the economy achieves at least 2 per cent growth. Higher growth tends to reduce public spending by, for example, cutting the number of unem-

Weather blamed as retail sales fall

SPENDING in shops fell sharply in January, according to the latest official estimates out yesterday, but this is taken to reflect bad weather rather than a reversal of the recent buoyant trend.

Figures from the Department of Trade and Industry showed that the volume of retail sales in January was about 3 per cent below the level in December after adjusting for the normal seasonal change. However, the January total was still 2½ per cent higher than a year earlier.

The latest figures are based on new weightings for different parts of the retailing sector with 1980-1981 instead of the former base of 1978. The new series shows the volume of retail sales in January as 107.7, about the same as the average level in 1983.

Radical tax reform urged for savings

By Clive Wolman

TAXATION OF savings penalised the poor, benefited the rich, made capital-raising difficult for many companies and had "little or no logical structure," the Institute of Fiscal Studies (IFS) said in a report published yesterday.

It indicated that any tax reforms introduced in the budget next week would make little impact. "Governments have made such a mess of the tax system that only a long-term programme of reform can improve it," Mr John Kay, director of the IFS said.

The report measured the degree of tax privilege or penalty attached to all the major forms of savings and investment. It found that returns from some forms of savings were granted major tax concessions, whereas others were heavily penalised.

Wealthy and high-income earners put a higher proportion of their wealth into tax-privileged forms of investment than did the poor, the report said.

Buildings society accounts, although the most popular savings medium for many people, was one of the most heavily penalised by the tax system.

Thatcher prepares to counter critics

BY PETER RIDDELL, POLITICAL EDITOR

MRS MARGARET THATCHER, the Prime Minister, will counter-attack strongly against doubts expressed in recent days by senior Tory MPs about the Government's recent performance and direction.

There have been rumblings at Westminster over the last four or five weeks among Tory MPs about the government's alleged lack of grip, about a series of self-inflicted injuries and about the suggested weakness of some of Mrs Thatcher's closest advisers.

These complaints were underlined in a recent television interview by Mr Edward du Cann, chairman of the Tory 1922 Committee. He said that presentation of some policies had not been good since the general election, mistakes had been made and there were lessons to be learned.

Instead, Mr du Cann urged that Mrs Thatcher should make clear to the country and to the Conservative Party the direction of government strategy. He also suggested that she should consider appointing a deputy to take some of the strain of her heavy workload.

The response from Mrs Thatcher's office yesterday was largely dismissive, admitting neither of any failures, nor of the need for change. The official view is that there is no cause for concern in the implementation of policy or in the structure of decision making. Hence, there is no intention of appointing a deputy, a role anyway performed by Lord Whitelaw, the Leader of the House of Lords, who chairs a number of ministerial committees.

Mrs Thatcher is expected to react aggressively to any criticisms when she answers questions in the House of Commons today. The Conservative leadership hopes that the doubts will be stillled by a positive message from the budget a week today and by Mrs Thatcher's speech to Conservative activists at a party meeting in Birmingham on March 24.

There is undoubtedly a feeling in Westminster at present that the Government has lost direction, that too many mistakes are being made and that some of the problems are because Mrs Thatcher and her advisers are out of touch.

Revised estimates on the new base have suggested that the growth of retail sales in the three years to 1983 was 1½ per cent less than the previous figure of 9½ per cent.

Separate figures from the Department show that the amount of new consumer credit advanced by finance houses and other specialist institutions in January was £965m, slightly less than the December record.

APPLE COMPUTER (UK) has given an assurance to the Office of Fair Trading (OFT) that it will not attempt to establish minimum retail prices which contravene the Resale Prices Act.

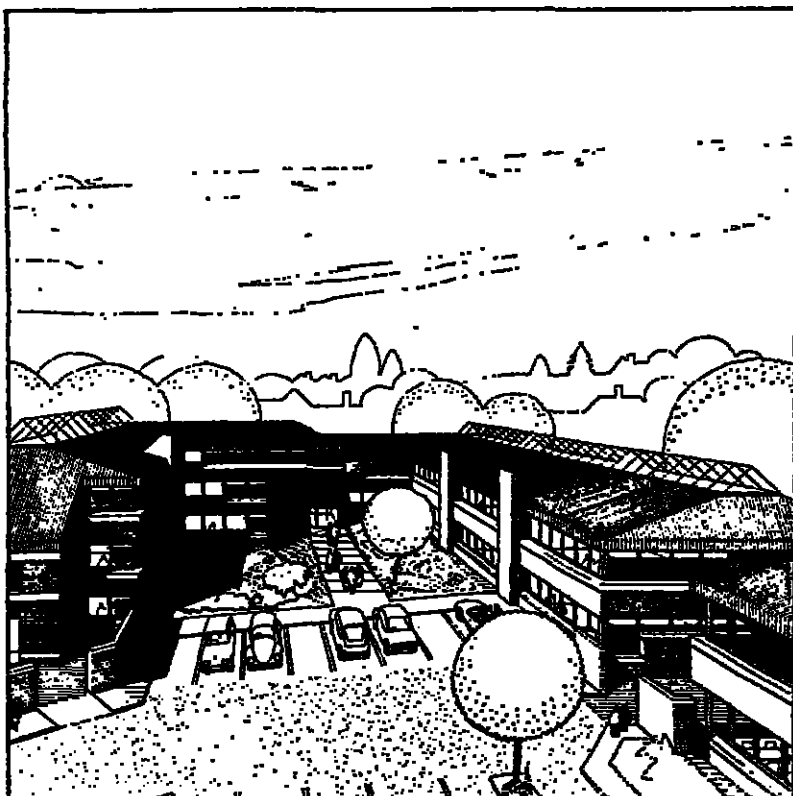
The OFT examined the company's practices after a complaint from a retailer which had its supplies withheld after it began discounting Apple's personal computers.

INFLATION will fall from its present level of about 3 per cent to 2½ per cent by the end of this year if the Government keeps a tight grip on public spending and money supply growth, Liverpool University's economic research group says in its latest forecast.

The group expects a public sector borrowing requirement of £7.5bn to be in next week's budget, against an expected return of £9bn for the present financial year.

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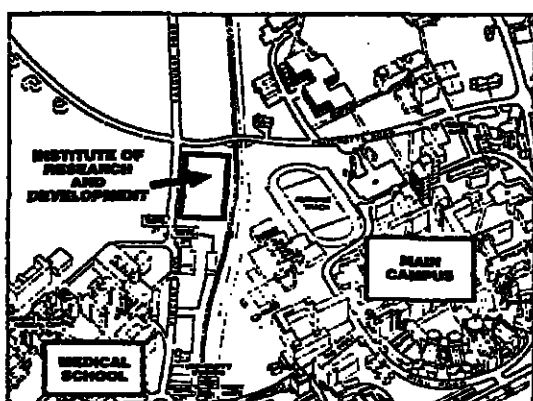
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John Samuels

July, 1984

Monday March 6 1984
Weather blamed for retail sales fall

SALES in shops fell sharply, according to the latest estimates out yesterday, taken to reflect bad weather than a reversal of the trend.
Figures from the Department of Trade and Industry showed that the rate of retail sales in January after adjusting for seasonal change. However, total was still 1% higher than a year earlier.
The latest figures are based on weightings for different parts of the retailing sector with the exception of the former two. The new series shows a fall of retail sales in January, about the same as the level in 1983.
Revised estimates on the growth of retail sales in the first three months of 1983 was 1% per cent, the previous figure of 1%.

PARTE figures from the latest survey show that the same consumer credit advance houses and other sectors in January was only less than the December figure.
APPLE COMPUTER (an assurance to the CFT) that it is not to establish a relationship with the company which controls the Prices Act.
The CFT examined the practices after a case of a retailer which had withdrawn after reporting Apple's personal.

INFLATION will fall to its lowest level of about 3 per cent by the end of the year, the Government says in its public spending policy. It is expected to be 2% by the end of the year, the economic research group says.
The group expects a public spending requirement of 10% in next week's budget, a projected outcome of that year's financial year.

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Before you spend \$3 million on a new computer, it might be prudent to spend £1 on The Economist.

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That someone is Gene Amdahl, the man in charge of designing IBM's mainframe computers in the 1960s.

Mr. Amdahl is now running his own company called Trilogy and he's hit on a simple business strategy to unsettle his old masters.

He plans to build a better computer and sell it for less. Can he do it?

The experts seem to think the chips are stacked in favour of Goliath, and Trilogy's share price has halved since going public in 1983.

Some even believe that Trilogy is very much a 'high-risk' operation.

Mr. Amdahl, however, remains confident that his state-of-the-art design will prove irresistible.

He expects his computer to think four times as fast as IBM's current computer and to undercut its next model by 40%.

In a recent article, The Economist looked at his computer (and his chances) in depth and in detail.

It was an article you should have read. You'd have found it in our 'World Business' section along with the latest news on maritime fraud and a report on some brilliant matchmaking by Rolls-Royce in America.

The Economist believes you can't fully understand the business world until you know what's happening to business all over the world.

What Mr. Amdahl does in Cupertino, California can affect a Christmas bonus in Croydon or Carlisle.

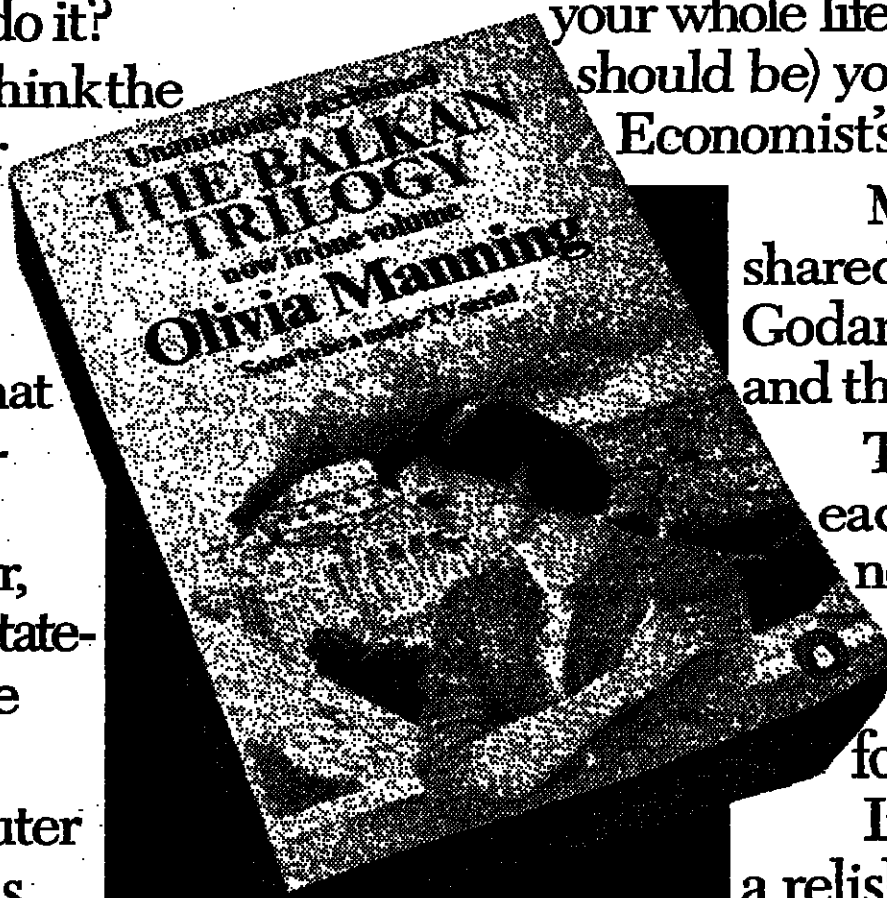
Every week, The Economist digs out the stories and lays out the facts. It's always intelligent, frequently opinionated and invariably entertaining. And if business isn't your whole life (heaven forbid it should be) you'll be delighted by The Economist's range and style.

Mr. Amdahl, for instance, shared his billing with Jean-Luc Godard, Alexander Fleming and the Theatre of Comedy.

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UK NEWS

Spending 'unlikely to be on target'

By Max Wilkinson, Economics Correspondent

THE GOVERNMENT has a slim chance of keeping public spending within the targets of the recent White Paper (policy document) on expenditure, an all-party committee of MPs reported yesterday.

The Treasury and Civil Service Committee said that if adjustments were made for asset sales, debt interest and changed treatment of sickness and housing benefits, real public expenditure rose by 12 per cent over the five financial years to 1983-84.

This represents an average growth rate of 2 1/2 per cent a year.

For the next three financial years to 1986-87, the Government is planning for public expenditure, after adjustment for inflation, to remain broadly stable. It expects a slight rise next year, but a fall in 1986-87 to near the 1983-84 level.

The committee said: "Experience since 1980 to 1981 of the actual public spending out-turn, compared with the initial forecast, does not augur well for the Government's chances of keeping real public expenditure within these targets."

The committee said the spending plans had been formulated with

very little attention paid to the method of financing them. Revenue projections in the Government's November autumn statement were out of date by the time that the public spending White Paper was published in February; it stated, and in any case applied to only one year.

The MPs said this fact cast doubt on the Government's statement that "finance must determine expenditure, not expenditure determine finance."

Their report recommends that future White Papers should include a table showing assumptions about

the inflation rates for the years covered by the spending plans, and about economic growth for the whole planning period.

The committee was particularly sceptical about the part of the plans which suggested that local authority spending would be cut in real terms by nearly 7 per cent during 1984-85.

It was also doubtful whether nationalised industries would be able to achieve the expected turnaround from net external financing of £2.5bn in 1983-84 to about £20m in 1986-87.

Government aid for Nissan 'could have created more jobs'

BY JOHN GRIFFITHS

THE MANNER in which Government supports industry came in for considerable criticism yesterday from the head of one of the smaller UK companies seeking to expand its share of the international automotive aftermarket business worth an estimated \$13bn in Europe alone during the current year.

Mr Martin Stanbrook, managing director of the Sedan Group of Companies, told the Financial Times World Automotive Aftermarket Conference in London that many more jobs would have been created in the UK if the £25m aid the Government is giving to Nissan to set up its car assembly project had been distributed among small, domestic companies in the aftermarket business.

Mr Stanbrook said: "That project is going to create 250 to 300 jobs, and Government officials went to Tokyo to beg the Japanese to take the money."

He criticised UK aftermarket companies which, he said, "take the Super-Apeki route - to supplying their markets, with products bought in from the Far East."

The possibilities opened up to the aftermarket by the development of the "world car" concept were explored by Mr John Wernsald, principal of the Booz, Allen and Hamilton consultancy group.

He predicted that there would be more growth in the aftermarket world-wide than in new vehicle sales. But this did not mean a "bonanza" for the aftermarket industry, as among the other factors at work was a considerable increase in the reliability of vehicles, and hence diminished opportunities for replacement business.

The reason, Mr Stanbrook said, was that the "global" aftermarket strategy, involving the setting up five years ago of a new aftermarket division, were outlined by Mr S.M. Peavey, deputy managing director of GKN Autoparts International.

GKN set its objectives as being annual turnover of £500m-plus, a 20 per cent minimum return on net assets, and a significant international presence - strong enough to exert an influence on the market.

The problems facing aftermarket manufacturers as a result of "counterfeiting" of parts - predominantly by concerns based in the Far East - were addressed by Mrs Anthea

Wordsdale, formerly legal adviser to the Society of Motor Manufacturers and Traders and now secretary of the Anti-Counterfeiting Group.

Taiwan had gained the reputation of being the world's chief supplier of counterfeited goods. The Taiwanese had been taking steps to improve the situation, but Mrs Wordsdale was sceptical about how permanent the improvement might be.

Any action had to be based on the simple objective of stopping the counterfeiting - happening.

FINANCIAL TIMES

The World Automotive Aftermarket CONFERENCE

A similar theme, but concentrating on the ramifications for the European market, was explored by Mr Gabriel de Bernard, director general of DBA-Bendin. Mr de Bernard took issue with the view held in some quarters that a decline in the volume of world aftermarket business was inevitable.

A multinational's view of the international parts business was presented by Mr John Haindl, vice-president parts operations for Ford of Europe.

He said that the years of considerable market growth for parts makers and suppliers were over. The target for companies like Ford had to be to gain a larger share of a static and possibly declining market.

Mr Teichiro Hirano, executive managing director of Central Automotive Products of Japan, said that one of the best ways of overcoming the current trade friction between Japan and Western countries over the imbalance of trade on cars was to increase trade in the automotive aftermarket.

Mr Richard Hoy, general manager and director of Hermette Products, outlined the manner in which markets could be exploited by smaller companies.

Mr Ray Brown, managing director of Brown and Geeson, surveyed the role which the Society of Motor Manufacturers and Traders can play in support of such companies.

Talks to start on computer parts levy

Financial Times Reporter

THE BRITISH Government is to start negotiations with the European Commission to reduce the 17 per cent European Community levy on semiconductor imports.

The move follows strong pleas from sections of industry for the tariff to be cut to the level applied to imported computers.

The microcomputer industry in particular has been concerned that the tariff on imported computers is only 6 per cent while it has to pay 17 per cent on the microchips necessary for building the machines in the UK.

Last November, the Electronics Economic Development Committee (EEC) wrote to Mr Kenneth Baker, Industry Minister, calling for an alignment of tariffs for semiconductors and computers. The EEC called for a swift reduction of the tariff on semiconductors to 9 or 10 per cent, to be followed two years later by a reduction to the prevailing rate for computers.

The two-year pause was to allow the EEC semiconductor industry longer to prepare for the loss of protection from imports. The British Government has broadly accepted the EEC report and trade and industry officials are to have discussions with the EEC.

A change in tariffs would require the unanimous agreement of other member states. British officials acknowledge that the earliest possible change would be the beginning of next year.

Thorn EMI wins £25m BR order

THORN EMI Electronics has won a £25m order from British Rail for computer-controlled ticket issuing machines.

The order is the largest received by the communications division of the company based in Wells, Somerset. It was won in the face of bids by 22 other companies around the world and will create up to 80 jobs in Wells where the division employs 1,000 people.

The company plans to build a 15,000 sq ft factory at Wells to cope with the extra work.

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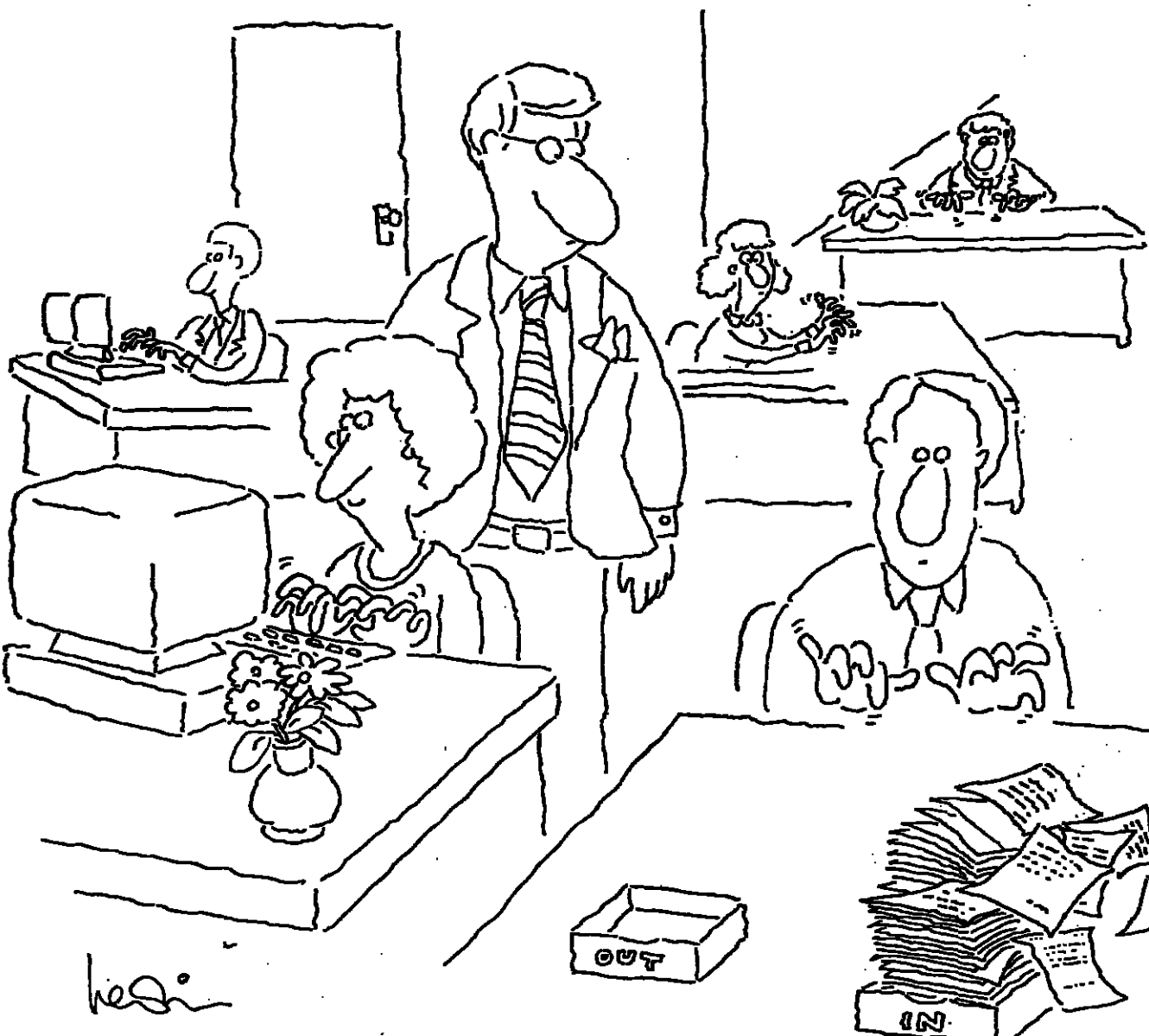
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Talks to start on computer parts levy

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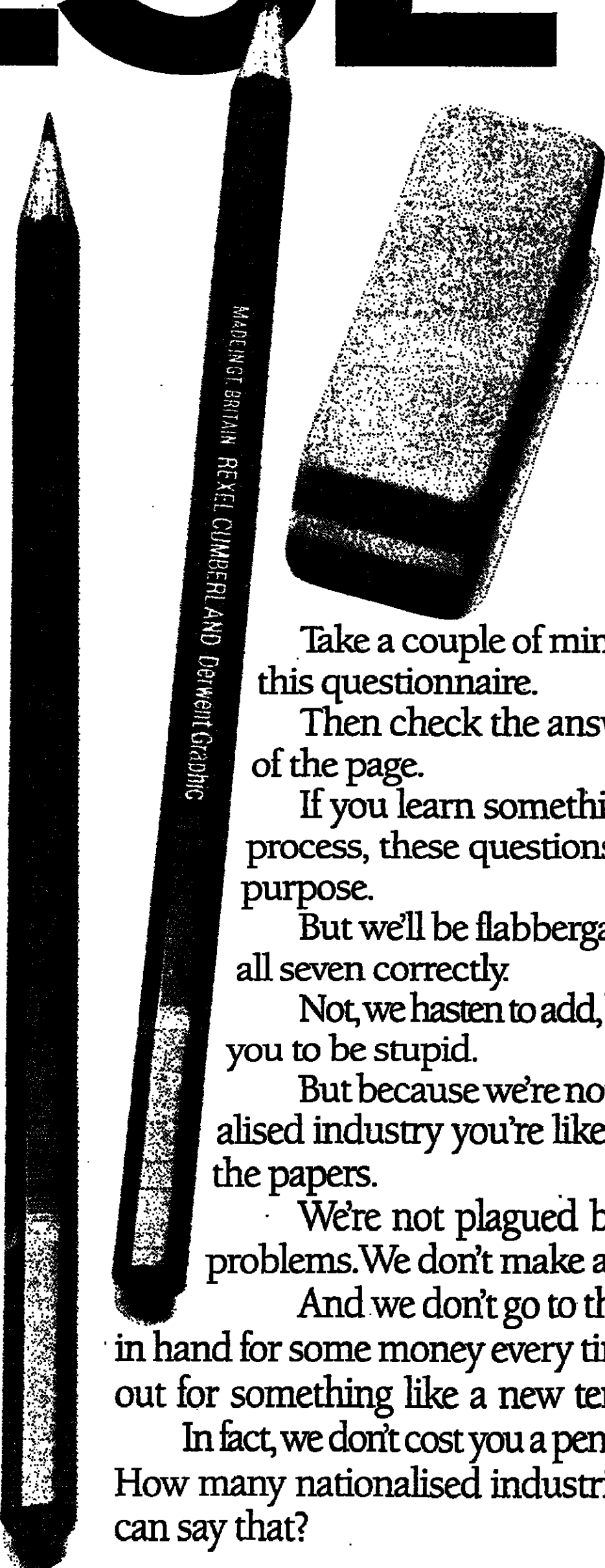
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- 1. DOVER IS BRITAIN'S BUSIEST PORT
True False
- 2. HEATHROW, GATWICK, STANSTED DON'T COST THE BRITISH TAXPAYER A PENNY
True False
- 3. HEATHROW HANDLES MORE INTERNATIONAL PASSENGERS THAN ANY OTHER AIRPORT
True False
- 4. LOS ANGELES IS THE WORLD'S BUSIEST INTERNATIONAL HELIPORT
True False
- 5. HEATHROW IS THIS COUNTRY'S LARGEST RETAILER OF PERFUME.
True False
- 6. THE WORLD'S 5TH LARGEST INTERNATIONAL AIRPORT IS GATWICK.
True False
- 7. ALL NATIONALISED INDUSTRIES RUN AT THE PUBLIC'S EXPENSE.
True False



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ANSWERS: 1. FALSE - HEATHROW IS BRITAIN'S BUSIEST PORT LAST YEAR 13 BILLION POUNDS WORTH OF IMPORTS AND EXPORTS - 1 BILLION MORE THAN DOVER. 2. TRUE. 3. TRUE - MORE THAN KENNEDY IN NEW YORK OR CHICAGO'S O'HARE. 4. FALSE - ABERDEEN IS THE WORLD'S BUSIEST HELIPORT. 5. TRUE. 6. TRUE. 7. FALSE - BRITISH AIRPORTS AUTHORITY DOES NOT COST THE TAXPAYER A PENNY.

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ON OFFICE SYSTEMS it the shock

THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

FROM THE centre of the biggest Victorian mill complex in Europe the only sound that penetrates the stillness is the exhaust of a motorbike crossing through the centre of Halifax on the elevated dual carriageway.

The vast jigsaw of 16 multi-storey buildings where 5,500 workers once toiled now stands as an eerie symbol of the economic might once wielded by the great textile dynasties.

The world's second largest integrated carpet manufacturing site was finally abandoned last year.

Left behind was the shell of the West Yorkshire town's greatest manufacturing powerhouse. A group of massive buildings spanning two blocks, backing on to several roads and with an outer boundary two miles in length.

Into this monument to Britain's economic past life is slowly returning. The centre may be deathly quiet but new activity, albeit in smaller and in some ways more primitive form, is underway in a group of blocks at the front of the complex.

Two men with seven-figure bank balances, Ernest Hall (himself the son of Lancaster textile workers) and Jonathan Silver, bought the mills last April from Carpet International, of which Crossley is a subsidiary. The plan was to set up an industrial park.

Since then the first steps along that road have been made. Sixty units are now taken with more than 300 people earnings their living selling and making in what has been re-named Dean Clough. Some 200,000 of the 1.5m sq ft of floorpace is expected to be occupied in one form or another.

Half of them are in manufacturing or related occupations—making glass fibre canoes and gutters, hot-potato trailers, stained glass and double glazing, 18th century costumes, alternators. The rest sell insurance, computers and audio visual equipment, repair cars or make food.

Dean Clough is not the first nor will it be the last textile mill to be rehaped for small businesses. What marks it out however is the scope of the project, the speed at which companies have taken up space and the first signs that a small working community might be in the making.

"The spread of interests and businesses is vital to us," says Hall. "You need a climate for first time and small companies to thrive. They need support, help and confidence which I



Ernest Hall: "The spread of interests at Dean Clough Industrial Park is vital"

Breathing life into an old mill

Nick Garnett on a renaissance in Halifax

think can come from being part of a community and not just working in isolation."

The Old Crossley boardroom is now used as a conference centre which any of the small businesses can rent for £150 an hour. There is a food takeaway, newsgents and post box.

A food and wine bar is emerging from the conversion of one of the buildings for which the Dean Clough industrial park company is putting up the capital. An attractive mill shop which tenants may use as a retail outlet for their products is up and running.

Dean Clough also provides the central services often offered by mill or factory-owned industrial estates.

A smart business exhibition centre is also being introduced into the main mill block by

Calderdale Metropolitan Council which has provided planning assistance and advice and maintains a property register, steering little companies to potential homes like Dean Clough.

Dean Clough and mill re-occupations like it are all about reasonable working environments at relatively low cost (rent is from 30p to £1 a square foot). Only a third or less of the 60 companies are new, however. Many of the rest have migrated from other but poorer mill premises.

Leslie Smith, whose company employs ten machinists making furniture covers, inner tents and ground-sheets, has few fond memories of his previous business home. "You could hardly get in for pigeon droppings."

Roland Smith, who runs a five-man business taking spun

yarn one step further down the textile process, complains about the lack of essentials at his previous mill site. What essentials are those? "You know, toilets, lighting, no means of getting stuff in and out."

Mill re-use is also about saving buildings whose disrepair and decay are drag factors on the overall community's ability to project itself to the outside world. Halifax has converted itself in the past 15 years from one of the grimmest-looking manufacturing centres in the country to one of its most attractive stone-cleaned towns.

But mill conversions are also about management, promotion and profit for those doing the converting. Fifty-three year-old Bentley-driving Hall made his money as the former chairman of the Mountleigh Property Company. Silver, who is only 34, owned a chain of clothing shops before this venture. Hall reports that they agreed a purchase price with Crossley International within three hours and had little idea at the time of its overall potential.

Hall declines to give an overall figure for the purchase and preparation work other than that it is more than £1m and less than several million. The Crossley mills were chosen because of their generally sound structure. The stone flagged floors and the modern system of lifts installed by Crossley.

Silver says £5,000 alone can be spent on putting in one opening from a unit on to a road, the kind of work that is necessary because most of the mill's communications were essentially internal rather than external. Hall says about £20,000 has been spent so far on advertising. No outside agents are used, no grants have been sought but Dean Clough is now looking to obtain EEC mill refurbishment money.

The new management spent a long time getting physical knowledge of the mills so they can place companies in such a way as to minimize the need to uproot them if they need to expand. Hall puts it down to plain common-sense and the ability to understand a small company's requirements.

The new mill-owners also offer more personal help. Hall gives the occasional sales lecture to any company that asks for it. A few companies have failed. Some will leave. Athengrove, which employs 18, making leather goods like dog leads for the pet trade, has used Dean Clough as a stopgap and is pressing ahead with its earlier-planned purchase of a purpose-built factory in nearby Bradford which is subject to intermediate area assistance.

In brief . . .

THE Alliance of Small Firms and Self-employed People (ASF) has joined the furor against reclassification by the Inland Revenue of increasing numbers of self-employed as employees. In its Budget submission the ASF proposes that any person providing services as a contractor, sub-contractor or freelance should be entitled to be paid gross provided he shows on his invoice his Schedule D reference number and the address of his tax office or includes these particulars if required to do so by a client.

A £100,000 Innovation Fund has been established jointly by the Scottish Development Agency and Dundee University to promote the commercial development of high technology-based projects within the University.

ONE in three contracts placed by the Crown Suppliers—representing 15 per cent of turnover—goes to a firm employing 100 people or fewer, it has been revealed. Speaking at the first of a series of seminars for suppliers, Anthony Pillington, Assistant Controller (Procurement and Transport) of the Government's recently re-named central purchasing agency (formerly PSA Supplies), said that "we are keen to see this proportion increase". The Crown Suppliers buys nearly £200m of goods and services from the private sector each year, taking in everything from furniture to fuel oil.

Pillington stressed the "value for public money" principle but reminded his audience that 20 per cent of orders are placed for reasons other than price. "Delivery performance is becoming an increasingly important factor in the winning of contracts," he said.

"Before you tender for business, make sure you know exactly what our requirements are. Read the tender documents carefully and if there's anything you're unsure about, get on to us".

The Crown Suppliers are at Southbridge House, 2-10 Southwork Bridge Road, London SE1 9HQ. Tel: 01-238 2444.

T.D.

A service built on the performance of others

BY TIM DICKSON

SUSAN DOBSON'S success in the last five years is not just an encouragement for other married women with children (in her case one 18 month-old and a second on the way). The early development of her financial consultancy Measurement for Management Decision (MMD) is an enviable example of how to transfer successfully from a big company environment to self-employment.

Dobson started MMD on a part-time basis when working for Honeywell in Brussels in 1979. "I knew that I would be returning to Britain some time in the near future so I wanted to have something to do when I got back here," she explains. Far from branching out to do something radically new, however, the idea for her business grew out of performance measurement analysis she and others were providing for the company's global central management team and which she thought could be applied just as usefully to small and medium sized companies.

"For a year or so Honeywell effectively eased my cash flow problems by allowing me to stay on as an employee," she recalls. "My Honeywell background was invaluable in overcoming some of the credibility problems sometimes suffered by small businesses and some of my earliest clients were former colleagues who had gone to work elsewhere. After I decided to leave and concentrate on the business full-time in London in the summer of 1981 I even had the psychological security of being told by some of the senior Honeywell managers that they would have me back if things didn't work out."

Things, however, have worked out for MMD, and Dobson and her only other full-time colleague, Brian Finn, now seem to have enough clients to keep them fully occupied.

Dobson describes MMD's objectives as "providing realistic assessments of company performance, now and in the future, in order to assist management in the development of strategies for competitive success". Broadly speaking, she says, this involves "trying to build a bridge" between the economic models produced by the likes of the London Business



Susan Dobson: assisting management "in the development of strategies for competitive success"

School, the Treasury and other forecasters and the immediate "micro" environment in which an individual client is operating.

A recent two-month project on behalf of a magazine publisher, for example, concluded that magazine sales historically had been influenced in varying degrees by consumer spending, cover prices relative to inflation, the amount of promotion, the ratio of leisure time to other activities, and what Dobson called "the Royal Wedding effect" (the last significantly increased interest in women's magazines).

Dobson and Finn used a wide variety of sources and data to build and test their model. This not only enabled them to forecast a best and worst case but to help the client to carry out a number of "what if" exercises.

"It has certainly helped us to focus on who the competition is and in what way it competes," says Dobson. "The Royal Wedding effect" is an important source of information. When you're at the coalface you don't generally think laterally so we rely on them to tell us about a lot of new ideas in new management practices in organisations."

Asked about prejudice against women in business, Dobson says it probably works both ways. "Some people may still be put off on principle but just as an American voice attracts attention, so does a woman's. Once people have decided they want to use us, it makes absolutely no difference."

to many more smaller companies. Most large management consultants and computer bureau claim to be able to offer the same sort of expertise but MMD claims that the quality of service is all important.

"We make sure that the client is involved in each project and that the package exactly meets his requirements. We often develop a full scale training programme of client company personnel," explains Dobson, contrasting her approach with some of the larger consultancy firms "which just give you their report and then disappear."

MMD has certainly found a niche in the market and has completed around 30 different projects since start-up, covering industries at home and abroad as diverse as concrete in Belgium, electrical equipment in the UK and mechanical sorting machinery in the UK. Besides more recent work in the consumer orientated sectors (in January the company's predictions of employment growth in the hotel and catering industry on behalf of the Hotel and Catering Industry Training Board—were widely reported in the specialist Press).

Looking ahead Dobson believes the scope to sell and stockbrokers.

"Financial consultancy is not a capital intensive business but MMD's three other founding shareholders (family and friends) play a crucial role. For apart from providing the early working capital requirements, they act as sounding boards on a non-executive basis. "They all have other jobs in business," explains Dobson, "and their contact with other people is an important source of information. When you're at the coalface you don't generally think laterally so we rely on them to tell us about a lot of new ideas in new management practices in organisations."

Asked about prejudice against women in business, Dobson says it probably works both ways. "Some people may still be put off on principle but just as an American voice attracts attention, so does a woman's. Once people have decided they want to use us, it makes absolutely no difference."

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RETAIL JEWELLERS BULLION DEALERS Well established company with turnover of £12m seeks additional capital for expansion, with a view to a public quotation in due course. For further information please apply to: D. J. Segal, Ward Segal Gloucester Chartered Accountants, 29 Welbeck Street, London W1M 8DA

IMPROVE LIQUIDITY

AND REDUCE COSTS BY CONVERTING YOUR CAR FLEET TO CONTRACT HIRE We buy fleets in the 10-100 vehicle range and contract hire the vehicles back for their remaining operating life - maintenance inclusive. Full details: A. H. TURNER LIMITED, 23 Grove Street, Bedford, Northants NN1 1JG. Telephone: 0777 705211

MBA MARKETING

Private businessman wishing most parts of the USA regularly. Best time late March. Willing to undertake short or long term Assignments home or overseas. Details to: W.B.P. Ltd, 12 New Bridge Street, Newcastle-upon-Tyne NE1 8AS

Expanding W. German textile industry

seeks active or silent partners Reply via Weber & Co., Box 741, Luxembourg (Grand-Duchy)

INVESTMENT MARKETING

U.S.A. Investment Management Company seeks affiliation with successful, established investment marketing company or agents. We offer safe, secure investments with excellent profit structure, created to expand your client base and sales volume. We provide total sales support, outstanding remuneration and variety of investments. Contact: Mr. William A. F. Martin, c/o The Financial Times, Box F4388, Bracken House, Cannon Street, London EC4P 4BY

OF PARTICULAR INTEREST TO PROFITABLE COMPANIES WITH TAX YEARS ENDING 31ST MARCH

If you have not yet taken steps to shelter your pre-tax profits, further delay could cost you dearly. To determine how you can retain your current assets and further increase your profits: ACT NOW BY CONTACTING R. M. Division, 32 Chesham Place, London SW1X 8BB. Tel: 01-235 0591. Telex: 916302 TRANSA G

INTERNATIONAL CONTAINER LEASING LTD.

(a subsidiary of Cadogan Estates Limited) CORPORATE AND PRIVATE INVESTORS are invited to participate in our 1984 US\$15 million Open Top and Tank Container fleet expansion programme. Lease income currently averages 16%-18% net per annum. First Year Allowances are normally available and Finance Facilities are available up to 50% of cost. For further information please contact: INTERNATIONAL CONTAINER LEASING (UK) LIMITED, 42 Herford Street, London W1Y 7TF. Tel: 01-409 0480

International well-respected MECHANICAL ENGINEERING COMPANY in West Germany

With an interesting range of products, full order book, world wide export, offers appropriate investment opportunity. Reason: Increase of the capital stock for further expansion. Write to: Box F445, Financial Times, 10 Cannon Street, London EC4P 4BY

FRANCHISES



Entre Computer Centers

Unique Opportunity For Unique Individuals.

Capitalize On The Greatest Growth Opportunity Of The Decade... Professional Computer Retailing. Entré Computer Centers, America's fastest growing franchisor of retail computer centres... with over 230 franchises coast-to-coast... is currently awarding franchises to qualified business professionals in the U.K. Owning an Entré franchise is a unique opportunity. And if you have a track record of sales and marketing success, plus the entrepreneurial ability to manage a multimillion pound business, then Entré could be the greatest opportunity of your professional life. We provide a comprehensive, professional marketing programme. An approved product mix of the world's leading hardware and software. Extensive training programmes. Ongoing and dedicated Field Support. Advertising and promotional programmes and tools. Plus a unique consultative systems sales approach for profitable repeat business. You provide liquid capital of £70,000 plus additional financing - and the ability, drive, ambition and professionalism to become part of Entré's rapidly expanding worldwide Network. If you have the professional credentials that demonstrate you're one of the best - call us today at Slough (0753) 31222.

For the most in personal computing European Headquarters 17 Bath Road, Slough, Berks. (0753) 31222

FRANCHISE U.S.A.

Wanted: Businessmen interested in meeting with exciting new U.S. Franchises available for the U.K. market. To make an appointment with members of a U.S. Franchise Mission (detailed below) on 15-16 March you are invited to contact the American Embassy on 01-629 4304. Mr A. Kostelka, Mission Director • Perle Health Services, Inc. • EMRA Corporation DBA Supercuts • Telecheck Services, Inc. • Federal Energy Systems, Inc. • Ultrasonic Franchiseable • Kwik Copy Corporation • Maintenance Inc. (UPM) • Nutri/Systems Inc. • Warner Leisure, Inc.

FRANCHISE ADVERTISING

Appears every Tuesday For details contact: SUE MATHIESON 01-248 8000 Ext. 3234 or 01-248 2131

BUSINESSES FOR SALE

UDEC Refrigeration Ltd. ENGINEERING

Opportunity to acquire profitable business and assets of long-established and well-respected Industrial Refrigeration Engineers based in Washington, Tyne & Wear.

- Company has capability for design and construction of refrigeration plant for contracts up to £3 million and is sited in modern leasehold premises.
- Customers include substantial UK companies in the Dairy, Petro Chemical, Food and other industries.

Interested parties should contact the Joint Receivers and Managers:

Cork Gully
P. F. M. Shewell and J. M. Fredd
Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ
Tel: 01-406 7700
Telex: 884730 CORKGY G

British Ropeway Engineering Co. Ltd. (In Receivership)

The opportunity arises to acquire the business and assets of a long-standing specialist in all aspects of built and unit materials handling. Experienced within the UK and overseas markets.

Annual turnover £4 million
Experienced in handling multi-million pound contracts.

Particular expertise in the design, supply and installation of:

- Aerial ropeways
- Shiplading plants for bag and bulk
- Self-discharge systems for ships
- Integrated conveying and stock pile installations

Skilled and loyal workforce
Modern leasehold premises in South-East England

Enquiries to:
P. F. M. Shewell, Joint Receiver and Manager,
Cork Gully,
Shelley House,
3 Noble Street,
London EC2V 7DQ
Tel: 01-406 7700
Telex: 884730

COMPANY'S OWN INVENTION FOR SALE PATENT GRANTED

Unique telescopic canopy for bicycles. Mobile design. Would consider manufacturing under licence. Principals only write to:

AMCO INTERNATIONAL
Amco House, Queenway
Stem Lane, New Milton
Hants. BH25 5WE

McGOWAN, GLASGOW (HOLDINGS) LIMITED (IN RECEIVERSHIP) RETAIL JEWELLERS

Glasgow, Aberdeen, Nottingham, Sheffield, Preston.

The heritable and leasehold properties, fixtures, stock, etc. of the company are offered for sale as a going concern.

Interested parties should contact Alan W. White, C.A., 112, West George Street, Glasgow, G2 1QR. Telephone: 041-332 7494. Telex: 777724.

Thornton Baker

Capper Neill Controls Limited

Designers and Manufacturers of Measurement and Control Equipment for the Processing Industries. Located in the North West in premises of 15,000 square feet.

The comprehensive product range includes mechanical storage tank fittings and micro processor based control systems; there is also an installation and maintenance Division.

Turnover: £200,000 with considerable growth potential.

The business is offered for sale as a going concern and further details of the assets are available from:

The Joint Receivers and Managers
P. F. M. Shewell and J. M. Fredd
c/o Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ
Tel: 01-406 7700

Cork Gully

Capper Neill Plastic Fabrications Limited

Opportunity to acquire a business based in Warrington and Northwich, established in 1952, specialising in fabrication and moulding, thermal and chemical transfer, plastic paring process.

Thermal transfer plastic paring process, which has a turnover of £1.5m p.a. Good order book and employ 70 staff, is also engaged in assembly and commissioning of radiation shielding windows.

Interested parties wishing to acquire the goodwill and assets of the Company should contact:

The Joint Receivers and Managers
P. F. M. Shewell and J. M. Fredd
c/o Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ
Tel: 01-406 7700

Cork Gully

ELECTRICAL, HEATING AND VENTILATION CONTRACTORS

The Receivers offer for sale the business and assets of part of the Clark & Bridle Group.

- ★ Freehold premises in Epsom, Liverpool and Aldershot.
- ★ Leasehold premises in Nuneaton.
- ★ Large fleet of vans and motor vehicles.
- ★ Turnover year ended 31.3.1983 £4.6m.
- ★ Potential order book of £2.6m.
- ★ Parts of the business may be separable.

For further details please contact:
C. R. Shering or N. S. Aspin
Arthur Andersen & Co.
PO Box 55
1 Surrey Street
London WC8R 2NT
Telephone: 01-836 1200



GLOVER BROTHERS (MOSSLEY) LTD. IN RECEIVERSHIP

Glovers is a long-established manufacturer of quality steel wire ropes and slings. It supplies locked coil and stranded ropes of various types, construction and sizes for the mining, oil, fishing, shipping, general engineering and mechanical handling industries.

The business is situated at Mossley, near Manchester, in freehold premises.

The turnover in the 10 months to 31 January 1984 was in the region of £2.9 million.

A skilled workforce of long-standing employees and an experienced management team are currently employed, numbering 86.

Interested parties should contact:
Cyril W. Nield
St. James's House
Charlotte Street
Manchester M1 4DZ
Tel: 061-236 5245
Telex: 887257

Cork Gully

William H. Capper & Company Limited

Leading fabricators of pipe work and heat transfer equipment for the process plant industry, employing 67 staff. Turnover in excess of £1.4 million. Lloyds and A.S.N.E. approved.

The company trades from a 12-acre site in Warrington with 85,000 square feet workshop.

Any interested parties wishing to acquire the goodwill and assets of the Company should contact:

The Joint Receivers and Managers
P. F. M. Shewell and J. M. Fredd
c/o Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ
Tel: 01-406 7700

Cork Gully

OHM AMPLIFICATION LTD. + ASSOCIATED COMPANIES IN RECEIVERSHIP

OHM and its four associated companies manufacture sound reproduction equipment for the entertainment industry.

The companies operate from modern leasehold premises in Kewford, Cheshire. Turnover amounts to approximately £200,000 per annum and there are 27 employees.

Interested parties should contact:

The Joint Receivers and Managers
P. F. M. Shewell and J. M. Fredd
c/o Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ
Tel: 01-406 7700

Cork Gully

FOR SALE Fully Equipped SYNTHETIC LEATHER MANUFACTURING WORKS

South Wales

With recently installed Brother Cutting Machines, Universal Laminator, Steiner Hot Air Oven, etc. Capacity 80,000 metres. Width 127 x 152 cm. Full range of Plastolam Moulding Machines. Storage facilities for raw materials.

Excellent Modern Leasehold Works - capable of early production.

EDWARDS SYMONDS
SPECIALIST INVESTORS
58/62 Wilton Road, London SW1V 1DH
01-834 8454 Telex: 8954348
And of Manchester & Liverpool.

2 MAJOR MONTHLY MAGAZINES FOR SALE BOTH OR SEPARATELY

2 excellent monthly Consumer Publications for sale. Both in similar field; one of which is market leader. Annual net profit for one is in excess of £125,000 per annum. Owner seeks 5 years P.E. = £625,000. Second publication valued at £100,000. Full management accounts available. Only principals, not representatives, will be acknowledged. Please write to Box 6951, Financial Times, 10 Cannon Street, London EC4P 4BY. All letters will be treated in strictest confidence and answered immediately.

FOR SALE SOFT DRINKS FACTORY IN NORTH-WEST

We now wish to dispose of our soft drinks factory (approx. 29,000 sq. ft.), bottling plant and machinery. All are nearly new and available to substantial purchasers.

Conveniently situated to the motorway network.

Replies from Principals only to Box 6954, Financial Times, 10 Cannon Street, London EC4P 4BY.

FOR SALE ESTABLISHED CONSTRUCTION GROUP

Profits in excess of £200,000 p.a.
Located in central Scotland
Substantial turnover with load in Public and Private Sector
For details apply Box 6949, Financial Times

TOUR OPERATORS SPECIALIST TRAVEL AGENCY

Turnover £75m
Profits £1.5m
Details from Box 6951, Financial Times, 10 Cannon Street, London, EC4P 4BY.

FOR IMMEDIATE SALE Quality Glove Manufacturer - Dorset

Products include high quality fashion and sports gloves with extensive U.K. and overseas customers. Order book in excess of £120,000. Annual turnover approximately £500,000. Offers required immediately for trading assets.

Principals only contact the Liquidator, Malcolm E. Cook, Thornton Baker on Bristol (0272) 28901.

INTERNATIONAL BUSINESSES FOR SALE

USA. PRECAST, PRESTRESSED CONCRETE PRODUCTS BUSINESS

The fully functioning production facilities at Dayton, Ohio, and Rochelle, Illinois, comprise the Building Components Division of a large U.S. company. The plants serve a market with an urban population of 28.8 million. Sales exceed \$21 million (U.S.) in up-cycles and \$10 million in down-cycles. Price: \$5 million (U.S.).

Send for free brochure: W. BUREK BENNETT LTD., 30 N. Wacker Drive 2608, Chicago, Illinois 60606, USA. Tel: 312/236-6905. Telex: 270255 EXPRLTX CGO

USA/EUROPE - BUSINESSES FOR SALE

USA various businesses from \$1 million up. Spain a number of different investments from £100,000. Also Belgium and Holland.

Send for free list of businesses to: Business Sales, 8 Park Road, Beckenham, Kent BR3 1GD

PANAMA HOLDING COMPANY FOR SALE

Has substantial investment in major Panamanian industrial group and well established international banking and commercial relationships. Principals only.

Replies to Dr. Jaime Araya, 24 Tudor Street, London EC2A 4DF. Tel: 01-263 4782 or 01-265 2512

SMC MENSWEAR CHAIN FOR SALE

This long established men's wear company has leasehold shops in:

Liverpool Newcastle-upon-Tyne Manchester Birmingham
Nottingham Bradford Halesfield Leeds Gloucester
Worchester Walsall Sheffield Crews Leicester
Coventry Darlington Wolverhampton and Doncaster

The company also owns a freehold site in Crumpsall, Manchester from which it operates a trouser manufacturing facility. The company would be prepared to sell this unit separately.

The shareholders wish to dispose of their interests or alternatively will allow a new substantial controlling equity injection in order to restyle and modernise operations. Turnover year to January, 1984 £1.8m.

The company has approximately £800,000 of tax losses available.

Replies to J. C. K. Elliott Esq.
MESSRS. ELLIOTT & COMPANY, Solicitors
Lloyds House, 18, Lloyd Street, Manchester
Telephone No. 061-228 2711

Milk Bottling Equipment

Manufacturers of the UDEC range of bottle washing, filling and packaging equipment. An engineering facility for complete turnkey projects in milk handling systems.

Premises of 50,000 sq ft in the North West include machine shop, fabrication and assembly bays. Contracts in progress and orders on hand exceed £4 million.

Further particulars of the assets which are offered for sale as a going concern, from:

The Joint Receivers and Managers
P. F. M. Shewell and J. M. Fredd
c/o Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ

Cork Gully

ELECTRONIC WEIGHING EQUIPMENT MANUFACTURER

The company designs and manufactures precision electronic weighing equipment for industry, commerce and medicine, occupying 7,500 square feet leasehold factory/ offices on the Sussex Coast.

The company has a good order book and is in the final stages of commissioning a new product with unique sales potential.

Please direct inquiries to: The Receiver, P. J. Berne, Lees House, 21 Dyke Road, Brighton, East Sussex BN1 3AD Telephone: 0273 283323.

Thornton Baker

Custom Coils Limited (In Receivership)

The Joint Receivers offer for sale as a going concern the business and assets of the Company. Custom Coils is an established designer and manufacturer of Condensers and Cooling Coils and Environmental Equipment for the processing industries. Major customers include leading UK Supermarkets, Regional Health Authorities and cold storage companies. Current annual turnover circa £3 million.

For further details please contact:

The Joint Receivers
P. F. M. Shewell and J. M. Fredd
C. J. Hughes
Cork Gully
Shelley House
3 Noble Street
London EC2V 7DQ

Cork Gully

CAPPER INJECTION MOULDINGS LTD. IN RECEIVERSHIP

The company specialises in the production of high-quality precision plastic moulded products for a variety of industries. It manufactures all required moulds. Currently the company operate 24-hour, 3-shift, 5-day working.

The business is situated in Stalybridge, near Manchester, in freehold premises.

The annual turnover is in the region of £1.5 million.

The workforce and management team number 72.

Interested parties should contact:
Cyril W. Nield
St. James's House
Charlotte Street
Manchester M1 4DZ
Tel: 061-236 5245
Telex: 887257

Cork Gully

FOR SALE PHOTOGRAPHIC SHOPS

In the south east.

Prime sites, complete business or will sell individually.

Write Box 6950, Financial Times
10 Cannon Street, London EC4P 4BY

TAX LOSS COMPANY FOR SALE RETAILING BOOKS, CARDS, FANCY GOODS, CONFECTIONERY & ICE CREAM

13 Shop Units, Ice Cream Factory and Warehouse BASED IN THE NORTH OF ENGLAND

Retail turnover for year ending January 1984 approximately £1.1m.

Apply: Churston Head & Co., Beldis Road, Berkeley Square, London W1X 6DE Tel: 01-409 2199

HUNTLEY & PARTNERS

SUPERB CHINA, GLASS, GIFTS & JEWELLERY BUSINESS

Prime High Street position, sought after 3, Devon Road, Exeter. Impeccable shop with valuable fittings and equipment, quality 3 bed s/w prop.'s flat, 17/0 approx. £100,000 (closed January and February).

FREEBID £178,000 S.A.V. 8/11/83

46 Mutton Plain Plymouth PL4 6LE Tel: Plym (0752) 262311

Pharmaceutical Marketing Company

A one product company in the cough/cold sector with turnover of £250,000. Well established. The product is contract manufactured and has a Product Licence of Right.

Enquiries for the company plus net assets.

Write Box 6952, Financial Times
10 Cannon Street, London EC4P 4BY

FOR SALE LIMITED COMPANY With Agreed Tax Loss of £12,000 (Stock Relief) Available

A long-established family-owned Development company which is trading successfully. The main asset of the company is a serviced industrial park in a Special Development Area. Managing Director/Owner wishes to retire.

Full details: MELLER BRAGGINS & CO., 82 Watergate Street, Chester (Tel: 0294 24731/42754)

SMALL AIRLINE FOR SALE

The company is situated at a major airport and holds long running freight contracts as well as scheduled passenger route licence. The company is self-contained having its own maintenance organisation and is offered for sale complete with aircraft for £180,000.

Write Box 6953, Financial Times
10 Cannon Street, London EC4P 4BY

PROFITABLE TRAVEL AGENCY ABTA/ATA & OTHER LICENCES

Controlling Interest in North London Travel Agency owning freehold for sale £250,000.

Write Box 6957, Financial Times
10 Cannon Street, London EC4P 4BY

PIPE FITTING COMPANY

Manufacturers of stainless steel pipe fittings and special products for the nuclear and petrochemical industries now trading profitably with tax losses available. Straight sale or investment considered.

Write Box 6958, Financial Times
10 Cannon Street, London EC4P 4BY

OPPORTUNITY IN NATURAL FOODS

Leading producer range for sale. Compact easily managed business. Many established brand leaders. 7/0 £180,000 p.a. GP 24%. Stocks at cost £40,000 plus royalty.

Write Box 6959, Financial Times
10 Cannon Street, London EC4P 4BY

BUSINESSES FOR SALE APPEAR EVERY TUESDAY

FOR SALE CIVIL ENGINEERING PLANT HIRE BUSINESS

South Wales

The entire shareholding is offered for sale following group reorganisation.

- * Excellent modern Plant, Equipment & Vehicles, including crawler cranes, excavators, shovels, rollers, 24-ton dump lorries, compressors, etc.
- * 16,000 sq. ft. modern Workshops, & Offices on 6 1/2 acre Freehold Site - also 2 Depots.
- * Turnover forecast £1.35 million for current year.
- * Skilled management, sales staff & plant operatives.
- * Early sale required.

Contact: C. J. C. Derry
Business Brokerage Division
59/51 High Holborn
London WC1V 6EG
Tel: 01-495 8411 Telex: 873777



METAL PROTECTION

The receivers offer for sale the business and assets of Kirman & Taylor (Anti-Corrosion) Limited, specialists in pre-blasting and anti-corrosion treatment of steel.

- Freehold factory on 1 1/2 acre site at Newport, Gwent
- Turnover approximately £300,000 per annum

Enquiries to: P. R. Dunning FCA, Price Waterhouse, 12 St. Andrews Crescent, Cardiff, CF1 3DD. Telephone: (0222) 49485 Telex: 497949



Handwritten signature: J. M. Fredd

Handwritten signature or mark at the top center of the page.

APPOINTMENTS

Sketchley makes board changes

SKETCHLEY has appointed Mr Peter Doble as director of group marketing worldwide. He was director marketing for the UK retail dry cleaning division. Mr Christopher Green has been appointed managing director of the UK retail division. Mr Stewart Redman is to be president of Sketchley's cleaning division in the West Coast of America. Mr Stewart Redman is to be president of Sketchley's cleaning division in the West Coast of America. Mr Stewart Redman is to be president of Sketchley's cleaning division in the West Coast of America.

COMPANY NOTICES

BAYER AKTIENGESSELLSCHAFT RIGHTS OFFER 31 per cent Bond Loan of 1984/1994 (with Warrants attached giving the right to subscribe for shares of Bayer Aktiengesellschaft) By virtue of the authority granted at the Annual General Meeting of the Company held on 23rd June 1982, the Board of Management has announced the issue of up to DM300,000,000 3 1/2% Bond Loan of 1984/1994 (with Warrants attached giving the right to subscribe for shares of Bayer Aktiengesellschaft) (the "New Bonds").

SOLVAY & Cie Societe Anonyme

Registered Office: 23, rue de Prince Albert, Ixelles (Brussels), Belgium. Commercial Register: Brussels No. 2454. Shareholders are invited to attend the Extraordinary General Meeting which will be held on Friday 9th March 1984 at 10 a.m. at the Registered Office.

MANAGEMENT COURSES

London Business School A one-day seminar April 28 1984 Fee: £150 (no VAT) MANAGING CORPORATE TURNAROUNDS For: Senior Executives involved in Turnaround Situations; Bankers; Investors; and the Professional Advisers.

FINANCIAL TIMES

PUBLISHED IN LONDON & FRANKFURT Head Office: The Financial Times Limited, Bowdoin House, 30 Cannon Street, London EC4A 3DF. Telephone: 01-553 3000. Frankfurt Office: The Financial Times (Germany) Ltd., Galiläerstr. 54, D-6000 Frankfurt-am-Main 1, West Germany. Telephone: 021-553 3000.

CONTRACTS

Edmund Nuttall wins over £6m

Heading the list of contracts awarded to EDMUND NUTTALL in February is one worth £6.9m for the Grampian Regional Council for the construction of head-works for a sea outfall to dispose of the sewage from the City of Aberdeen. Work starts in April for completion in 18 weeks.

Obituary

ARABE was buried in hospital on February 28. He was 72 years old. He was a member of the Royal Society and a Fellow of the Royal Society of Medicine. He was a member of the Royal Society and a Fellow of the Royal Society of Medicine.

T.C.H. INVESTMENTS N.V.

NOTICE IS HEREBY GIVEN to holders of shares in T.C.H. Investments N.V. that an Annual General Meeting of Shareholders will be held on Thursday, 22nd March, 1984 at 12.00 noon in the offices of the Company, at the address: T.C.H. Investments N.V., Korte Nieuwstraat 21, 1017 CA Amsterdam, The Netherlands.

CLASSIFIED ADVERTISEMENT RATES

Table with 3 columns: Per line, Per column, Single column. Commercial & Industrial Property: 8.50/33.00. Residential Property: 7.50/28.00. Appointment: 10.00/34.00. Business Investment: 9.50/33.00. Opportunities: 8.50/33.00. Wanted: 8.50/33.00. Personal: 7.50/28.00. Motor Cars: 7.50/28.00. Hotels & Travel: 7.50/28.00. Contracts & Tenders: 9.50/33.00. Book Publications: 18.00.

G.U.S. INTERNATIONAL N.V.

US\$15,000,000 8 1/2% 1974/1989 Shareholders are hereby notified that the announcement of April 5, 1984 for which an investment of a nominal value of US\$1,000,000 has been entered into by purchase in the market.

ENGLISH-HOLLANDS BELEGINGS

NOTICE IS HEREBY GIVEN that the Annual General Meeting of Shareholders will be held on Thursday, 22nd March, 1984 at 12.00 noon in the offices of the Company, at the address: English-Hollands Belegings B.V., Korte Nieuwstraat 21, 1017 CA Amsterdam, The Netherlands.

INTERNATIONAL & BRITISH EDITORIAL & ADVERTISEMENT OFFICES

London: Editorial Dept. Tel: 553 3000. Advertising Dept. Tel: 553 3000. Frankfurt: Editorial Dept. Tel: 021-553 3000. Advertising Dept. Tel: 021-553 3000.

CHESHIRE COUNTY COUNCIL

Cheshire County Council are due to begin on March 5 and be completed in 26 weeks. A contract for Manchester International Airport completes the list. Value £11,000,000 consists of repairs to link 2 holding bay and taxiway two. Work started on February 20 for completion in seven weeks.

TAYLOR WOODROW OF NIGERIA

TAYLOR WOODROW OF NIGERIA, Lagos, has been awarded its sixth road maintenance contract since last November by the highways division of the Nigerian Federal Ministry of Works. The latest award is worth £1.8m and covers the repair of a 16 km stretch of single carriageway between Pulka and Kirawa, in Borno State. It is due for completion in August.

AMA, New Malden-based mechanical and electrical services contractor, in the last quarter, has orders worth £5.29m. Largest has been placed by Wates Construction for refurbishment of air conditioning at 40 Basinghall Street, EC3, worth £2m.

Associated British Ports has awarded a contract for a container storage terminal at King's Lynn to BARNES CONSTRUCTION, Ipswich. The terminal will be built on an 8,000 sq metre site in the Bantock Dock at a cost, including equipment, of £400,000. It should be operational by the summer.

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IMAGINATION UNLEASHED What is your vision of the future? Is it going to be machine over man, or the other way around? At Renault, one of the world's largest car manufacturers, we've faced this question a number of times. It is a fact that computers can neither restrict nor replace human creativity. They can only enhance the creative process. The machine you see in the picture is a Computer Aided Design Robot (CADR) in our Design Research Centre at Reuil, Paris. It enables a designer to complete a full scale mock up within four days. Before CADR, it used to take him over three months. With his new ability quickly to create and evaluate one new design after another, the computer aided designer explores more ideas, to achieve the optimum, than he ever did before. Today's ideas are rapidly turned into tomorrow's automotive standards, losing little in transformation from conception to final product. Such technology has made it possible for Renault to hone product characteristics within the parameters of price and performance efficiency. This benefits the product and the company. And in the end, it benefits the consumer. Whatever one may say about the relationship between man and machine, Renault technology has a human face. RENAULT WE'RE HERE

Various small advertisements and notices at the bottom of the page, including 'BUSINESSES', 'RESTRESSED', and 'PANAHA HOLDING COMPANY FOR SALE'.

THE ARTS

London and Durham/William Packer

Putting across the message

That Art must Communicate is, perhaps, the third favourite dictum of all those who know nothing about art, but know what they like: which is all very well as far as it goes, but does rather depend upon what it is that is thought to be communicated.

England; and yet through it all runs an intriguing implied rebuke of our modern attitudes when seen in the light of Morris's high-principled and passionate ideal.

He, so well placed in his personal circumstances to theorise upon what was best for everyone else, was blessed nevertheless with a bottom of good sense when, through his own company, he came to put his ideas to the practical test. He may have come round to a dislike and distrust of the fine arts — for he was in a sense a failed and thus frustrated artist himself — so narrow and special in their natural appeal, seeing rather in the crafts the way to the hearts of the art-starved masses; but even so he knew that the kind of craftsmanship he himself admired, commissioned and produced, could only be accessible to the comparative few, an elite maybe, to recognise its quality, and money enough to pay for it.

But what she does, with the help of Robert Cumming and his excellent booklet-cum-catalogue to the exhibition, is to take the interested visitor gently by the hand, and to lead him from piece to piece, explaining what she is doing and exactly what she is trying to do, as they go. It is all done not in terms of metaphysics or sensibility, but of practical cause and effect, clearly and affectively. The annotations given upon the catalogue entries are as useful as they are characteristic of the whole exercise: we stand before two studies hung side by side, that do look remarkably alike, and these we read: "These two studies each give off a different effect of light: in one the colours are intensified and reinforced, and in the other they cancel and diminish one another, producing a pink silvery grey result. It should be noticed that the palette is identical in both studies, in fact there are exactly



Bridget Riley in her studio

the same number of each coloured band." We look again, and can see exactly what is meant.

And so, by degrees, our perception of the works, as they really are, is sharpened, and with that acuity comes a corresponding awareness of the nature of our own personal response, and thus our experience of the work; and so curiously, unbidden, the imagination comes insistently into play, as we begin to see, and feel, just how the larger paintings, in their final state, have achieved their peculiar, definitive resolution. Here, for example, a black sings out,

activating the space and generating light; there, in its absence, the light closes in, less vibrant perhaps but more atmospheric — and all is achieved within the same particular group of colours. In Cumming's words: "The colour and light which are given off are controlled but never constant. Light is not neutral: daylight, for example, is constantly changing and plays with endless subtlety on the emotions and imagination. Similarly these works, with their remarkable ability to generate light of comparable subtlety, should be allowed to spark and fuel an imaginative response..."

the gulf between the various professions and trades who are concerned in the design and construction of a building can yaw alarmingly wide — and never more so than between architect and contractor. When the small, City-based architectural practice, Hodges and Haworth, decided to take on one of the packets of land in the St Bartholomew's Conservation Area that the City Corporation was releasing, on 100-year building leases, their intention was to build their own office and use the rest of the development for a restaurant, one or two flats and, possibly, extra lettable office space. The City stipulated the cost of the building, and this in fact proved to be less than expected.

The advantages of managing their own contract, buying materials and labour, quality control, financial savings, and a degree of satisfaction from confronting the building process which, today, is moving further and further from the architect's training and experience. As they pressed on with the scheme, Martyn Haworth took cheer from remembering the scribbled notes that Inigo Jones made as he visited his buildings on site, revealing him as an eminently practical man, his hands well dirtied in the building process, as well as the

intellectual adventurer and inspired designer he equally was. The linking of the stages of planning and construction management as the architect's responsibility shifts the actual risks — to the client, in this case no problem, since they were one and the same. In fact the practice has also acted on the same basis for local clients who accepted the risks.

The site was a typical City one: a solid building on Middle Street, East Passage and Kinghorn Street, it consisted of a

Architects in the Inigo Jones mould

upon a charnel house, a reminder of St Bartholomew the Great across the road. The groundwork which this involved was to be very complex, consisting in much extra time, and money.

Further adjustments involved fire regulations. The extent of glazed walling area constituted a fire risk to buildings opposite and therefore the top storey had to present a high proportion of solid masonry. In fact, this makes the flat a much more enclosed and usable

to an awkwardly tight corner site. Since the Smithfield area is a Conservation Area amenity groups were consulted. Surrounding buildings indicated that a marked base, middle and upper region of the elevation be emphasised and the rather utilitarian nature of most of the surrounding buildings, some of which are white tiled, suggested that a crisp, functional, looking building — predominantly white, grey and blue — would be perfectly compatible on the site.

Studio-type spaces — very much the ideal working environment for architects and hard to find in a standard conversion. Some screening will be added to counteract a problem of glare. Hodges and Haworth do not underplay the difficulties of managing the contract themselves. Delays have added to the costs, but even then the saving is, they estimate, around 20 per cent: the building cost £150,000 plus over the two-year construction period. On a greenfield site many of the problems would have never occurred.

Nevertheless, with the practice's strong local connections (they have worked in the area for 10 years and consider themselves a kind of "CP service") this was where they wanted to build. The intricacy and pattern of the City around here was both constraining and stimulating. Yet the range of neo-Victorian private houses alongside does beg the question as to what, exactly, the planners are aiming at — is this aesthetic control or the design of market forces? The recent demise of Little Britain was a reminder that the small-scale and complex grain of this part of London is an endangered species; a building like Hodges and Haworth's demonstrates the virtues of care and individuality in design and refreshes the scene.

Gillian Darley reports on a firm of City architects who designed and built their new offices

narrow terraced house which could be immediately converted to provide services and circulation, and the adjacent corner site on which a single-storey building stood — the remnant of, unbelievably, five previous houses. It did not take long for the surprises to emerge — most of them unpleasant. After bomb damage, the then City Surveyor had neglected to ensure Ancient Lights, and the belated establishment of these involved considerable changes to the roof line, and the loss of a full storey (the ground-floor restaurant). The site turned out to stand

domestic space — though it gives the building a slightly schizophrenic lurch from its sheer, glazed ground and first floors to its terraced "cottage" on top. Hodges and Haworth's building is, in design terms, very much the outcome of a number of "hidden" pressures. The stepped roof line to give light to the adjacent buildings, the juggling with glazing at different heights of the building and the actual street line of the building with its chamfered corners and the passage-way to Long Lane are all responses

In other respects the building has been designed to be as flexible as possible. It may look very different in 10 years, for the fenestration, partitions, opaque, translucent and transparent glass panels — is designed to be interchangeable, deep planting troughs and overhead grids around the upper terraces will smother the building with greenery, and internally, the steel mullions can be used to fix security grills, plant wires or other additions. Since the first floor is a mezzanine the full window height can be utilised. Office areas are open.

collected such as Henri Michel and Max Elskamp, the organisers have been able to present the fullest and most detailed picture of the subject. The exhibition runs until April 7.

It was primarily for the hours of daylight that man wanted to create some system of measurement. The Egyptians, some 16 centuries before Christ, devised the clepsydra, a small tank through the bottom of which water would drain over a specific period. The Chinese measured the time it took a wick to burn away. During the Middle Ages, Europeans used candles with graduations, or measured the oil level in lamps. The hour-glass was first mentioned in 1380.

Music Projects/Riverside Studios

Max Loppert

The current Music Projects/London series of contemporary music concerts at the Riverside Studios on irregular Sunday afternoons is proving to be one of the most distinctive of its kind for some while. "Bold Originals" must have provided the theme of the whole series; in the case of the latest concert, last weekend, "fearless complexity" could perhaps be taken as the qualifying subtitle.

For the composers exhibited on this occasion, Iannis Xenakis, Michael Finnissy, and Elliott Carter, however little else they may have in common, were shown by three works of the mid-1970s to insist on a bold freedom of action, without concession to listeners' discomforts. In exploring complex structural schemes and intricately worked textures, Xenakis' *Epeí*, whir-

ling out at the start in increasingly fantastic brass patterns above double bass and later grouping in new formations with Varese-like tenacity of purpose, was perhaps the least awkward of the three to grasp, for one sensed little of lasting musical substance beneath the undeniable excitement of its surface. Under Richard Barnes' lucid and unemphatic guidance, the sextet of players gave an admirably clear account of those excitements. They brought no less coolness and confidence to Finnissy's Third Piano Concerto, whose fantastically elaborate solo part the composer himself assumed with (presumably) incomparable skill. The mannered, furious volleys at every part of the keyboard answered or subverted

Via Nova Quartet/Wigmore Hall

David Murray

The French Via Nova Quartet are rare visitors and welcome. Their Saturday programme included the Ravel quartet, presumably because it's expected of them; Chausson's single, post-humous quartet op. 55 (with its Scherzo completed by Dind); the Finale sketches were unworkably sketchy), presumably because they were interested; and the second Rasmussen Quartet, Beethoven op. 69 no. 2, which plainly excited their collective imagination.

The Via Nova lavish folk, refined tone — even fulsome — on their music, vibrant and forward. Their leader Jean Moullère positively resists lifting his bow from the strings; it was curious to hear the sharp silences in the second "Rasmussen" reduced to so little, even in synopsed tunes where

guided in workaday clothes. I think they have played it too often. Beethoven challenged them to much more ambitious commitment, and his E minor Quartet was continuously gripping. In the Chausson, the music is not ethnic; pre-ethnic; national styles do differ; more *soucieux* about colour and flow than about muscular detail, it was a beautifully persuasive collection of folk-song, collected obviously (and not mentioned) in the Franck tradition, it's reasonable to assume that it would have drawn the threads together with exciting conviction.

Lucy Shelton/Wigmore Hall

David Murray

Miss Shelton is a young American soprano who comes to us with most promising credentials, including two Naumburg Awards (first as a soloist). On Friday she appeared with her excellent accompanist Lambert Orkis, one of those rare birds whose lively musicianship isn't discouraged by a secondary role, and with a bright programme: the Dvorák Gypsy Songs before a Schubert group that collected Thea King's Clarinet for "The Shepherd on the Rock," and the Messiaen cycle *Poèmes pour Mi*, and Ives. The half-dozen Ives songs included, charmingly, his own setting of the translated lyric of the most famous Gypsy Song, "Songs My Mother Taught Me."

If I were laying bets on where Miss Shelton will go, I'd wait. She is a strong, individual musician with an interesting instrument, used most confidently with English (well, American) words. Her careful Czech in the Gypsy Songs and her neutral German in Schubert weren't hindrances, but neither were they used to any telling effect. Her higher register, obviously cultivated, is secure and must carry well in bigger halls; in the Wigmore one was aware of a dearth of real legato, with her clean grasp of musical sense savaged by note-by-note emphasis on long notes, a little swell-and-recede event on its own.

her special potential much better. In the all-but-instrumental lines of the *Poèmes pour Mi*, her dynamic shaping and boldness were splendid — and they accommodated Messiaen's fervid religious overlay very well. (Mr Orkis was a scrupulous and vivid partner.) In the Ives group the impression of direct address was a tonic — and one began to notice how personal and pungent Miss Shelton's lower register is, though evidently less worked over than her upper range. I don't pretend to any technical expertise, but mayn't it be that what we have here is a very intelligent, appealing mezzo with a useful upper extension? In any case her development will be worth following.

Daisy pulls it off/Globe

Antony Thorncroft

This award winning spoof of the Angela Brazil school of girlie fiction stands more than second year at the Globe with a new cast. In the event nothing has changed, the newcomers assuming the characters and idiosyncracies of their fore-sisters with hardly a falter.

This was probably wise. Daisy pulls it off is a deserved success because it plays it straight, with no flicker of a superior smirk, nor pause for a knowing laugh. It thus remains affectionate in its parody and the audience likes the characters, and in an odd way believes in the unbelievable twists of this quintessential school girls yarn.

Sally Cookson is the new Daisy, the first scholarship girl at Grannewood, and her entrance into the rest of the cast through. Perhaps they are not yet as relaxed and confident as the originals, but the script is so good, and the cast so exuberant playing. The only one in danger of going over the top is Charlotte West-Oram, the sole survivor, as headmistress, Miss Gibson. But there is so much resilience in the play, and its appeal is so broad, encompassing children, parents who can't go to the theatre, and the odd sophisticated laughing, rather falsely, at the play's patriotic values, that any variety in the acting is sure to meet sympathy among some sector of the audience.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

Opera and Ballet

ROYAL OPERA, Covent Garden: Jon Vickers' title role performance in Peter Grimes is one of the glories of the contemporary operatic stage. He returns to the celebrated Covent Garden production in company with a conductor new to the opera, Bernard Haitink. Final performance of the successful *Robbers* revival, conducted by John Mauceri. (24.10.83).

PARIS Opera Ballet School performs to the music of Ravel, Lolla, Roussel. Choreography by George Balanchine, Harold Llozier and Albert Aveline at the Théâtre des Champs Elysées (7.23.4777).

WEST GERMANY Berlin, Deutsche Oper: Falstaff, sung in Italian, brings together Filar Leuzinger and Ingvar Wixell. Don Pasquale is again added to the programme with Costanza Cucorao and Rüdiger Wehler. Don Trochador is conducted by Herbert von Karajan. Further performances are Die Lustigen Weiber von Windsor and Zoroastermann's rarely played Die Soldaten, produced by controversial Hans Neuenfels.

L'ORÉAL 1983: INCREASE IN THE ORDER OF 24% IN TURNOVER AND TRADING RESULTS. The consolidated turnover of L'ORÉAL amounted to 13,500 million French francs for the trading year 1983, against 10,880 million French francs for the 1982 trading year, thus being an increase of 24%.

Measurement of Time/Brussels Rob van Mesdag collectors such as Henri Michel and Max Elskamp, the organisers have been able to present the fullest and most detailed picture of the subject. The exhibition runs until April 7.

SAVINGS UNDER ATTACK If the Government abolishes Life Assurance Premium Relief in next Tuesday's Budget — as seems likely — it will have far-reaching effects for all investors.

NEW IMPROVED CHILDREN The quality of life in Devon and Cornwall is improving. A new, natural environment where healthy parents can be inspired by the full, fresh air that defines high-ceilinged sun rooms that most of the U.K. Friendly, active, but often communities, 20 wonder children thrive here. No do's, no don't's, which is why many have moved into the new homes. A large, full week long, permanent grants and assistance, better ways to help your child. Write us now for a free factual booklet.

Arts Guide March 2-8 Popp and Eberhard Weidner: It is conducted by Carlos Kleiber. Don Giovanni is worth a visit with Judith Beckmann, Julia Vassily and John Janssen. Der Trochador has fine interpretations by Rosalind Plowright and Ernesto Turellini in the leading roles.

Vertical advertisement on the right edge of the page, partially cut off. Includes the word 'ARIEL' and some illegible text.

books

FOR THE BUSINESS MAN

UK INDUSTRY

Slow adjustment to the Community

Economies of scale, competitiveness and trade patterns within the European Community
by Nicholas Owen. Oxford University Press, 198 pages, £20.00.

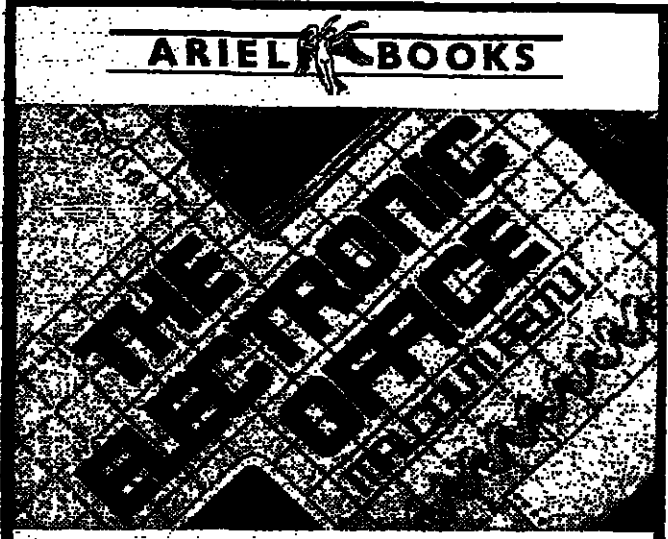
THE UK's membership of the European Community has not brought the industrial benefits which were hoped for at the time of accession. In this book, Nicholas Owen, chief British industry's fault or were the benefits over-sold?

tion through economies of scale. In three detailed case studies he shows how Italian goods manufacturers, French carmakers and German truckmakers were able to increase volume and reduce costs through exports to other members of the Community forcing their rivals to rationalise and adjust in order to survive.

ditions in the Community were about to deteriorate. Moreover, continental producers had already adjusted to membership; strong national champions had emerged in several sectors.

Weak British industries such as cars and steel quickly felt the impact of membership, while some industries of which great things were expected, such as trucks, made little headway.

creation which resulted from the formation of the Community. The contributions to wider consumer choice and more efficient use of resources have been under-sold, partly because of their gradual and diffused nature, partly because the spade-work to achieve them is unglamorous and bureaucratic.



The working lives of many people will be affected by the changeover to the electronic office. This book, linked with a forthcoming BBC tv series, considers the development of the new technology, and suggests strategies for making the best use of it. It includes a useful dictionary of office technology jargon.
BBC £2.95 FROM BOOKSELLERS

AID FOR TRUSTEES

Guided tour to the portfolio performance jungle

The Measurement of Portfolio Performance
by Clifford Hyams and John Mulligan. Kluwer Publishing, 224 pages, £15

IS AN investment manager only as good as his next stock selection? Or is there something about his style or rapport with his client that makes it sensible for there to be a long-term relationship?

if they sometimes prove to be fallible. At least pension fund trustees are not short these days, of figures by which to judge the performance of the investments for which they are ultimately responsible.

There has been a number of attempts to replace human investment decisions with electronic ones, justified by theories about the efficiency of stock markets, whereby investors can only pick winners by luck.

and it hard to pitch their writing at the right level—the book is perhaps too technical for the average trustee, and too elementary as a textbook for professionals.

There should be a more methodical analysis of how performance reports are presented. But the basic material is here, for the trustee who is willing to persevere.

BOOKS OF THE MONTH

Announcements below are prepaid advertisements. If you require entry in the forthcoming panels, application should be made to the Advertising Department, Bracken House, 10 Cannon Street, EC4A 3DF. Telephone 01-268 8000, Ext 7064

- The New Multinationals—The Spread of Third-World Enterprises**
by S. Lall, Institute of Economics and Statistics, University of Cambridge. Cambridge University Press, 1983, 200 pages, £12.50.
- Who's Who in Saudi Arabia**
This unique reference guide to an increasingly important nation provides a detailed list of 1,000 individuals in the country's leading circles.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £28.00.
- Markings Under the Sea?**
A study of the potential of private industry to exploit the seabed, edited by D. R. Dorman. Cambridge University Press, 1983, 192 pages, £12.50.
- Trading in Commodities**
An authoritative guide to the world's major commodity markets, edited by C. W. J. Granger. Wiley, 1983, 256 pages, £17.50.
- Twenty Ways to Manage Better**
An invaluable collection of management wisdom which deserves a place on every manager's desk. Edited by J. H. L. Cohen. Butterworths, 100 Brook Hill Drive, West Nyack, NY 10994. £17.50.
- UK Licensed Deposit-Taking Institutions: Financial Status and Performance**
In-depth appraisal of 220 UK Licensed Deposit-Taking Institutions for 1982, more than 100 items of financial data per company, plus policies, notes and shareholdings.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £25.00.
- The Management of Remuneration**
by Alan Smith. Essential reading for all managers involved in the practice of wage and salary administration. It covers pay structures, incentives, job evaluation, manual, white collar and managerial remuneration and fringe benefits.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £14.50.
- How to Write a Job Description**
Practical guidance on the essential job description and their importance in recruitment and performance appraisal.
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- Getting Off to a Good Start**
How to integrate and manage new employees successfully covering production, effectiveness, disciplinary matters and the induction of newly promoted employees. A practical book for all working companies and checklists.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £12.50.
- A Textbook of Techniques and Strategies in Personnel Management**
Edited by David Guest and Terence Atkinson. It covers the practical functions of a personnel department including how to set up a department, recruitment, development and maintaining of records, recruitment, training, appraisal systems etc.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £12.50.
- Making Redundancy Work for You**
This new workbook is a self-help career counselling aid for managers and professionals facing job loss. The six stage programme has been designed using techniques developed by counsellors and personnel managers. To be published by Entreprenur Counselling Publications in association with Professional and Executive Recruitment and the Institute of Personnel Management.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £12.50.
- UK Licensed Deposit-Taking Institutions: Financial Status and Performance**
In-depth appraisal of 220 UK Licensed Deposit-Taking Institutions for 1982, more than 100 items of financial data per company, plus policies, notes and shareholdings.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £25.00.
- Lloyd's Broker: Financial Status and Performance**
Analysis of 1979/80/81/82 accounts of 240 operating companies with ratings and 4-year trends; more than 100 items of data per company plus comprehensive notes, accounting policies and all shareholding details.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £25.00.
- UK Reinsurers in the London Market: Solvency Status and Underwriting Performance**
A comprehensive in-depth analysis of the 1982/83 returns of all UK Reinsurers in the London Company Market; more than 100 items of financial data on each company for 1979/80/81/82, plus tabulated ratings.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £25.00.
- Lloyd's Underwriting Agencies—Financial Status and Performance**
In-depth analysis of financial and shareholding details of 22 Lloyd's Underwriting Agencies with 4-year trends to December 1982 inc. a detailed list of all classes of underwriting.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £25.00.
- Lloyd's Holding Companies—Financial Status and Performance**
First-time analysis of the 130 companies which comprise Lloyd's Holdings and Lloyd's Agency Market; 4 years data to December 1982; comprehensive notes on all shareholding details.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £25.00.
- The Isle of Man: A Low Tax Area**
by Mark Solly, FCA, ATII. A definitive account of the island's system of taxation, States the position as at 31 December 1983 and covers important legislative and financial developments.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £12.50.
- Tolley's European Insolvency Guide**
by A. R. Houghton, FCA, and M. H. Cooper, FCA, of Touche Ross International. A practical, readable guide describing procedures relating to both insolvency and receivership in 11 major European countries.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £12.50.
- Tolley's Social Security and State Benefits 1983-84**
by Jim Matthews, BSc, and Nigel Lambert, LLM. Selected by the DHSS for their regional franchise advice service. A clear and comprehensive guide to the whole complex area of State financial assistance available for the individual.
Europa Publications, 18 Bedford Square, London WC1R 3EJ. £12.50.

CAPITAL ADVICE

How to complete the obstacle course

How to Raise Capital
by Gregory I. Kravitt and others. Dow Jones/Irwin, 1818 Ridge Road, Homewood, Illinois 60430; 182 pages, \$19.95.

THE days when you just scribbled down a few notes on the back of an envelope are well and truly over. Raising money for a new or expanding business is fast becoming an obstacle course in its own right with venture capitalists (particularly) and bank managers (increasingly) eager to acquire a stream of information from the height of your ambition to the width of your big toe.

Working tool

Written in the form of a detailed questionnaire, the book is a working tool designed to lead the budding businessman through the process of planning and analysis, with each point explained from the investor's perspective and technical terms (some of them needless jargon) spelt out for financial beginners.

Butterworths Company Law Cases

Edited by D D Prentice, MA, LL.B., Barrister, assisted by Mary Stokes, MA, BCL, LL.M (Harvard)

Butterworths Company Law Cases is a new reporting service, designed to provide lawyers, accountants and businessmen with urgently needed up-to-date information on this important area of law.

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World Labour Report

Volume 1
A mass of relevant information has been sifted in preparing this volume in order to provide a quick and reliable means of understanding the complex realities of the social and labour scene in the world. Specialised studies give the most significant elements in order to produce an objective survey of social and labour questions in which the salient facts and most perceptive commentaries are presented. This volume covers the employment problem; trends and problems of income and wages; social security in industrialised countries; and the impact of technology on employment, working conditions and industrial relations.

Collective bargaining: A response to the recession in industrialised market economy countries

Based on selected material from the Social and Labour Bulletin, this volume shows how both sides of industry, and occasionally governments, have responded to the changing conditions of collective bargaining in their efforts to contain inflation and unemployment by adjustment measures such as shorter working time, early retirement, "solidarity" contracts, "concession bargaining" and rearrangement of working time. It also summarises key agreements at central, sectoral and plant levels, and presents views of well-known economists and others from the labour scene on the form that collective bargaining may take in the future.

INTERNATIONAL LABOUR OFFICE

Branch Office
96/98 Marsham Street
London SW1P 4LY
Tel: 01-828 6401

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BUSINESS EXERCISES

Keeping fit for work

Super-Fit for Business
by Graham Price and Gerry Richards. Scope Books, £8.50, 218 pages

In Super-Fit for Business, Graham Price and Gerry Richards have written what may be destined to become the standard text on this very important subject.

In so doing they have welded an immense bank of experience and expertise to an imaginative and sensible presentation which will appeal to everyone from the absolute duffer to the devoted marathon runner although it is aimed primarily at the business man or woman, there is something for everyone, regardless of age.

The book starts off with a short, concise analysis of the main causal factors of lack of fitness and goes on to highlight the signs and symptoms which most business men and women have experienced at one time or another. There then logically follows a "ready reckoner" or fitness assessment, so enabling the reader to assess easily and sensibly the degree of the fitness problem within the context of an individual work environment.

Having identified the problem, and before embarking on a most detailed yet understandable programme of graded exercises, there is a most important chapter on the need to approach exercise with caution, to know one's limitations and to recognise the danger signals of excessive demands on the system.

To supplement the fitness programme there are many splendid illustrations. Indeed, every exercise is so clearly described that no one should have any difficulty in deciding what is or is not possible for them at any particular stage.

Throughout, there is the underlying theme of slow, steady, sensible progression to an appropriate fitness level. I like particularly the exhortation to companies to provide facilities for staff to keep fit during lunch time or after work, the argument being that this not only keeps people fitter but improves morale, loyalty and production.

There is also an excellent list of equipment for use in the home or in the gym, and the names and addresses of several sports associations.

At the back there are some seven appendices which touch on everything from diet to sports injuries, preventive medicine and first aid. At the very end there is a glossary of everyday terms, which most of us thought we knew.

All in all, this is a book to stimulate and rekindle the desire, albeit latent, to achieve a measure of fitness.

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FINANCIAL TIMES

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Tuesday March 6 1984

Moscow's time for reform

NOBODY could reasonably be expected to sit up late waiting for the results of the Supreme Soviet elections. For the reformer Mr Konstantin Chernenko, the new Soviet leader, received over 99 per cent of the votes cast, and so did all the other candidates.

It was a different story in Maine where former front runner Walter Mondale was defeated for a second time in the Democratic primaries by Senator Gary Hart, a result which deepens uncertainty over the eventual Democrat candidate and adds fresh uncertainty to the outcome of the U.S. presidential election itself.

New generation

All the more reason, the Soviet leaders must be telling themselves, for continuing the cautious wait-and-see policies towards the West, a policy which has been confirmed in the recent election speeches made by Soviet leaders.

The pattern which has emerged is that of a collective leadership headed by a group of very experienced men who see their main priorities as grooming a new generation of future leaders, pushing ahead with a series of limited economic reforms and waiting to see whether Western leaders are serious enough about better East-West relations to offer tangible concessions on arms control and related issues.

This may not be a very exciting conclusion, but it is reassuring in its way. For the second time in 15 months the Soviet system has shown itself capable of handling an orderly succession. Mr Andropov's drive to reform remains in charge of foreign policy and has repeated that the Soviet Union will only return to the Geneva intermediate nuclear force (INF) talks if Nato withdraws its new U.S. missiles.

Marshall Dmitri Ustinov has pledged to maintain the military strength and preparedness of the Soviet forces. Mr Chernenko has said that economic reforms will continue and he has repeated that domestic policies are his main areas of competence. Barring unpredictable developments beyond Soviet control the Moscow side of the great power balance remains stable. Foreign policy initiatives are unlikely before the U.S. elections. It could be the ideal time for Soviet leaders to turn their attention inwards

Higher priority

Sceptics have seen all this before. Previous attempts at economic reform have foundered beneath the weight of bureaucracy and inertia. What is new is the urgency of the drive to reform. Soviet raw materials are now more difficult to exploit and that the country risks falling further behind technologically, especially in the military sector.

For this reason it is not only economic specialists but the military and top party officials who are now pressing for change. It would be disappointing to say the least, if the only result to emerge from economic reform were to be a strengthening of the Soviet military. The best way for the Soviet Union to become more prosperous and to reduce the military burden, a Soviet Union which puts a higher priority on solving its internal economic problems is likely to be a more stable partner on the international scene.

A policy for the environment

NOW THAT western nations have cleaned up some of their worst pollution black spots, they should be doing more to plan ahead for potential pollution problems. That is the message of the latest report from Britain's standing Royal Commission on Environmental Pollution.

The commission finds that, while in some respects the environment has been improved dramatically by control measures, a demand has been created which must be fulfilled. In some cases—agriculture is one—the activity has barely been touched by the trend. But the commission also recognises that pollution can be a more complex issue than campaigners acknowledge: it is "one thread in the tangled web of inter-connections that is modern society and one which cannot be neatly pulled out, leaving the rest of the pattern undisturbed."

Key features

The commission has already won government support for one guiding principle for a cost-effective policy of pollution abatement. This is the Best Practical Environmental Option (BPEO), which advocates spreading the problem in such a way as to minimise harm.

But the commission believes that BPEO needs the support of a second guiding principle if it is to work in practice and maintain pressure to improve the environment. It is the principle of "no alternative, no change."

BET works out the optimum timescale for bringing a new control measure into law without having the harm it may do outweigh the perceived benefits. Its key features are anticipation and continuity. It is the guiding principle behind the Government's decision last year to phase out lead in petrol, not instantly because of any dramatic evidence of harm, but gradually because society has recognised that it should—and could—be done eventually.

The time has come, the commission believes, to do something similar about straw-burning by farmers. Agriculture, in

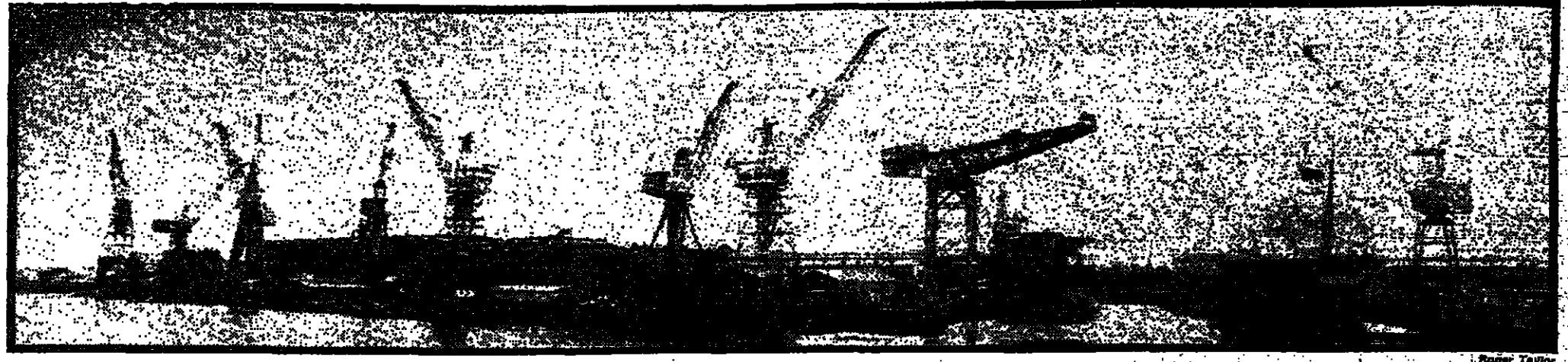
its view, is an activity where "we cannot discern clear evidence of the general trend to reduction of pollution." Last summer's special climatic conditions heightened one problem of which the public previously had been over-tolerant.

The commission proposes a ban on straw-burning, introduced now, but to take effect five years hence. Once such a target date has been fixed, there will be real incentive to find alternative ways of disposing of straw as profitably as possible for everyone concerned. Until such a target is fixed, no one is motivated to pursue such alternatives as using the straw as a fuel, an animal feed, or a soil conditioner—all technically possible, it seems.

BET is a logical and sensible principle which can be turned to national advantage by pointing manufacturing industry in directions where innovation is needed. Government itself, by judicious application of the principle to black spots, can help industry to achieve an international lead in providing remedies.

On the controversial subject of acid rain, where the UK has just come under strong attack from environment ministers in the Nordic countries, the commission takes a cautious stance. It accepts that the case against the Central Electricity Generating Board, the UK's biggest single source of atmospheric sulphur, is far from proven and needs more research. But that is not an excuse for the CEBG to do nothing. At the very least the Board should move ahead with pilot studies and research on the use of the best sulphur-removing technology available.

The important lesson from the report is that government and industry must take a positive and anticipatory approach to pollution problems, instead of merely reacting to protests when the damage may already have been done. The commission picks out electronics and bio-technology as two technologically advanced activities which already have been having effects and calls for more research now. There have been many cases in the past where industry has reacted too late to environmental problems and like asbestos producers, has paid a heavy price.



The old and the new: Govan shipyard on the Clyde (above) and the Rodime electronics plant at Glenrothes (below).

FROM SHIPS TO CHIPS

Scotland: a painful rebirth

By Richard Lambert



Roger Taylor

CORRODING rust bowl or silicon glen? News that National Semiconductor plans to build a £100m production centre for silicon wafers at Greenock on the Clyde emphasises the two contrasting faces of Scotland.

Greenock is dominated by the long empty wharves of Scott Lithgow's offshore construction yards, the fate of which—along with hundreds of jobs—still hangs in the balance. But it is also where IBM makes all its personal computers for Western Europe, and the site of an existing National Semiconductor plant.

Greenock's recent development is a perfect illustration of the enormous industrial and regional shifts which are changing the face of Scotland. These do not show up in the overall economic statistics. In late 1983, Scotland fared better than the rest of the UK in the early stages of the recession, thanks to the resilience of the oil-related industries and the long production cycle of its important capital goods sector.

That trend changed for the worse a year or so ago, when buoyant domestic demand across the UK boosted production of consumer and intermediate goods. Scotland is weak—and the oil industry slipped temporarily into lower gear.

These bland statistics mask some dramatic changes. The offshore oil and gas industry today directly supports around 60,000 Scottish jobs, with a further 40,000 in partly related activities. But despite the growth of this sector, total employment in the country's manufacturing industry has fallen by well over 150,000 since 1979 to around 450,000 today.

And, while North-East Scotland has flourished in the oil boom, more than 100,000 manufacturing jobs have been lost in the rest of the country. In the west, the home of traditional industries such as shipbuilding, marine engineering and textiles.

The shake-out is not over yet. Hundreds more workers at Scott Lithgow seem bound to lose their jobs, whatever happens to the yard as a whole. The fabrication sheds at Govan shipyard, which has rebuilt a reputation for efficiency in recent years, are deserted and the yard has been in serious trouble but for a £30m order which came just over a week ago from the Central Electricity Generating Board.

Out at the Terex factory,

ranked earth-moving vehicles clutter the car parks: General Motors has just bought the business back from the receiver, and is now deciding its future. Further down the road, employees at the Bathgate road plant wait nervously to hear for BL's verdict on their operation.

The Ravensraig steelworks has won a reprieve, but its managers admit that they are making the wrong product in the wrong place. Thousands of Scottish coal-miners face an increasingly insecure future as the seams become even harder to work and the local market contracts.

According to a recent calculation by Mr Donald Dewar, the shadow Scottish Secretary, the country's endangered industries mining and quarrying, metal manufacturing and shipbuilding—still provide as many as 65,000 jobs.

Yet although this number is certain to fall further, there is little doubt that the worst is over. The bloodletting of the past few years has left Scotland's economy at least as well balanced in terms of the mix of its manufacturing industries and the size of its service sector as most other UK regional economies. The big question now is whether the newer industries which are emerging will be capable of taking root and developing lasting wealth.

The precursors are not encouraging. Scotland has been a graveyard for factories which were meant to bring new industry to the region—such as the Linwood car plant, the Inver-gordon smelter, the Fort William pulp mill and the Good-year tyre factory.

It has been given a disproportionate share of regional aid—a quarter or more of the national cake for a region with less than a tenth of the population—but it has too often attracted only branch factories which, like Honeywell in Lanarkshire or NCR in Dundee, were to prove very vulnerable to technological or market change.

Scotland's two best hopes in the manufacturing sector now lie in oil-related activities and in electronics, which employs nearly 40,000 workers. Both have yet to show that they can develop real staying power.

On the oil side, the UK share of offshore supply contracts has risen from 40 per cent in 1974 to 70 per cent or more today. But the UK's involvement has remained low in areas requiring specialist facilities and know-how, such as exploration drilling or pipelaying. Most of the design engineering and project

management has been handled by UK subsidiaries of Brown and Root and of McDermott, and there is a large degree of foreign ownership in the yard industry.

In an attempt to develop domestic skills, technology clauses were introduced into the eighth round of offshore licensing last year. These were aimed at persuading oil companies to involve UK research organisations in their new projects. A similar type of arm twisting is under way in the electronics industry, where efforts are being made to the selective regional assistance to the promise of local research and product development.

This does seem to be having some impact. More than four-fifths of the employment in the Scottish electronics industry is

still in the hands of large multi-nationals such as Motorola in East Kilbride, NEC in Livingston, or Hewlett-Packard at South Queensferry.

The emphasis is on volume production—Scotland already produces around four-fifths of the integrated circuits made in the UK—but although there does not tend to be much in the way of fundamental research and development, a number of these companies have shown a greater level of technical independence from their parents in recent years.

Regional aid is still a vital ingredient in securing new investment, but others are of growing importance. These include the "demonstration effect"—if it's good enough for IBM it's good enough for us. The Weir Group has to be brought almost to its knees

of subcontracting skills, and facilities. Future Technology Systems, a new UK company making work stations and personal computers at Beith, gets three-fifths of its components from local sources.

Silicon glen is still more of a publicist's dream than reality. Yet there is evidence that the industry is shifting towards a higher level of skills. The Scottish Office reckons that the number of qualified electronics engineers in the industry will rise from 1,900 to over 3,000 between 1979 and 1985, and the proportion of technicians will also rise sharply. Based on this talent, a handful of indigenous companies—such as Fortronics or Rodime—are beginning to make a mark.

In the international battle to attract new investment, a potential source of strength lies in the special character of Scotland's business community. The feature that is most striking to the visiting SASanach is the close links which exist between the Government—in the shape of the Scottish Office and the Scottish Development Agency—and both sides of industry. These have not been weakened by the philosophy of the Thatcher administration, and Mr George Younger, the Secretary of State, has frequently made it plain that he is no slave to the concept of market forces.

"The Scottish Development Agency is an invaluable tool," he says. "It does a lot of things which you could never do in government, and which private enterprise is not equipped to do."

In addition, there is a lively financial community, which is built around the big Scottish banks and insurance companies, and has flourished on the back of North Sea oil. Everyone involved in Scottish business appears to know everyone else. Entrepreneurs say that what can take months to arrange with London bankers can be settled by a single phone call to Edinburgh's Charlotte Square.

But all this could be as much a weakness as a strength. Vast resources have been squandered by attempts to go against market forces in Scotland, either by trying to defend existing industries like shipbuilding and steel or by bribing new manufacturers to take their place.

There are also inherent disadvantages in being part of a tight network of government, business and labour leaders. When everyone is on everyone else's board, for instance, you rock the boat at your peril. The Weir Group has to be brought almost to its knees

before it was reorganised. Yet attitudes are changing. In the matter of regional policy, for instance, there is a general recognition that putting money into job-creating dinosaurs was a mistake, and that the same applies to such projects as Sullom-Voe or Mossman, which would have come to Scotland anyway. Mr Younger thinks that regional aid should be more selective in future, and most Scottish businessmen agree with him.

Typical of the new approach is the changed role of the Scottish Development Agency. The object of much-deserved criticism a few years ago, it is now successfully working in partnership with the private sector. On average, indeed, private institutions put up almost 80 per cent of the capital involved in agency-backed projects.

"We put a touch on the tiller, steering in the direction that the market wants to go," says Dr George Mathewson, the chief executive. "We do not want to move against market forces."

The agency aims to identify areas in which Scotland has resources to exploit—such as electronics or forest products—and then puts together custom-made packages of finance, property and contacts which help new projects get off the ground. Its goals have become more modest over the years, and its chances of achieving them have increased accordingly.

On a broader scale, the same applies to Scotland as a whole. Oil development work is starting to pick up again, and the electronics industry, which since 1979 has been increasing output at an average rate of 12 per cent a year, is set to accelerate.

The news of big new projects at Hewlett-Packard and National Semiconductor is likely to be followed by announcements of further large developments which have been in the offing for some time and are now nearing agreement.

The new industries which are developing in Scotland are not filling the gaps which have been left by the old. They are different in terms of skills required, of numbers employed, and frequently also of location. But in a piecemeal and often painful fashion, the beginnings of an industrial transformation are starting to emerge.

WORLD CAR MARKETS
In a feature published on Page 30 of yesterday's paper, the headings on the UK and U.S. tables were transposed so that totals for 1983 were shown under the 1982 headings and vice versa.

A share in space

John Hodge emigrated to North America well before the phrase "brain drain" was coined, let alone became a recurrent political issue.

The Essex-born graduate of Northampton Engineering College left a job in the aerodynamics department of Vickers Armstrong at Weybridge in 1956 to become an American citizen and then the United States.

Hodge was back in London yesterday as head of the special team at Nasa, the American space agency, which is planning the Strategic region on the US coast. With other Nasa officials he is touring Western Europe and Japan in an effort to persuade other nations to foot some of the bill for the heavenly hardware.

Aged 55 and an American citizen, he has returned to Britain only occasionally in the past 30 years. "Nothing much has changed," he says a bit ambiguously in an unchanged English accent.

He spent much of yesterday in discussions with British government officials about the space station plans. "It would please me greatly if Britain decided to join the programme," he says.

Hodge and the rest of the Nasa team were denied a chance to impress Mrs Thatcher with their arguments. She was engaged in talks with President Mitterrand.

But the Nasa party will meet Mitterrand, himself, in Paris, and later will have talks with the Italian Premier Bettino Craxi, and the Japanese Prime Minister, Yasuhiro Nakasone.

Yew turn

A photograph of a group of senior business executives tying a yew branch to a factory chimney recently during the "topping-out" ceremony of a new plant built at Horsham by A. H. Robins, the drugs company, has excited curiosity. Why were they doing it?

Their behaviour has even attracted the attention of the

Men and Matters

Pharmaceutical Journal which admits it enjoys delving into the origins of public confidence in botanical cures, stimulants and nostrums.

In the case of the yew branch the declared aim of the executives was "to ward off evil spirits," says the journal.

A statue of King Edward I dated 1307, and never repealed, warns rectors not to remove yews from their churchyards lest the church itself should suffer.

Smoke-screen

Smoking pot will get you into trouble with the law in most places in Korea smoking a cigarette with a foreign brand name is enough.

In a recent Government crackdown, over 400 people were fined for illegal possession, smoking or selling foreign cigarettes. "Prominent politicians, public servants, journalists, bank officials, entertainers and businessmen were caught in the dragnet and their names passed on for reprimand by their organisations.

Fines can range from 50,000 won to 1m won (\$62-\$1,250)—quite nasty for a pack of cigarettes against the Korean per capita GNP of \$2,000.

Behind the campaign is the Social Reform Commission, a watchdog group that promotes proper ethics for a society that some Koreans feel is becoming far too interested in the trappings of the Western world. The SRC receives complaints and information from upright citizens who catch their neighbours breaking laws.

Koreans are heavy smokers, but the Government's Office of Monopoly has the exclusive right to smoke their habit with domestic brands.

Only two exceptions are allowed. Koreans returning



"Good morning, I'm from the Treasury. I've come to read the gas-meter."

from abroad are allowed to bring in one carton of foreign cigarettes, and given 10 days to smoke them.

The law also permits a Korean to accept an imported cigarette during a meal or meeting with foreign businessmen. But, of course, he should not ask for a smoke.

Star Wars

The Michelin good food guide has for the second year in succession, provoked a gastronomic storm in Paris—where they take these matters seriously—by removing a star from one of the city's most celebrated three-star restaurants.

The new victim is Lasserre, the luxurious restaurant with a roof that opens to the sky, sited in the elegant eighth arrondissement. The tresured star has been cut from the 1984 issue of the guide due in the bookshops shortly.

The Michelin judges took a star away from another venerable Parisian eatery, the Grand Vefour, last year.

The latest decision is seen as reflecting the increasingly critical approach of the judges towards the great traditional French haute cuisine restaurants. Many home viewers have felt in the past that the judges have tended to be too conservative, and often overawed by the reputation of long-established three-star restaurants.

Bank balance

Have the odds changed in the race for the top job at Barclays when it merges its international and domestic parts?

I am told we should not read too much into that. Leslie told me that the whole thing possible was put before Parliament last year, the favourite was John Quinton, the senior general manager of the domestic arm. But he may be yielding ground to Peter Leslie, until recently Quinton's opposite number on the international side, and now in charge of group finance.

Certainly Leslie got a boost at yesterday's press conference on Barclays' 1983 results. It was he, and not Quinton, who sat on the right of Sir Timothy Bevan, the chairman.

I am told we should not read too much into that. Leslie outranks Quinton in years of service, and anyway Bevan has not yet made up his mind. But I understand betting inside the bank favours Leslie, who is as urbane as Quinton is down-to-earth.

Postscript

The lifeboat was called out to a yacht in trouble in dirty weather. The coastguard, trying to get the yacht's exact location, called it on the radio. "What is your position? Repeat, what is your position?"

And the answer came, faint but determined, from the skipper: "My position... well, I'm the marketing director of a medium-sized computer software firm in the east Midlands." From "All at Sea" (Fontana £1.95) published in aid of the RNLI.

Observer

July, 1984

Letters to the Editor

Unfairness in the tax system

From the Secretary General, The Building Societies Association

Sir—In the Lombard column of March 2 Clive Wolman said quite correctly that building societies have largely attributed the increase in their management expense ratio over the years to inflation, which has a direct effect on their management expenses but only a very indirect effect on their assets. The management expense ratio has indeed risen from 65p per £100 in 1970 to 130p in 1983. Your correspondent was told by this office that the estimate for 1983 was 125p, and that a further decline in the current year is confidently forecast, but that was not printed.

tax charge would have required approximately 0.6 percentage points on the mortgage rate. There is no way that any such additional tax charge can be met by a reduction in the management expense ratio. Certainly, the falling management expense ratio over the next few years will be reflected in either higher investment rates or lower mortgage rates, but certainly not by enough to offset the increase in taxation.



VAT on goods at Customs

From Mr J. Raven

Sir—One can only hope that Max Wilkins is pessimistic in his view (March 1) that the Chancellor may blot his Budget copy-book with a provision that VAT must be paid as goods pass through UK Customs posts. Such a degradation of the present relaxed and efficient UK system for delayed payments of VAT would not only be bad in itself but must cut away all the arguments the Government has been deploying in favour of similar passing over EEC frontiers.

(barring Customs strikes), and must be minimal beside collection from the hundreds of thousands of registered traders. The advantage of the change can be measured not only in accelerated cash for the Treasury but also in the unemployment statistics. No other country in the world would be so crass as to subsidise the export of jobs in this manner, and in this at least we would do well to conform with the practice of the rest of the EEC. P. Johnson, Nether Underwood, Symington, By Kilmarnock, Ayrshire.

Only the bald facts, so far

From Mr A. Stalbow

Sir—I noted in the Business Summary (March 1) that a farmer had sprouted hair after having been locked by his cow. We are most interested in purchasing this cow, subject to our receiving positive answers to the following questions. Did the hair which sprouted relate more to human hair or that of a pig? Is this phenomenon repeatable? Assuming hair of human kind results, will it be of one colour only or is there a choice? Will the cow operate successfully outside of its natural habitat? Is there any evidence to suppose that these exceptional powers can be passed down to its progeny?

As I represent a commercial organisation which would like to ascertain the full back position may we also assume that the cow is still of milk producing age and, if so, how many years does it have left? We would be most happy to correspond directly with the farmer in question should you feel this more appropriate and I trust you will not consider me too bold or presumptuous in posing the above questions. Unfortunately to date we only have the bald facts. A. B. Stalbow, 69 Upper Thames Street, EC4.

New copyright legislation

From the Director General, British Phonographic Industry

Sir—Following the useful contribution made by John Chittick and Jason Crisp to the debate on blank tape royalty, your issue (February 28) published letters from the Tape Manufacturers Group's public relations advisers claiming that home taping helps record sales. What has recently helped record sales are largely saved British record companies is the unparalleled success in exporting blank tapes to the EEC where we have about one-third of the market. Even with this success abroad, record factory closures have reduced our domestic manufacturing capacity by over 30 per cent in the past four years, while audio tape imports coast along around the 50m mark per annum. I find it hard to see how blank cassettes can help the British music industry when

the vast majority are designed to neatly accommodate the playing time of two LPs. Any royalty would constitute payment for a valuable commodity, British produced music, for which people are prepared to pay. A recent independent survey by BMRB showed that a significant majority of people who copy music at home think it is fair that a proportion of the money paid for blank tapes should go to copyright owners. The record and other entertainment industries which have proven their success in the international markets need new and fair copyright legislation and not convoluted explanations from the importers of blank tapes on how they help record sales. John Deacon, Roxburgh House, 273-287, Regent Street, W1.

Everyone, except possibly the Chancellor, will lose from such a change in Customs arrangements. The large companies who currently operate delayed VAT payment through sophisticated computer systems will have to make one expensive alteration to these and downgrade all their physical distribution timetables. Forwarders, carriers and ports will have to cope with extra delays or build the expectation of faster associated costs—into their operational and charging arrangements. Small businesses will see such a VAT procedure as yet another unnecessary and costly detour from EEC trading. The total bill for actual and expected delay will fall on the consumer.

On the political level it is difficult to see how Sir Geoffrey Howe and Mr Norman Tebbit can possibly sustain their current vigorous campaign against frontier procedures and documentation in the Community as a whole if we take this very public step backwards in our own arrangements. It makes no sense for the Chancellor to be stumping up over £1m a year for the SITPRO board if its formal remit—the simplification of international trade procedures—is to be so flagrantly sabotaged by his own department. John Raven, World Trade Centre, E1.

Repercussions at the BBC

From Mr B. Gibson

Sir—I was surprised that Christopher Dunkley (February 25) made no mention of the saga of "Yesterday's Men" in his otherwise well-informed appraisal of the BBC. "Yesterday's Men" was the current affairs programme which brought the BBC into direct conflict with Harold Wilson and internally the repercussions ripple on still in the form of today's undoubted malaise. It was an undeniable watershed. I was a senior producer at Lime Grove both pre- and post-"Yesterday's Men". Before it, Lime Grove was an adventurous well-led place. Afterwards, real journalists became persons non grata at the behest of a new management which replaced genuine inquiry with chat shows and pap. There was bound to be a lowering of journalistic standards and that progressed, with

the departure of many good people, right through the 1970s. Fourteen years later it is hardly surprising that the public perception of the BBC is changing. It has been evident for a decade. In all of that time, the BBC has complained that programmes are suffering through inadequate licence fees. That is simply not so. Good ideas do not cost money. Not a single original programme has come out of Lime Grove since Nationwide started in 1969. The BBC's real need is for people who know what they are doing. The way it has frittered away its available talent in the name of political balance is a national scandal. Brian Gibson, Mass Consultants and Services, P.O. Box 2064, Safat, Kuwait.

The boom in barter trade

From Mr N. Mellor

Sir—I have read with interest your timely article (February 28) on the barter boom. With the recession in industrial countries, bank credits being limited or unavailable, it is vital that European and developing countries find new ways of promoting their exports in order to pay for their imports. For British companies fighting hard to get business overseas it is easy to conceive countertrade as yet another pitfall of the export market. But if a solution can be offered to the customers' financial problem, it can provide a much needed edge over the competi-

tion. Just as companies invest in developing the product, surely there is a need to invest in the development of more imaginative trade arrangements which will reduce the developing country's need for ever increasing credit facilities. For countries already stretched by the servicing of their debts, countertrade can provide a way of developing their export market through access to the sophisticated marketing channels of Western companies and act as a stop-gap until there is an upturn in the world economy. N. E. Mellor, Cold Norton, Kidmore End, Reading, Berkshire.

Enormous discretionary power in the hands of the Inland Revenue

From Mr E. Hembrey

Sir—For a tax practitioner it was hard to conceive that the House of Lords' decision in the case of Furniss v Dawson could be anything but an ill wind. In the event it has sparked an interesting and thoughtful correspondence in your columns culminating in your editorial (February 24), which, quite rightly, focused on the unsettling comments of Lord Scarman, who arrogated unto the judges the task of making the law on what he chooses to call "acceptable tax avoidance," but who in the real practical world has merely placed enormous discretionary power in the hands of the Inland Revenue. Similarly, the recent assault by the Inland Revenue on the building societies and their gilt transactions has focused attention on the arbitrary way in which it appears to be not only applying the present law (Professor Myddelton, February 28) but, as Mr Line (same day) observes, in apparently leading Ministers on changes in the law. There are two other major initiatives which are currently being promoted vigorously by

the Inland Revenue in the halloved crusade against tax avoidance. They will both impose a tax penalty on forms of overseas investment of which the IR does not approve and so will restore a limited form of the exchange control that the Revenue was sorry to see abolished in 1979. One has been with us since early in 1981 when the Revenue issued its first proposals for taxing income accruing to tax haven companies owned by UK resident companies. One can only admire the Revenue for its persistence in having since produced three sets of detailed proposals, none of which is much different from the original, but which seem steadily to have persuaded many that the latest version is so far removed from the original as to be acceptable and no longer worthy of further discussion. This is far from so. The structure of the draft legislation—which one must assume is set for inclusion in the forthcoming Finance Bill—continues to raise far-ranging matters of principle about the taxation of overseas income. All UK companies with overseas associate

and subsidiary companies, not simply those that have set up obviously avoidance motivated subsidiaries, may be affected by it and will certainly have to give consideration to it. The second initiative is the attack on the roll-up funds. Surprisingly, the Inland Revenue appeared to have conceded victory to the roll-up funds early in 1980, but when later in 1983 it was directed by Ministers to set to, it did so with a will. The result is that we now have draft legislation that does not simply contract the roll-up of income in offshore funds, but in many cases is likely—because of the arbitrary limits and restrictions contained within it—to turn capital gains realised by bona fide investment companies into taxable income in the hands of UK resident investors. Let no one believe, as perhaps Mr Line does, that the recently announced relaxations of the rules for roll-up funds are going to solve many problems; even the venture capital funds do not yet appear to be out of the wood. If a venture capital fund judged that a company in which it was investing was alling to the point

that it could be saved only by the fund taking full control, then the taking of that control, although for the benefit of both the company and the investors in the fund, would serve to deny distributor status and convert capital gain into income. I became more and more convinced that the Inland Revenue like Lord Scarman, has decided that the making of tax law cannot safely be left to Ministers and to Parliament and it is probably not too sure of Lord Scarman—else why should it need this new legislation post-dated? In 1982, nettled by accusations that they were not in control of the Inland Revenue, Ministers attempted to show that they had taken charge of the tax haven legislation. How disappointing it was to see, when the next announcements were made in 1983, that they appeared to have failed and that the Inland Revenue protestations—that the fundamental changes proposed by practitioners are either impracticable or would leave large loopholes—have prevailed. E. J. Hembrey, 40, Corringway, Eding W5.

International bond markets

U.S. Treasury time-bomb

By Mary Ann Sieghart

THE U.S. TREASURY is sitting on a political time bomb. Whatever it does, there is likely to be a nasty explosion. Yet the American public still knows next to nothing about it. The immediate question is the level of domestic mortgage rates and whether the Treasury is keeping them artificially high by preventing the huge Federal National Mortgage Association (Fannie Mae) from borrowing more cheaply overseas. Yet allowing Fannie Mae to raise money abroad would cause political ructions in Washington and the other solution—backing a tax Bill currently going through Congress which would broaden foreign investors' access to the domestic bond market—lays it open to the charge of helping foreigners to evade tax. It could also have a significant effect on the international capital markets and particularly London as a centre for the Eurodollar bond market. Unlike Europe, the U.S. has a secondary market for mortgages. Instead of just recycling savings into mortgage lending, the U.S. "savings and loan" (or S & L) institutions, the equivalent of our building societies, resell their mortgages to organisations like Fannie Mae, which packages them and sells them to investors. Fannie Mae, in turn, has to borrow the money to buy these mortgages from the savings and loan. It is the second largest borrower in the U.S. bond markets after the Treasury itself; last year, it raised no less than \$40.4bn.

Donald Regan (right), the U.S. Treasury Secretary, whose department will not allow Fannie Mae to raise money at a lower rate by borrowing abroad in the Eurodollar bond market



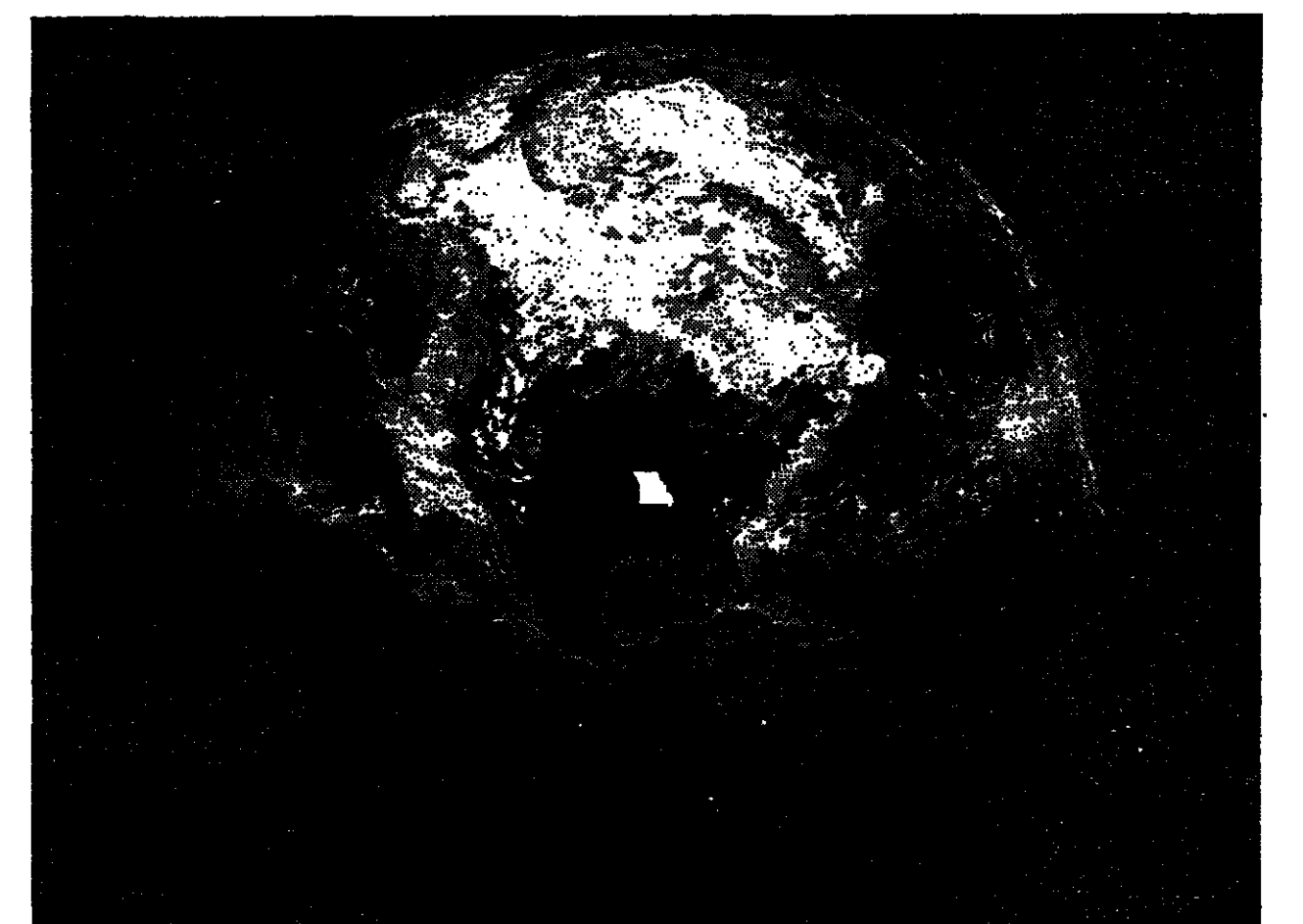
increased capital inflows to the U.S. could force up the value of the dollar, making U.S. goods less competitive abroad. Then there is the argument that the Bill would make it easy for both U.S. residents and foreigners to evade tax. But the main opposition is an emotive one. First, it is difficult to persuade Congress that any taxes should be cut in a year of record Federal deficits. And second, as Mr Bruce Thompson, Assistant Secretary for Legislative Affairs at the Treasury, puts it: "There is a reluctance to giving what many view as a tax break to European investors."

Most of whom currently prefer the Eurodollar market where there is no withholding tax at source. If U.S. borrowers could have access to Eurobond investors by issuing bonds directly out of New York, they would not need a Netherlands Antilles subsidiary. This could apply to U.S. Treasury bonds, too. Given the increasing demands the deficit will make on the domestic bond market, and the fear that the dollar may weaken this year, it is not surprising that the Treasury is backing this Bill. Mr Manuel Johnson, Assistant Secretary for Economic Policy at the Treasury, says: "We are trying to deal with a substantial Federal deficit, so the more capital comes in from abroad, the less pressure there is on interest rates in the U.S."

Blockading Fannie Mae may not seem to be in the Treasury's best interest. After all, a Federal budget deficit of about \$180bn will have to be financed through the U.S. domestic bond market this year. If Fannie Mae, which is also competing for savers' money to the tune of \$40bn, could raise some of that abroad, the Treasury might not have to pay quite so much to entice investors. However, there is one possible solution that might let the Treasury off the hook. Two relevant Bills are currently before Congress. The first is sponsored by Representatives Barber Conable (New York Republican) and Sam Gibbons (Florida Democrat), and Senators John Chafee (Rhode Island Republican) and Lloyd Bentsen (Texas Democrat).

The Bill would allow foreigners to buy U.S. bonds without having 30 per cent of the interest payments withheld at source by the U.S. taxman. This would open the U.S. bond market to foreign investors,

Many supporters of the Gibbons-Conable Bill are leaning towards the Barber proposal, purely as a matter of expediency. The irony is that all this legislation may have missed the boat, at least in the current economic cycle. If the dollar continues to weaken, investors may move into other currencies, narrowing the market for Eurodollar bonds and making their rates rise relative to those in the U.S. Meanwhile, Congress is considering both Bills. But that does not solve the vexing question of mortgage rates. The Treasury still refuses to promise that it will let Fannie Mae finance abroad if and when that becomes possible. Mr Doug Bibby, a Fannie Mae senior vice-president, concludes ruefully: "It's an economic issue on the one hand and a political, philosophical issue on the other. We just hope that the deficit does not stay at this level and crowd the housing industry out."



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Jurek Martin considers how foreign companies can protect interests in Japan Lessons from Osawa's collapse

THE COLLAPSE of J. Osawa, the medium-sized Japanese trading company specialising in importing high quality consumer goods, has raised the question of what foreign companies can do to protect their commercial and legal interests in Japan.

Bankruptcies in Japan, a nation of small businesses, are common, currently averaging more than 1,900 a month. But those with foreign implications remain relatively rare.

In 1977, Ataka, another trading house, went under but was mostly absorbed by the larger C. Itoh with virtually no adverse effects. One former diplomat in Tokyo recalls handling only one or two such cases a year, most of them small and involving bankrupt agents and licensees.

Several foreign companies and embassies report inquiries from home-based suppliers to Osawa, asking for advice not only on whether outstanding accounts will

JAPAN LINE, the world's second largest tanker operator, announced yesterday that a consortium of creditor banks led by Industrial Bank of Japan has agreed to its restructuring plans. The company had faced being delisted from the Tokyo Stock Exchange because of its accumulated debts.

Under the agreement, the banks will freeze interest payments for four years on loans worth ¥50bn and will provide four years' grace for repayment of the principal.

Recession in the tanker market has led to Japan Line accumulating a deficit of ¥32.8bn at end-September 1983, compared with its capital of ¥34.5bn.

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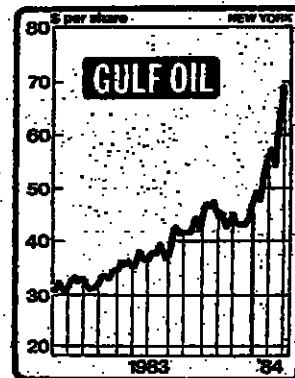
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THE LEX COLUMN Barclays issues a charge-sheet

Unless today's preliminary banking figures contrive somehow to bring Britain's monetary aggregates comfortably within target, a legitimate argument for cutting base rates will be hard to advance. But since a budget brimming with brand new targets is almost upon us, the last thing in the market's mind is legitimacy.



to a large proportion of holders in search of short-term profits, while Picken's has apparently continued to press his case avidly with Gulf's major institutional shareholders.

Instead, Gulf has decided to give itself up quietly, at a prospective take-over price of perhaps 570-600 pence per share which ought to please its own shareholders as much as those in the Picken's camp - and against a political background which on balance remains favourable.

Barclays Bank

It is hard to drive away suspicions that the Barclays accounts have been drawn up with an eye to dissuading the Chancellor from inventing any tax reforms which might weigh on the profits of the clearing banks.

Gulf Oil

Gulf Oil's medieval version of the U.S. cavalry had any number of white knights charging along the horizon as its directors sat down yesterday morning to discuss the company's future.

Novo

Novo Industri has Wall Street and London to thank for the astonishing performance of its share price over the past four years. More recently, however, Wall Street sentiment has turned against high-growth stocks, particularly those of the Scandinavian pharmaceutical variety.

Murdoch interim profits up 65%

NEWS CORPORATION, one of the world's biggest publishing concerns, and owned by Mr Rupert Murdoch, scored a 65.7 per cent improvement in interim net profit for the six months to December 31 from A\$31.5m to A\$52.3m (U.S.\$49.2m).

Pre-tax earnings rose from A\$47.1m to A\$74.9m on turnover 22.1 per cent higher at A\$872m.

Directors of the company said that the strong profits growth in the six months reflected "worldwide improvement" in group operated earnings.

They cautioned, however, that although full-year earnings for the period to June 30 would be higher than for 1983-83 (A\$58.9m), the rate of increase in the second half was unlikely to match that of the first half.

Growth was slightly slower at News International, the subsidiary that owns The Times and The Sun newspapers in London. Pre-tax profits rose 52.4 per cent from £12.2m to £18.6m (\$37m) on turnover up from £194.7m to £223.1m.

The result excludes extraordinary debits totalling £2.2m (£1.8m) after tax for costs arising from the decision to postpone satellite operations in the U.S. and for unfavourable currency movements.

News Corporation's net profit excludes extraordinary charges of A\$3m from foreign currency transactions. Extraordinary charges in the same period last year were A\$27.2m.

As announced, the interim dividend is a steady 5.5 cents a share. Interest charges in the first half were A\$30.5m (against A\$23m); tax took A\$2.2m (A\$1.7m); and depreciation was A\$13.3m (A\$10.8m).

Earnings per share rose from 42 cents to 77 cents on total shares, including News International's special dividend share.

News Corporation publishes more than 80 newspapers and magazines in Australia, the UK and U.S., with a combined circulation of 60m a week. It is also involved in book publishing, TV, films, energy, commercial printing and air transport, and is manoeuvring for an enlarged stake in Warner Communications of the U.S.

Our Financial Staff writes: Thomson Newspapers, the North American newspaper publisher owned by Thomson family interests based in 1983 operating net earnings from C\$89.4m or C\$2.01 a share to C\$128.1m (U.S.\$101m) or C\$2.55 on revenues up from C\$666.5m to C\$705.2m.

Stock markets, Page 31

Syria jubilant over Gemayel's renunciation of pact with Israel

BY NORA BOUSTANY IN BEIRUT AND OUR MIDDLE EAST STAFF

SYRIA yesterday rejoiced over Lebanese President Amin Gemayel's renunciation of his country's May 17 pact, which called for all foreign troops to withdraw and for an end to belligerency between the two countries.

Syria President Hafez Assad told Mr Gemayel by telephone that yesterday's renunciation of the accord by the Lebanese cabinet was "a victory for the Lebanese and Syrian people, as well as to the entire Arab nation."

Renunciations of the U.S. and Israeli-sponsored pact followed prolonged pressure by Syria, which still has troops stationed in Lebanon, on the Gemayel regime and its reconstituted army through support of the mainly Muslim opposition forces in the recent civil war. Israel still occupies the south of the country.

Israel denounced yesterday's move as a surrender to Syrian dictates but also made clear that it wanted to maintain contacts with the Lebanese Government. Mr Yitz-

hak Shamir, the Israeli Premier, said the pact had been scrapped under duress. The move represented a death sentence for Lebanon's sovereignty and proved the powerlessness of the Lebanese Government to prevent the south of the country from reverting to a base for Palestinian guerrillas, he said.

Israeli officials said there had been "some feelers from the Lebanese about relations," but yesterday morning Israeli aircraft again struck at alleged Palestinian guerrilla bases in the town of Aley in the hills to the east of Beirut.

Mr Marwan Hamadeh, an aide of the Mr Walid Jumblatt, the Druze opposition leader, said that both he and Mr Nabih Berr, the Shia chief, had told their forces to abide by a ceasefire.

The national reconciliation conference of all the Lebanese warring factions will probably resume in Lausanne next week, the Swiss Foreign Ministry said, but no date

had been set. The talks adjourned in November after a previous ceasefire collapsed.

Fierce Syrian-backed opposition, the collapse of the Lebanese army's cohesion because of sectarian differences, the pull-out of the U.S. British and Italian contingents of the peace-keeping force, left Mr Gemayel with little choice but to appease the Syrian leadership.

After yesterday's Cabinet meeting, the Lebanese Government said it would take "the necessary steps to work out security arrangements to guarantee the sovereignty, security and stability of south Lebanon and to ensure the withdrawal of Israeli forces from all Lebanese territory."

A French soldier was killed in Beirut yesterday when a rocket hit his position near the dividing line between the eastern and western sectors of the city.

Israel aims to keep contacts with Gemayel, Page 4

UK miners divided as coal cuts loom

By John Lloyd and Maurice Samuelson in London

THE LEADERS of Britain's mining unions will today learn of plans to cut some 4m to 5m tonnes of capacity amid signs that miners are more bitter and more divided for many years.

Fifty thousand miners in Yorkshire, in the North of England, have been called out on strike from next Monday. Nearly half of them were on strike yesterday over the closure of two pits.

The House of Commons Select Committee on Energy yesterday expressed alarm at the rapid worsening of National Coal Board finances.

Two of the mining unions - the National Union of Mineworkers (NUM) and the National Association of Colliery Overmen, Deputies and Shotfirers (Nacods) - are certain to oppose NCB chairman Mr Ian MacGregor's plan to cut the industry's losses.

The strike in Yorkshire, the NCB's biggest area, is over the accelerated closure of two collieries that have lost heavily.

A third pit in Yorkshire was closed by a strike against new measurement requirements. Managers who had carried out maintenance work were stoned by pickets.

The Yorkshire NCB said the pit had been abandoned and might close permanently within days if the pickets stayed in place. The highly combustible coal seam gives off large amounts of inflammable gas, which would render the pit too dangerous to enter.

Some 24,500 Yorkshire miners failed to work yesterday - 9,000 on strike, 6,500 turned away by pickets and 7,500 sent home because of the effects of the overtime ban. Mr Jack Taylor, the Yorkshire NUM president, said after the area council meeting which called the strike that he would seek official backing from the union's national executive at its regular meeting on Thursday.

The Select Committee's report noted that the Energy Department's request for a further £290m (£430m) to fund the industry's deficit over the present financial year was nearly 50 per cent more than the money originally allocated, and around 25 per cent of additional finance being sought by all government departments.

The report does not blame Mr MacGregor, but it points to the escalation of the losses in the period in which he has been chairman.

Mr MacGregor will announce his plan for the future of the industry at a meeting today of the Coal Industry National Consultative Council. The Council brings together the NUM, Nacods and the British Association of Colliery Management with the NCB.

Barclays hit by debt provisions

BY DAVID LASCELLES IN LONDON

BARCLAYS, the biggest UK bank group, last year set aside a record £475m (£705m) to cover possible loan losses. But the bank still managed to raise profits by 12% per cent thanks to good results from abroad, particularly South Africa and the U.S.

The charges for bad loans covered both Barclays domestic business - where bankruptcies have been running at record levels - and its operations abroad. Apart from shaky third world loans, Barclays has had problems in the U.S. with a few large borrowers in the energy industry, and in Hong Kong where property prices have collapsed.

Sir Timothy Bevan, the chairman, said Barclays felt it had identified the big problems. "But the world is still a very uncertain place," he said, which was why Barclays was taking a cautious line with debt provisions.

Profits before tax were £57m, compared with £49m in 1982. But the after-tax figure fell from £264m to £337m because of a fall-off in the group's leasing business, which brings tax advantages, and the rise in general loan loss provisions, which have to come out of final profits according to British tax rules.

Virtually all Barclays' higher profits came from the U.S., where 1982's loss of £31m was turned into a £16m profit, and South Africa, where a buoyant market and favourable exchange rate enabled

Barclays to boost profits by 50 per cent to £118m. Barclays' business in the UK was flat, and Mr John Quinton, senior general manager, warned that "people still have problems when we come out of a recession."

Sir Timothy refused to confirm the existence of a letter from the Inland Revenue, the British tax authority advising UK banks of its plan to make them withhold tax on interest to depositors. And he gave a flat "no comment" when asked about reports of Barclays' plans to buy Pinchin Denny and Company, the London jobbing firm. He was even reluctant to talk about a possible cut in base lending rate in next week's budget.

Details, Page 27; See Lex

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Details, Page 27; See Lex

China's private business booms

Continued from Page 1

terprises were reported to have totalled \$2.2bn in the first quarter of last year.

The private businesses are run mostly by family groups, but about 28 per cent are being operated by formerly unemployed young people.

The businesses, which are licensed by local-level Communist Party committees, can hire up to three skilled workers and five apprentices, use registered business names and trade marks, take bank loans, and, in some cases, set their own prices.

They pay sales taxes of between 3 and 5 per cent and income taxes generally between 5 and 7 per cent

Hint of EMS shuffle

Continued from Page 1

Overall, however, confidence in the U.S. dollar is still being eroded by fears that the combination of strong U.S. recovery and a soaring budget deficit point to a renewed surge in inflation later this year.

Although the dollar recovered slightly from early lows on European exchanges yesterday, the markets expect the general trend to remain firmly downwards.

Sterling's gains against the dollar are being limited by persistent speculation that the banks may announce a 1/2 per cent cut in their 9 per cent base rates before or just after next Tuesday's budget.

Gift-edged stocks made further gains of around 1/2 yesterday on the interest rate hopes and the Govern-

The Bank of Japan believes the foreign currency markets are "essentially stable" in spite of sterling's movements, which it said were "a technical correction of an oversold yen and over-bought dollar." But it was thought unlikely the rate would fall back to the recent ¥230 to ¥235 range. Page 4

ment broker sold out at a 1/2 per cent premium of the £1bn 1988 stock released three weeks ago.

Today's figures for the money supply in February are likely to be regarded as a crucial test of the City of London's present optimism.

£100m microchip project for UK

Continued from Page 1

Mark Meredith, adds from Edinburgh: National Semiconductor's expansion underlines the growing importance of the industry to the Scottish economy.

About 42,500 people are employed in electronics and about 10 per cent of them in semiconductor manufacturing. Scotland also has Western Europe's largest concentration of personal computer manufacturing.

About half the 1,000 extra staff will be needed for clerical and low-skilled jobs, the rest will be engineers and technicians. More than half the total are expected to be women.

National Semiconductor's expansion comes in a part of Scotland hard-hit by the decline of the shipbuilding industry and where male unemployment in some areas is more than 30 per cent.

The electronics plant is not far from the Scott Lithgow shipyard which employed more than 9,000 workers in 1977. This number has fallen to 3,000 and the yard faces possible closure following Britoil's cancellation of an £88m drilling rig contract. Two private companies are currently vying to takeover the yard.

Mr Manuel Yuen, managing director of National Semiconductor in

the UK, said in Glasgow yesterday that his company was willing to take a look at the unemployed shipworkers.

The company doubted, however, that it would be able to employ these workers because their skills were not suited to the electronics industry.

Mr Yuen said that about 20 per cent of the jobs will be for intermediate skills in electronics and 30 per cent for electronic engineers. National Semiconductor has its own in-house training programme and runs sandwich courses for new workers in co-operation with outside colleges.

World Weather table with columns for location, temperature, and other weather data.

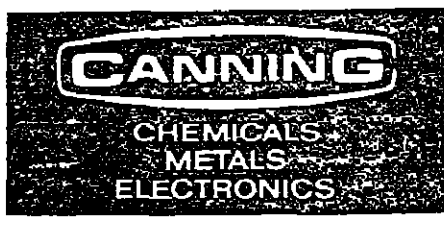
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SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

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Porsche firm on direct U.S. distribution plan

By JOHN DAVIES IN FRANKFURT

PORSCHÉ, the West German sports car maker, is pressing on with plans for its new computer-linked distribution system in the U.S. despite the action of a New York wholesaler in lodging a \$100m damages suit.

Pirelli sales up by 9%

By Alan Friedman in Milan

PIRELLI, the Milan-based international cables and tyres group, yesterday reported a 9 per cent rise in group sales to 15,900bn (\$3,650bn) for 1983.

Sharp gain at Euroc after restructuring

By KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

EUROC, the Swedish cement, building materials and engineering group, staged a substantial recovery last year, raising group profits sharply as a result of a restructuring and cost-cutting programme.

Billerud doubles profits

By OUR NORDIC CORRESPONDENT

BILLERUD, the Swedish forest products group, nearly doubled its profits last year, helped by higher production volumes and greater international competitiveness created by the devaluation of the Swedish krona.

Novo to lift payout after good results

By Hilary Barnes in Copenhagen

NOVO INDUSTRI, the Danish enzymes and pharmaceuticals group, reported another strong profit increase and as a result plans to step up its dividend.

Changing images at Dasonics

By LOUISE KEHOE IN SAN FRANCISCO

DIASONICS, the Californian maker of medical imaging equipment, seemed all set to create another Silicon Valley legend when it went public last April. The company had everything going for it, meteoric sales growth, a lead in a new and promising technology called nuclear magnetic resonance, and two of Silicon Valley's architects on its board of directors.

But that was to be the last of Dasonics' good news. Just one month later, Dasonics was trading for \$2 1/4 and in January reached an all-time low of \$9 a share.

The resulting fourth-quarter net loss, announced last week, was \$56.3m, or \$1.09 a share, against profits of \$51m, or 12 cents, while, for the year, the company incurred a loss of \$597m, or \$1.16 a share, against profits of \$11.3m or 25 cents. Sales edged ahead from \$153.9m in 1982 to \$166.8m last year.

The write-off was cautiously welcomed by industry analysts, and Dasonics' stock price crept up by a few cents.

Government call for report delays Dior succession

By DAVID MARSH IN PARIS

A COMPLEX boardroom power struggle at Christian Dior, the leading Paris fashion house, has taken a further twist with a government-inspired move yesterday to delay a crucial decision on appointing a new chairman.

Uncertainty over management changes is having an unsettling effect on Dior's business. The company last year raised turnover to FF 4.2bn (\$528m) from FF 3.4bn, but has not yet published profit figures. Net earnings were FF 96m in 1982.

A Dior statement said the postponement of the meeting was due to the Government's nomination last week of M Georges Plescoff, former chairman of the Assurances Générales de France insurance group and the Suez financial holding company, to draw up a report on the judicial tangle surrounding the Agache-Willot affair.

Aluisse out of the red at midway

By Our Financial Staff

ALUISSSE, the Swiss aluminium producer, clawed its way out of the red in the second half of 1983 and as a result looks forward to "positive" results in the current year.

National Can considers Posner offer

By Our Financial Staff

NATIONAL CAN, the third largest U.S. can manufacturer, is studying a \$410m merger proposal from NVF, a company owned by Mr Victor Posner, the U.S. investor. NVF owns about 37.2 per cent of the company's outstanding voting securities.

Biogen shows \$11m loss

By Our Financial Staff

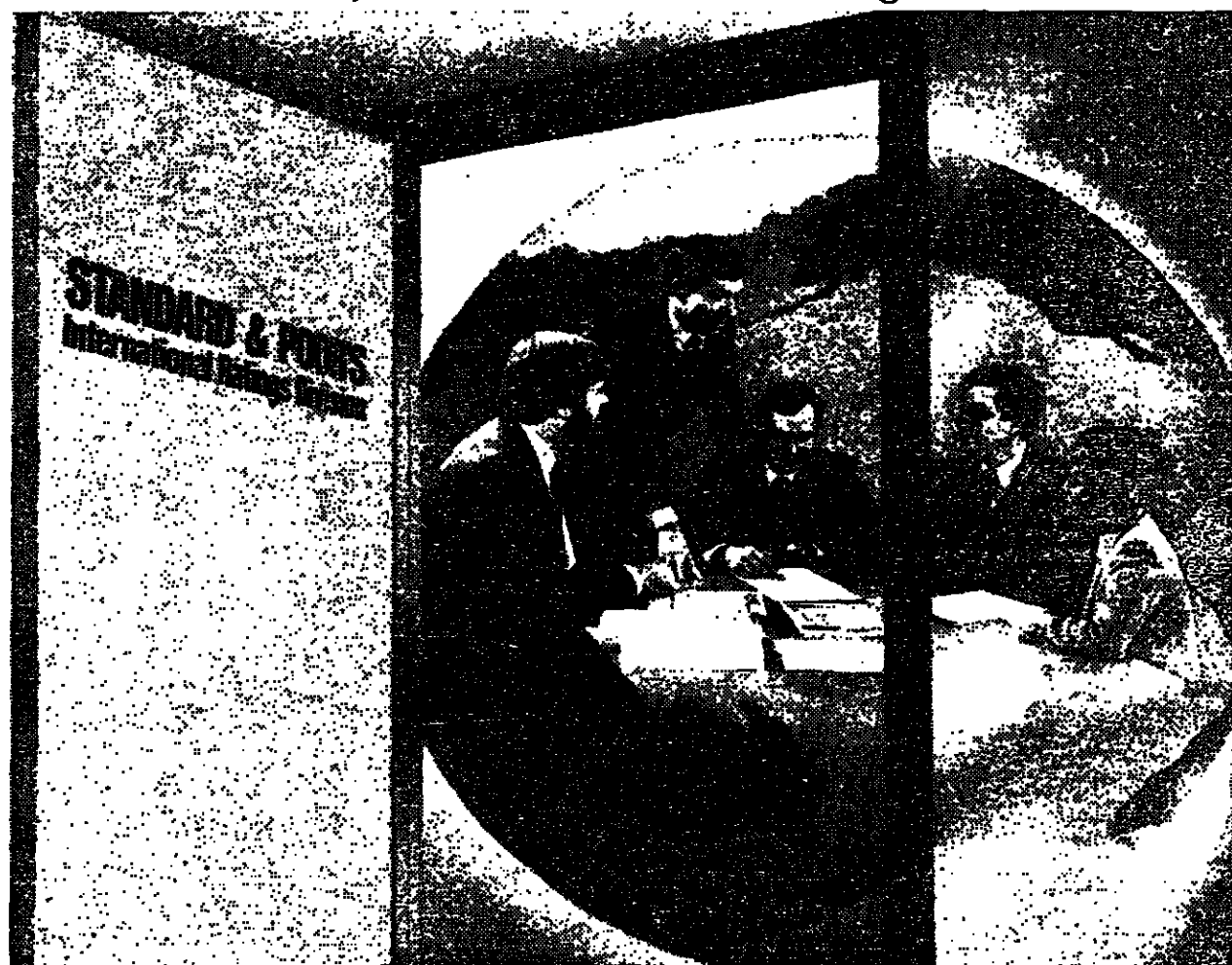
BIOGEN, the Netherlands Antilles-registered bio research group which a year ago raised \$57.5m through a share issue on Wall Street, suffered a net loss of \$11.7m for 1983.

Sharp recovery at Buerhmann

By Walter Ellis in Amsterdam

REDUCED interest charges helped produce a sharp recovery last year by Buerhmann-Tetterode, the Dutch paper packaging and printing group. Earnings for 1983 came to Fl 21m (\$7.16m) - 68 per cent up on the previous 12 months.

An inside look at Standard & Poor's... behind the scenes of this international credit rating service



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INTL. COMPANIES & FINANCE

Sime Darby returns to growth with 58% rise

BY WONG SULONG IN KUALA LUMPUR

After three years of declining profits, Sime Darby, Malaysia's largest listed company, has reported a sharp turnaround, with pre-tax earnings up by 58 per cent to 97m ringgit (US\$42m) for the six months to December 1983, on a turnover up by 8.3 per cent to 1,182m ringgit. After heavier taxes and minority interest provisions, net profits were 36 per cent higher at 36.6m ringgit.

Chairman, expects second-half earnings to be "at about the same level as those for the first six months." Stronger commodity prices, particularly for palm oil, were largely responsible for the good performance. Earnings from Sime's plantation division rose to 67m ringgit compared with 57.3m ringgit for all of 1982-83. The tractors division—the second most important area—showed a profit of 13.3m ringgit. This was lower than the 21.2m ringgit of the

Jump in interim earnings at Boral

By Michael Thompson-Nesbitt in Sydney

BORAL, THE Australian construction and energy group, has reported a 97 per cent improvement in net profits for the half year to December 31, to A\$45m (US\$44.4m), thanks in part to the acquisition of rival BML in late 1982. An option in the Australian and the U.S. housing markets also helped, as did recent reorganisation, asset sales, and cost savings. Interim earnings were 18.6 cents per share on increased capital against 1.3 cents previously. The interim dividend has been maintained at 7.5 cents a share. Interest payments were 13 per cent higher at A\$18.8m, though the sum represented a 26 per cent fall on interest payments in the June half of last year. Depreciation was A\$24.9m against A\$16.7m and tax A\$28.7m compared with A\$18m.

HK share offer oversubscribed

By Robert Cottrell in Hong Kong A HK\$25m offer for sale of shares in the Hong Kong electronics company Elec and Eltek attracted HK\$19bn of funds, oversubscribing the issue 84 times. The rally was announced yesterday by Wardley, joint underwriter to the offer. Two Hong Kong stock exchanges had pressed for the issue to be cheaply priced.

Rothmans Malaysia ahead

BY OUR KUALA LUMPUR CORRESPONDENT

DESPITE A hefty increase in tobacco taxes in the Budget last year, Rothmans Malaysia reported a 33 per cent increase in pre-tax profits to 20.2m ringgit (US\$ 8.7m) for the six months to December, on a turnover up 22 per cent to 196m ringgit. The company said the good results came from operating efficiency and that second-half earnings should be "maintained at a satisfactory level."

Rothmans is making a one-for-two scrip issue, capitalising on \$3m ringgit from a revaluation of plant and land, and 8.3m ringgit from revenue resources. The issue will bring it paid-up capital to 133.5m ringgit. The company said an interim dividend would be declared later and it would not be less than last year's 10 cents a share.

Ruling throws light on HK property crash

BY ROBERT COTTRELL IN HONG KONG

IN AUGUST 1981, four Hong Kong companies joined forces to pay a world record price of HK\$2.8bn (US\$360m) for a piece of commercial property in the local tourist neighbourhood of Tsim Sha Tsui. A little over three years later, one of the companies was bankrupt, a second had dropped out of the project, and the other two were suing one another. Redevelopment of the property has been postponed, and analysts think that, if it is ever completed, it will make a loss. Judgment on the related lawsuit was delivered last week by Mr Justice Rihind.

Land company took 25 per cent of Armatsy, while the remaining 7 1/2 per cent was taken by Sun King Fung Development, from Hongkong Land, then associated with Sung Hung Kai securities, a large Hong Kong stockbroker. The Miramar site was bought at the top of the market, as the partners soon realised. A down-payment of HK\$420m was made in August 1981; a second instalment of HK\$840m was paid in February 1982, and a further HK\$1,576m would have fallen due in May 1983, but a one-year deferral was then agreed with the vendor.

joint-venture company with Hongkong Land which would own three blocks of flats—blocks which would be bought from Hongkong Land. Hongkong Land had not particularly wanted a larger share holding in Armatsy, since its financing needs and dim prospects of a profit were by then, notes Judge Rihind, "by no means an unmitigated blessing." Hongkong Land and Carrion made a complicated agreement providing for Carrion to buy back the 15 per cent stake of Armatsy on December 1 1983. In the event, Hongkong Land transferred the shares back to Carrion in September 1983, as part of a deal unwinding the Emlyn joint venture. By then Carrion was effectively insolvent—within a month, winding-up proceedings against it would be under way.

Rihind ruled, however, that the joint-venture agreement made by the Armatsy partners explicitly provided for such a transfer of shares, and that the transfer was therefore entirely proper. The complications of some parts of the case, said Judge Rihind, merited contemplating "with a wet towel" wrapped around one's head "some documents were... however, simple enough—such as the letter written on November 5 1982 by Mr George Tan, Chairman of Carrion, to Mr Trevor Bedford, then managing director of Hongkong Land.

Payments refused "The property market in Hong Kong appeared collapsed and dead," wrote Mr Tan, "... therefore, we are apparently facing the temporary tight cash problems... payments which were supposed to be automatically rolled over were met with refusal and we were forced to pay out cash of approximately HK\$600m."

Mr Tan asked for Hongkong Land's "support and help." He suggested that Hongkong Land buy Carrion out of joint-venture commitments with an issue of new shares, and buy Carrion's overseas assets. "Trust that our proposals meet your favourable consideration," concluded Mr Tan. "They did not. On January 3 1983, the shares of Carrion's publicly-quoted companies were suspended. Subsequent court hearings attributed debts of some US\$1.2bn to the group.

Mixed blessing

Carrion, meanwhile, was going progressively bust through 1982, and needed help to complete other important agreements with Hongkong Land. In March 1982, Land agreed to accept a 10 per cent stake in Armatsy from Carrion as part-payment for some residential property. Three months later, Land agreed to accept a further 15 per cent of Armatsy as Carrion's second instalment payment for equity in Emlyn, a

Joint-venture company

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JAPANESE RESULTS

Table with financial data for Japanese companies: KIMKI NIPPON TOURIST AGENCY, RYOBI DIE-CASTING MANUFACTURER, SAPPORO BREWERIES BREWING, SUMITOMO CHEMICAL PETROCHEMICALS, KYOCERA CERAMIC I.C. PACKAGES, SANSUI ELECTRIC AUDIO EQUIPMENT, SHOWA OIL, SUMITOMO RUBBER TYRES.

Investors in Industry International B.V. (Incorporated in The Netherlands with limited liability) U.S.\$100,000,000 12 per cent. Guaranteed Notes 1989 unconditionally and irrevocably guaranteed by Investors in Industry Group plc (Incorporated in England under the Companies Acts 1948 to 1967) Issue Price 100 per cent. The following have agreed to subscribe or procure subscribers for the Notes:— S. G. Warburg & Co. Ltd. Banque Paribas, County Bank Limited, Lloyds Bank International Limited, Samuel Montagu & Co. Limited, The Royal Bank of Scotland plc, Westdeutsche Landesbank Girozentrale, Barclays Bank Group, IBJ International Limited, Merrill Lynch International & Co., Nomura International Limited, Salomon Brothers International Limited.

BEAR STEARNS This announcement appears as a matter of record only. \$109,000,000 Limited Partnership Interests Excelsior II A Private Limited Partnership for Venture Capital managed by Alan Patricof Associates, Inc. We assisted in privately placing these Limited Partnership Interests. Bear, Stearns & Co. New York/Atlanta/Boston/Chicago/Dallas/Los Angeles/San Francisco Amsterdam/Geneva/Hong Kong/London/Paris February 1984

U.S. \$150,000,000 First Interstate Overseas N.V. (Incorporated in the Netherlands Antilles) Guaranteed Floating Rate Subordinated Notes Due 1995 Guaranteed on a subordinated basis as to payment of principal and interest by First Interstate Bancorp (Incorporated in Delaware) In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from 6th March, 1984 to 6th June, 1984 the Notes will carry an Interest Rate of 10 3/4 per annum. The interest amount payable on the relevant Interest Payment Date which will be 6th June, 1984 is U.S. \$261.94 for each U.S. \$10,000 principal amount of Notes. Credit Suisse First Boston Limited Agent Bank

NOTICE TO HOLDERS OF 4% EXCHANGEABLE SUBORDINATED DEBENTURES DUE 1987 OWENS-ILLINOIS, INC. Holders of the above Debentures are hereby notified that these Debentures will be redeemed as a whole on March 15, 1984, at par value plus interest accrued to March 15, 1984. Interest will cease to accrue on and after March 15, 1984. Payment will be made at the main office in the said city for any one of the following: Chemical Bank at its corporate trust office (55 Water Street, New York); Kredietbank S.A. Luxembourg; Chemical Bank in London; Citibank, N.A. in Amsterdam; Societe Generale de Banque S.A. in Brussels; C.G. Trikont & Burghard in Dusseldorf; Deutsche Bank A.G. in Frankfurt/Main; Credito Italiano in Milan; and Morgan Guaranty Trust Company of New York in Paris. Payment for the Debentures will be made upon representation of the Debentures and all interest coupons maturing after March 15, 1984. The current exchange price is \$27.13 for each share of Owens-Corning Fiberglas Corporation common stock. The right to exchange the Debentures into shares of Owens-Corning Fiberglas Corporation will expire on March 15, 1984.

U.S. \$200,000,000 Midland International Financial Services B.V. (Incorporated with limited liability in the Netherlands) Guaranteed Floating Rate Notes 1999 Guaranteed on a subordinated basis as to payment of principal and interest by Midland Bank plc For the six months from 6th March, 1984 to 6th September, 1984 the Notes will carry an interest rate of 10 1/4 per annum. On 6th September, 1984 interest of U.S.\$50.00 will be due per U.S.\$10,000 Note for Coupon No. 1. Agent Bank: European Banking Company Limited

CRÉDIT D'ÉQUIPEMENT DES PETITES ET MOYENNES ENTREPRISES US\$200,000,000 Floating Rate Notes Due 1988 For the three months 6th March, 1984 to 6th June, 1984 the Notes will carry an interest rate of 10 1/4 per annum and Coupon Amount of US\$266.74 payable on 6th June, 1984 By: Bankers Trust Company, London Agent Bank

CAISSE CENTRALE DE COOPERATION ECONOMIQUE US\$100,000,000 Annual Option Notes 1993 For the six months 6th March, 1984 to 6th September, 1984 the Notes will carry an interest rate of 10 1/4 per annum with a Coupon Amount of US\$268.33. By: Bankers Trust Company, London Reference Agent SIMON & COATES are pleased to announce that BRYCE J MITCHELL & NICK ATHERTON are joining their Fixed Interest Department.

To the Holders of VICTOR COMPANY OF JAPAN, LIMITED 5% Convertible Bonds Due 1997 NOTICE OF FREE DISTRIBUTION OF SHARES AND ADJUSTMENT OF CONVERSION PRICE Pursuant to Clause 7 of the Trust Deed dated December 29, 1981 under which the above described Bonds were issued, you are hereby notified that a free distribution of Shares of our Company at the rate of 0.1 share for each one share held will be made to the shareholders of record as of March 20, 1984 (Japan Time). As a result of such distribution, the Conversion Price at which Shares are issuable upon conversion of said Bonds will be adjusted pursuant to Condition 5(C) of the Bonds from 2,443.5 Japanese Yen to 2,292.0 Japanese Yen effective as of March 21, 1984 (Japan Time). VICTOR COMPANY OF JAPAN, LIMITED Dated: March 6, 1984

US \$100,000,000 Merrill Lynch Overseas Capital N.V. (Incorporated with limited liability in the Netherlands Antilles) Guaranteed Floating Rate Notes due 1984 Unconditionally Guaranteed by Merrill Lynch & Co., Inc. In accordance with the terms and conditions of the above-mentioned Notes and Fiscal Agency Agreement dated as of November 15, 1981, between Merrill Lynch Overseas Capital N.V., Merrill Lynch & Co., Inc., and Citibank, N.A., notice is hereby given that the rate of interest has been fixed at 10 3/4 per annum and that the interest payable on the relevant Interest Payment Date, June 6 1984 against Coupon No. 10 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$240.25. March 6, 1984 London By: Citibank, N.A. (CSI Dept.) Agent Bank CITIBANK

Handwritten signature: J. J. ...

July 1984

March 6 1984
FINANCE

FINANCIAL TIMES SURVEY

Tuesday March 6 1984

BOSTON

Many major U.S. cities must envy the prosperity of Boston, which is now undergoing one of its periodic renaissances. The city's financial institutions have found a new lease of life and a wide range of high-tech manufacturers are now established in the area.

OLIVER WENDELL HOLMES, the famous Chief Justice of the U.S. Supreme Court, once described Boston as the "hub of the universe," which is a pretty substantial statement to make about any American city, not least one which is only the twentieth biggest.

Today, even the most chauvinistic Bostonian would admit that Justice Holmes was overstating his case somewhat. Nevertheless, Boston remains one of the most vibrant and attractive cities in the U.S., and one which has had an influence on American affairs out of all proportion to its size. Recently, it has been among the most successful of U.S. cities in coping with the decline of its traditional industries.

By William Hall

Downtown Boston is gripped in a long-running development boom fuelled by the rapid growth of the city's financial services industries while ten miles or so outside the city, the parking lots are full and the leading bays are bustling at the "high-tech" companies clustered around Route 128, Boston's answer to Silicon Valley.

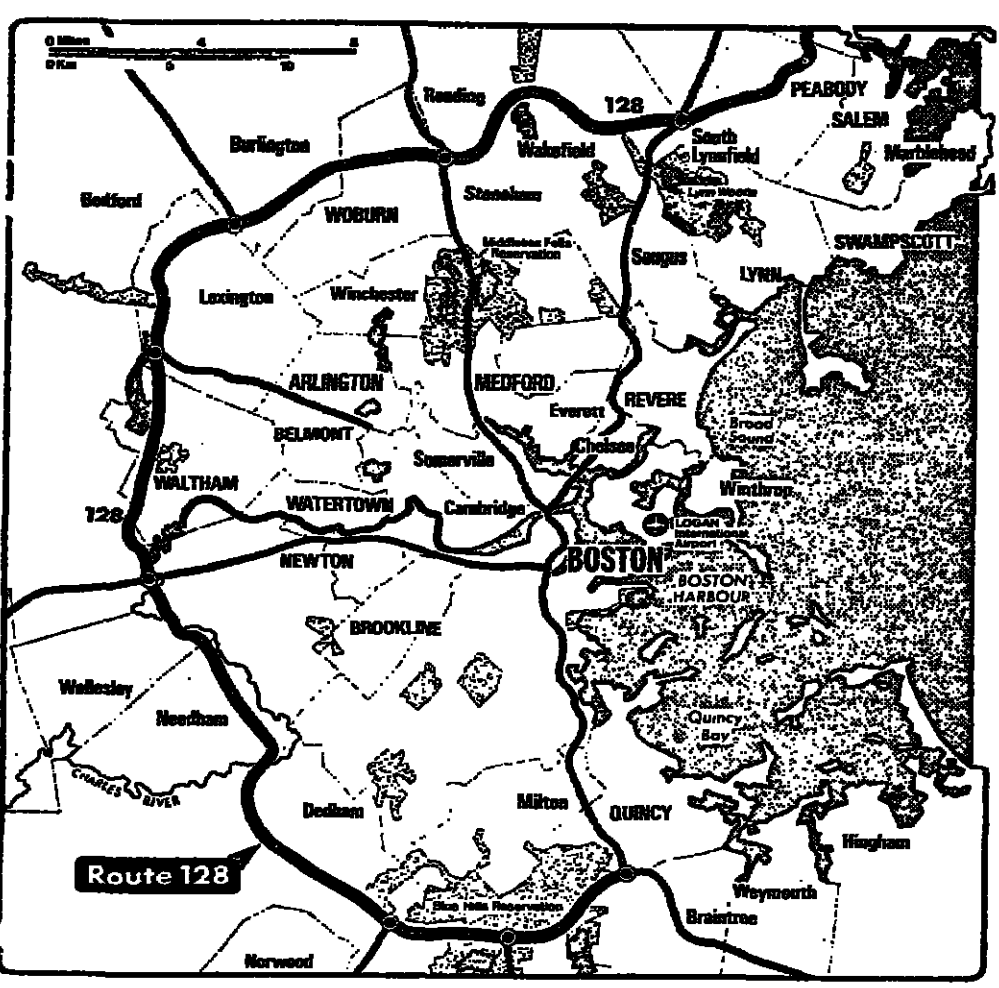
But they have largely disappeared. The textile companies fled south in search of cheap labour, the shoe industry was hit by imports, and Boston's great financial institutions fell into a deep slumber. Some of the better known names such as First Boston, Kidder Peabody and Faine Webber, escaped the city for New York.

For decades Boston seemed to be gripped in an irreversible decline. It took far longer to emerge from the Great Depression than other U.S. cities and for ten years after World War II the local economy appeared unable to replace the 1,000 jobs a month being lost in the textile industry.

By the mid-1970s, economists were openly pessimistic about the prospects for New England and its capital city, Boston. Between 1968 and 1975 alone, New England lost more than 200,000 manufacturing jobs. Stuck in the north east corner of the country, with no natural resources to speak of, serious structural unemployment and a history of active trade unionism, Boston and its hinterland did not look as if it was ever going to shrug off its economic decline.

Factors behind the economic revival

However, 1975 marked a turning point. The number of job opportunities which had been steadily falling for years, started to climb. By the end of the decade Boston's unemployment rate had fallen well below the national average and the personal income of its work-



STATISTICS			
	Greater Boston	Massachusetts	New England
Area (square miles)	1,269	8,257	66,608
Population* (000)	2,763	5,781	12,325
Unemployment† (per cent)	5.8	6.9	5.8†
Employment‡ (m)	1.5	2.3	N.A.
Civilian labour force	1.4	2.2	N.A.
Civilians employed	1.3	2.1	N.A.
Personal income (\$m) (Jan-Sept)	44,027‡	54,112	116,390
Population growth rate (1970-80)	-4.7	+0.2	+0.8
Universities and colleges*	47	119	253
No. of companies in Fortune 500*	10	16	50
Tourist revenue*	\$516.5m	\$2.6bn	\$5.6bn

How Bostonians have made their mark on U.S. history

- Boston, the birthplace of the American Revolution, is one of the oldest cities in the U.S. It was founded by a group of Puritan settlers in 1630.
- Greater Boston consists of 106 towns and suburbs and has a total population of 2.8m. Economic centre of New England and the capital of the state of Massachusetts, it is 206 miles from New York City.
- Bostonians who have made their mark on U.S. history include: John Hancock, Samuel Adams, Paul Revere, Benjamin Franklin, Ralph Waldo Emerson, Oliver Wendell Holmes, Robert Treat Paine, and hundreds of others. More recently, major political figures to emerge from the area include the Kennedys, House Speaker Thomas P. (Tip) O'Neill, and Elliot Richardson.
- The city has long been regarded as one of America's leading cultural centres. Apart from Harvard, MIT, Tufts and Boston University, there are over 60 colleges and universities in the Boston Metropolitan area, at which over 250,000 students are enrolled. There are more students in relation to population than in any other city.
- It is probably the leading medical centre in the U.S. Its 35 hospitals including Beth Israel, Brigham and Women's, Children's Hospital Medical Center, Massachusetts General, New England Medical Centre and University Hospital. They employ 27,000 people and attract \$125m in research and development spending a year.
- Route 128, which encircles Boston, is the home of several of the fastest-growing high-tech companies (Digital Equipment, Wang, Honeywell). Boston's universities have been breeding ground for such inventions as the magnetic core memory by An Wang at Harvard.
- Boston was the home of the first U.S. mutual fund, Massachusetts Investors Trust. It now ranks as probably the biggest U.S. fund management centre after New York, with 60 insurance companies, 19 commercial banks and more than 50 fund managers, handling over \$80bn a year.
- General George Donist, founder of the U.S. venture capital business, set up his first firm in Boston. The city now ranks as one of the most important venture capital centres in the U.S. with more than 50 firms.
- Logan Airport, Boston, was the second fastest growing major airport in the U.S. and is the second busiest transatlantic airport, handling 2m international passengers and 15m domestic passengers in its last financial year.
- Boston is an important publishing centre, with the old-established Boston Globe newspaper facing stiff competition from the Boston Herald, recently acquired by Rupert Murdoch.

Rivka Nachoma

CONTINUED ON NEXT PAGE

How to recapture the colonies.

Quite frankly, the colonies have come a long way since The Tea Party. Today, New England is America's center for high technology, investments, medicine and education. We should know. For more than 100 years, The Boston Globe has been a leading institution in New England, and now its largest newspaper, by far. In fact, we reach more managers, professionals and top-scale households than any other publication in the region. That's why international advertisers turn to The Globe to reach New England's diverse and highly sophisticated markets. So if you're an advertiser over here, trying to reach a market over there, contact: Grant H. Webb & Co., Ltd., 122 Shaftesbury Ave., London, W1V 8HA. Tel. 01-734-3052. Telex: 261140.



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We were the first to offer long-term, unsecured business loans. The first to be involved in factoring. And our export credit management service is the oldest and most extensive in the country.



Today, we serve a market of over a half billion, with more than 200 offices in 38 countries around the world and throughout the U.S. So if you are a company determined to put your brave, new ideas to work, we are the bank determined to help you do it.



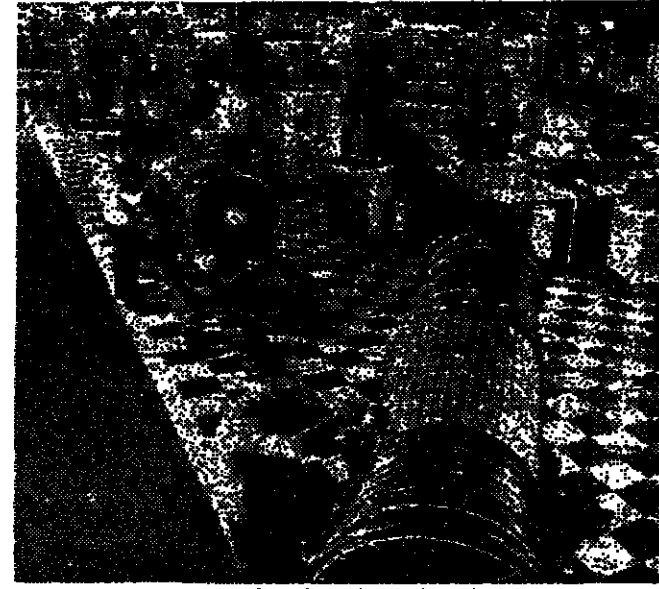
BANK OF BOSTON

WORLD HEADQUARTERS BOSTON, 115 OFFICES IN CHICAGO • DALLAS • HOUSTON • LOS ANGELES • MIAMI • NEW YORK. WORLDWIDE OFFICES IN ARGENTINA • AUSTRALIA • BAHAMAS • BARBADOS • BOLIVIA • BRAZIL • CANADA • CAYMAN ISLANDS • CHINA • COSTA RICA • CUBA • DOMINICAN REPUBLIC • FRANCE • GERMANY • HAITI • HONDURAS • HONG KONG • ITALY • JAPAN • KOREA • LUXEMBOURG • MEXICO • NETHERLANDS ANTILLES • NICARAGUA • PANAMA • PARAGUAY • PHILIPPINES • PUERTO RICO • SINGAPORE • SWITZERLAND • TAIWAN • THAILAND • UNITED KINGDOM • URGUAY • VENEZUELA • ZIMBABWE. ©1984 THE FIRST NATIONAL BANK OF BOSTON

BOSTON 2

The city has gained 50,000 jobs since 1976

More signs of recovery



Massachusetts State Governor Michael Dukakis, more sympathetic to the city's financial problems than his predecessor, Ed King. Right: General Electric's aircraft assembly line at Lynn. High technology industry has helped to reduce unemployment to well below the national average.

Economic growth

WILLIAM HALL

Within a few years it will be joined by a much enlarged flycatcher industry which aims to capture for Boston a far bigger slice of the lucrative convention business.

Meanwhile, down on the waterfront work has begun on transforming the old Commonwealth Pier into a \$150m international marketing centre for the computer and communications industries. Known as Boscow, the development is believed to be the first of its kind in the world. Companies such as IBM and Xerox will take permanent stands and visitors is expected to attract 1m visitors a year.

Planning is under way for a third harbour tunnel and related works in a \$2.2bn project to ease the city's growing traffic congestion and prepare the ground for Boston's continued expansion over the next 20 years.

This economic buoyancy has

enabled the city to handle substantial changes in employment patterns over the past three decades. In 1950 the proportion of the local workforce employed in the service industries was less than a third. Today it is more than half, the highest proportion of any major U.S. city.

The decline in the traditional industries has been more than offset by the growth of the high-tech industries in the suburbs and the financial services provided by the banks, insurance companies and fund managers in the central area.

For years unemployment in Boston was higher than the national average. In 1975 12 per cent of the workforce was unemployed, compared with a national average of 8.5 per cent. Today the unemployment rate is well below the national average and persons' incomes have risen faster than in the nation as a whole for the past six years.

City with a ticking time bomb

Finance

WILLIAM HALL

THREE YEARS ago Boston was teetering on the brink of bankruptcy. Moody's had suspended the city's credit rating, hundreds of policemen and firemen were laid off and schools were closed. Angry municipal workers caused traffic jams as they demanded that the police and fire stations be reopened.

During 1981 more than a fifth of the city's workforce was laid off and swingeing cuts were made in departmental budgets as the authorities came to terms with the infamous "Proposition 2 1/2" which requires the state in common with the rest of Massachusetts, to reduce its rate of property tax to a maximum of 2 1/2 per cent of the value of the property.

As property taxes are Boston's main source of revenue unlike other major U.S. cities and were running as high as 10 per cent of property values when "Proposition 2 1/2" was introduced, the city's financial predicament was dire.

Worse still, it coincided with another crisis resulting from the so-called "Tregor Decision," which found that the city had been over-assessing certain com-

mercial properties for tax purposes and ordered the authorities to pay back more than \$150m. For a few months in the summer of 1981 Boston appeared to be on the verge of financial collapse.

But Boston pulled through and last year it was able to return to the capital markets for funds. In the schools, where there was an estimated 13,000 empty places, the cuts forced a snubborn education committee to close schools for which there was no longer any use, while still retaining one of the lowest pupil-teacher ratios in the U.S.

Departmental "fat" in other areas absorbed some of the expenditure cuts, while the authorities were forced to look for new sources of revenue (such as parking fines) and the state's subsidies substantially increased its share of the city budget.

Boston has long had the reputation of being a spendthrift and its ever-growing appetite for property tax revenues was a salutary experience and taxpayers' revolt in Massachusetts which culminated in the 2 1/2 per cent "cap" on property taxes. Most citizens agree that the financial shocks of 1981 were a salutary experience and Boston is a leaner and trimmer city as a result.

But the financial problems are far from over. Despite a boom-

ing downtown economy, Boston's financial state is worse than that of many other major U.S. cities. Besides its unusually heavy dependence on a single source of tax revenue it is small in relation to the more prosperous metropolitan area which it services. (In 1980 the city's population was 563,000, the metropolitan area had a population of more than 2.7m.)

Inferior

About half of all city property is exempt from tax and there is a disproportionate number of poor people. The bulk of Boston's expenditures are effectively fixed, so the mayor can control only a third of the city budget. This gives him little room for manoeuvre.

Jim Howell, the Bank of Boston's senior economist, is one of those who argued against "Proposition 2 1/2." "There is no question that 'Proposition 2 1/2' has made an already inferior education system more inferior," he says.

Sam Tyler, who heads the Boston Municipal Research Bureau, a watchdog body funded by the private sector, believes that the city faces a serious problem next year with spending running some \$40m above even the most generous revenue estimates. Other economists believe the gap is higher still.

Mr. Tyler is worried that many of the workers laid off in 1981 have been rehired, and although it is early days, with the new team at City Hall he fears that they might be falling back into Boston's old ways of spending the money first and hoping that the state of Massachusetts will bail them out before the lights go out.

With elections to the Massachusetts legislature due next year, state politicians are not likely to look kindly on the plea for yet more financial help unless City Hall can prove it has taken decisive steps to put its house in order. State aid to Boston has risen by 240 per cent over the past six years and now matches the property tax as a revenue source. Boston will be lucky to get a much larger slice in the short term.

In the longer term, Boston, in common with other Massachusetts municipalities, must get to grips with its rising pension costs resulting from an unfunded pension liability of \$1.2bn. The annual cost of servicing the city's contributory pension scheme takes up more than 10 per cent of the city budget.

Mr. Tyler, who is not prone to hyperbole, describes the pension problem as a "ticking time bomb." Without some change, "it will bankrupt the city on its own," he says.

Economic and political awakening

CONTINUED FROM PREVIOUS PAGE

erised by companies which have not encouraged trade union activity. As these companies mature this could present a problem.

While Boston's economic revival is due in large part to the explosive growth of its "high-tech" industries along route 128, it is not the sole reason by a long shot.

The city's traditional financial institutions have also found a new lease of life. Boston was the birthplace of the U.S. mutual fund industry some 60 years ago, and, after a lacklustre period in the early 1970s, Boston's investment management industry is once again growing rapidly led by Boston firms such as the privately owned Fidelity Group which manages close to \$20bn and is setting the pace nationally in terms of its aggressive marketing of new financial products.

Similarly, the Bank of Boston, which celebrates its 200th anniversary this year, is capitalising on its reputation as one of the most profitable and entrepreneurial banks in the U.S. Meanwhile, the traditionally conservative Boston Life insurance companies, like the John Hancock, are flexing their muscles and moving into new financial areas.

Boston's law firms and consulting companies export their services around the world, and these companies, when combined with the city's traditional financial industry, have led to a rapid growth in demand for

office space, which the developers have found hard to satisfy. As of mid-1983 there were eight new office towers under construction or planned which will add another 6m sq ft to the city's office stock.

Boston's economic renaissance has also coincided with the city's political awakening after a long interlude when local politics were marked by excessive corruption and graft. Bostonians like to remind visitors that Massachusetts was the only state to vote for McGovern in 1972 when President Nixon was re-elected in a landslide victory, and it is the home of John F. Kennedy, a president who fired the ideals of the nation.

For years, the hostility between Boston's traditional "Yankee" families who controlled much of Boston's wealth, and the Irish political "bosses," led to virtually no development taking place in the city. But beginning with Mr John E. Hynes, in the late 1950s a succession of Boston mayors began to work more closely with the business community and have presided over a radical transformation of the city's downtown area.

The spirit of co-operation between Boston's political and business communities has manifested itself in other ways. Boston businessmen talk proudly of the "Boston compact," where high school leavers are given job priority in return for an agreement that local schools raise their educational standards. The Bank of Boston recently gave \$1.5m to Boston's public school system

—a gesture which would have started unthinkable 10 years ago. While such initiatives are welcome signs of Boston's changing ways, they also point up one of the more serious problems which city faces in its bid to hold onto its above average prosperity. With its famous universities, Boston may still think of itself as the "Athens of America," and the country's major seat of learning, but its public school system ranks among the worst in the country.

According to one local banker, close to two-thirds of the school children who fill job applications at his bank, cannot complete the form.

Racial tensions

Another problem which has cast a long shadow over the city in recent years has been its racial tensions. The occasional ugly clashes over such issues as "busing" contrast with Boston's reputation as a liberal and tolerant city which led the abolition of slavery movement in the U.S. Seventy per cent of the city's population is white, the highest of any major U.S. city yet the Boston Globe recently concluded that Boston shares with Miami the dubious distinction of being one of the most racially intolerant cities in the U.S.

Finally, the city of Boston suffers from unusually severe financial problems which means that the business community is always under pressure to provide more tax revenues. A few years ago Boston's "high-tech" industries in the guise of the Massachusetts High Technology Council, spearheaded a state-

wide initiative to curb excessive state spending which culminated in the infamous "proposition 2 1/2" which capped local taxes at 2 1/2 per cent of local property values.

Boston, in common with other Massachusetts towns and cities, has still not fully come to terms with this initiative and the search is on to find fresh sources of revenues. At the state level, talk of a unitary tax is causing growing resentment among the "high-tech" companies who fear it will fall largely on them.

Despite the visible prosperity of its downtown area, Boston faces several problems in the coming years, not the least of which is ensuring that the fruits of the city's economic boom are spread more equally throughout the community.

After 16 years in charge of the city, Kevin White stepped down last year and has been followed by Ray Flynn, who promises to put a very different mark on the city.

At the state level, Gov Michael Dukakis, who came to power for the second time just over a year ago, promises to be more sympathetic to the city's financial problems than his predecessor, Ed King, who was backed by the business community. Finally, at the spiritual level, the Most Reverend Bernard F-Law will be installed as Archbishop of one of America's most Catholic cities, later this month. All three will play a key role in moulding the city's destiny over the next few years.

PROFILE: RAY FLYNN



Ray Flynn, the city's new Mayor, is a Democrat and a powerful member of Boston's Irish community. The business sector is believed to be happy with the new Mayor who has a strong rapport with the State Governor.

Quiet start for new Mayor

"IF YOU really want to know what is going on in Boston politics, you should get yourself an outside board." This is the advice of one cynical observer of the city's murky political scene.

After an unprecedented 16 years in the mayor's office, Kevin White handed over to Ray Flynn last January and the change means that all the old alliances and associations which have driven local politics for years are again in the melting pot. The pundits have described the changeover as a watershed in Boston's political history.

Mr Flynn, 44, is a Democrat and a member of Boston's powerful Irish community. But there the similarity with his predecessor ends. Mr White was a flamboyant character, admired by some and hated by others who argued that Boston was one of the "great" cities of the world and should do things accordingly.

This attitude did not endear him to Massachusetts State legislators, who had to finance an increasing part of the city's overspending.

Mr White did wonders for Boston's image on a national and international scale. He played a leading part in fostering the downtown development boom and the restoration of such historic landmarks as the Hancock Hall market place.

Mr Flynn, by contrast, was propelled to power on the back of a widespread feeling that his predecessor's concentration on downtown development at the expense of the neighbourhoods had been overdone. At first sight Mr Flynn appears to lack Mr White's charisma, but he is regarded as a genuinely decent man and he has pledged himself to make his administration as open as possible.

Black treasurer

Sensitive to accusations that his predecessors did not give enough jobs to blacks and other members of Boston's minorities, Mr Flynn has appointed several of them to leading positions in his administration. They include the city's first Black treasurer.

The grandson of Irish immigrants from County Galway and County Cork, the father of Mr Flynn was a longshoreman and his mother an office cleaner. After working for a time as parole officer in his native South Boston, Mr Flynn served in the Massachusetts State legislature before becoming fully immersed in city politics, where he has taken strong stands on issues such as busing and abortion.

It is early days yet, but Mr Flynn is said to have a much healthier rapport with State Governor Michael Dukakis than some of his predecessors. This should benefit Boston in its battle for further state aid.

Mr Flynn has already dismantled a large part of his predecessor's public relations machine and abolished several departments in his attempt to cut costs. The business community is said to be happy with the new mayor, though some of its members fear that the new régime might make unrealistic demands on them.

WILLIAM HALL

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BOSTON 3

Money managers' pride in long-term success

"Mr Johnson is not in the public eye, he does not have his name on a fund like Jack Dreyfus, and...

Investment management WILLIAM HALL

Boston money was made early on in American history. It was made from privateering in the war of 1812, the China clipper trade of the 1830s and the cotton manufacturing trade of the 1840s and 1850s...

Fidelity, Putnam and Eaton Vance. Less visible but still important are the Boston trust companies. Boston Safe and Deposit Company, which was recently acquired by Shearson American Express occupies an interesting niche in the market...

Investment management WILLIAM HALL

It sees itself as very much the Boston equivalent of a private bank, like Courts, which serves rich individuals — among other activities. In Boston the law firms still play an active and successful role as trustees for family fortunes...

BOSTON FUND MANAGERS

Table with columns: Name, Funds under management (\$bn), Ownership. Includes Fidelity Investment, Loomis Sayles and Co., State Street Research and Management, Putnam Management, etc.

A key 'port of call'

THE NAMES TA Associates; Greylock; Palmer Organisation; the Charles River Partnership; Burr, Egan and Deleage; Morgan, Holland; Matrix Partners and several more may mean little or nothing to the ordinary investor...

going the bottom fell out of the stock market; but despite the traumas, Advent One turned in a respectable performance, with investors receiving a return of 11 per cent compounded annually.

Whereas TA Associates and the other small Boston venture capital firms place their investors' funds directly into infant companies, John Hancock, like all good insurance companies has decided to spread its risks and has chosen to invest one-third of the fund in a portfolio of other people's limited partnerships...

The venture capital sector WILLIAM HALL

TA Associates has had its share of bad investments. But because investors pool their risks in limited partnerships the overall performance of the partnerships has rewarded investors well.

TA Associates' success in identifying good investment opportunities is reflected in the fact that Advent Five has over \$165m to invest. The current programme expects to involve around 55 direct investments in small growth companies...

TA Associates' experience has been mirrored by several other well-known groups in Boston. Most of the players are small firms whose names are not well known outside the venture capital world.

Some big banks, such as Citicorp, have set up venture capital operations, but Peter Brooke believes that big institutions are at a disadvantage in that they find it difficult to give venture capital professionals the flexibility and compensation which the small firms can offer.

One famous Boston institution which would probably challenge this view is the city's biggest life insurance company, the \$30bn John Hancock, which recently set up the John Hancock Venture Capital Fund Limited partnership.

This venture, believed to be the first of its kind, surprised even some of Hancock's executives by its success in raising nearly \$150m from people wanting to invest in the venture capital industry.

TOP FIVE BOSTON-BASED BANK HOLDING COMPANIES (year ended December 31 1983)

Table with columns: Holding company, Total assets (\$bn), Growth, Net income (\$m), Growth rate, Total deposits (\$bn), Return on assets, Return on equity, Loan loss provision, Non-performing loans and lease receivables (\$bn), At risk.

* Announced a definitive acquisition agreement with Colonial Bancorp, a Connecticut-based bank holding company with over \$1.3bn in assets; and RHFT Financial Corporation of Rhode Island, with over \$2bn in assets. Agreement to acquire Casco Northern Corporation, the largest banking organisation in Maine with \$55m in assets. Purchased in equity stakes in the Citicorp Bank, the largest bank holding company in Vermont with \$65m.

Radical changes now under way

Banking PAUL TAYLOR

BANKING in Boston is undergoing sweeping changes, radically altering the structure of the local banking market and expanding the financial products available to its customers.

The changes are in response to two separate but related developments. The most immediate are new competitive pressures in Boston, as elsewhere in the U.S. banking industry, from the non-bank like Sears, American Express and Merrill Lynch, foreign banks like Lloyds and Barclays of the UK, and the big "money centre" banks like Citibank and Bank of America.

These new competitors are posing a direct challenge to the established Boston banks in several distinct banking markets, including retail and commercial banking at the same time that interest rate deregulation and changes in Federal legislation are changing the very basis of banking and placing a premium on service quality, product range and lower distribution costs.

But the more dramatic and visible changes stem from Boston's role as the "financial capital" of New England, which is itself the centre of a bold and unique new banking experiment.

The "New England Experiment" as it is called, represents the first attempt to create a regional interstate bank network based on changes in state legislation which freely permit interstate mergers and acquisitions within New England but generally restrict entry by banks outside the region.

As such, it poses a direct challenge to Federal geographic banking restrictions, has led to a spate of legal suits from banks outside New England, particularly those in New York, which are angry about being excluded. It is also seen as a potential model for regional interstate banking agreements elsewhere in the U.S.

In Massachusetts the new state legislation permits mergers and acquisitions between banks in any New England state with reciprocal legislation. But it contains an "anti-leapfrogging" provision which specifically excludes New York-based banks which own banks in other New England states from

acquiring banks in Massachusetts. In their wake the new laws, coupled with competitive pressures, have generated a massive move towards consolidation in the region.

Mr Morris believes that over the next five or six years we will see a very substantial consolidation — a move which he thinks might reduce the number of banks in the region by at least 10 per cent.

The push towards consolidation partly reflects pressures which determine that, for example, only the largest banks can afford to invest in electronic payment systems and benefit from economies of scale. But it is also seen by some bankers in Boston as a "stepping stone" preparing the time when Federal interstate banking barriers come tumbling down and opening the whole of the market to the major money centre banks and others.

For the moment the major contestants in the first wave of mergers have been the larger New England banks — including those in Boston.

More plans Among the planned mergers which have already been announced, Bank of Boston, the largest bank in the region and the 18th largest in the U.S., has agreed to acquire Casco-Northern Corporation in Portland, Maine, for \$55m, Colonial Bancorp of Waterbury, Connecticut, for \$75m and RHFT Financial Corporation, Rhode Island's third largest bank, for \$120m.

But the biggest planned merger involves the Bank of New England, the fourth largest bank in New England with \$5.5bn in assets, and CBT Corporation, the holding company for Connecticut Bank and Trust Company, the third largest banking group in New England with \$4.1bn in assets.

In February, CBT and Bank of New England announced plans to acquire Maine National Corporation, Portland's fourth largest bank, with \$605m in assets, for \$75m.

The new combined banking group will have 280 offices in

the states and assets of \$12.5bn, ranking it an easy second in the region after Bank of Boston, which has \$19.5bn in assets.

Bank of Boston itself is in the final stages of completing a new strategic plan which will map out the future direction of the 200-year-old institution. Backed by its enviable reputation, its power as a regional money centre bank in its own right and its extensive foreign operations, Bank of Boston's major challenge is perhaps to retain its status and pre-eminence.

Mr Barry Allen a Bank of Boston vice-president, puts it simply: "We are the premier bank in New England and we want to stay that way and grow. New England is our base but we are also a major international bank."

The bank has been particularly successful in exploring its local market — especially the growth of high technology companies in the area. Bank of Boston was one of the first banks in the U.S. to have a venture capital subsidiary and has remained a major lender to many of these companies.

The bank is also a major player in the wider U.S. domestic and international markets — mainly by virtue of developing particular niches. For example, it runs the ninth largest bank leasing company in the U.S., and the third largest stock transfer service.

Internationally, its business was founded on trade financing, but it has expanded to include a full range of services both to domestic and international customers — and a somewhat less welcome exposure to some of the troubled and less developed nations in Latin America.

In contrast the second tier in Boston's banking structure — the other four major market players — have more limited international horizons, although Shawmut Bank Corp recently completed the acquisition of Techtsept, an export trading company with \$17m in sales last year, and most of the other banks have some limited international exposure.

Generally, however, Boston banks have adapted to change by adopting a niche strategy. Among the other majors, Baybanks Inc, which like all Boston banks is a multibank holding company reflecting the still restrictive nature of interstate branching regulations in Massachusetts, has successfully emphasised its retail banking business and now operates the largest retail network in Massachusetts.

State Street Bank, the smallest of the five largest Boston banks, has emphasised trust management, processing and other fee-generating services. Together these services last year generated between 60 per cent and 70 per cent of its profits compared with around 10 per cent for the average bank.

In particular, State Street has become a major player in the rapidly expanding new market for stock index products, operating two separate stock index futures funds with total assets under management of around \$200m and counting among its 15 or so major corporate pension fund investors such companies as IBM, Arco and GTE.

Speculation These attributes, together with a lively regional economy, have raised speculation that one or more of the major Boston banks could become the target for foreign bank acquisition. So far this has not happened, but a growing number of foreign banks, and banks from outside New England, are active in the local market — putting further pressure on lending margins.

Among the foreign banks with Boston operations, Barclays Bank of the UK was one of the first to set up a branch in the city 12 years ago. Since then Barclays has been followed by two Canadian banks, one Israeli bank, a Greek bank, and by Lloyds, which opened an office in 1982.

Their positioning within the market has varied from bank to bank. Some like the National Bank of Greece, have concentrated on the ethnic market for retail and commercial banking services. Others have stressed commercial lending in the already fiercely competitive middle market, especially to high tech companies, and to the major multinationals to which they can offer extensive trade and other international banking services.

What is certain is that their presence, together with "loan production offices" for many of the major U.S. money centre banks, has put the region, and particularly Boston, under competitive pressure on the indigenous Boston banks.

This pressure appears likely to maintain, if not accelerate, the pace of change in a historically conservative market.

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In Search of Excellence, Peters Waterman (Harper & Row, 1982)



BOSTON 4

The Leader In Corporate Strategy

BOSTON CONSULTING GROUP

Basics

Today's great corporations exist and flourish because they are the best institutions yet devised to create value. Profit exists in the economic system only as a reward for value creation, and real profit exists in each business only because we are more successful than our competitors in delivering that value.

Real management — and real strategy — depends on proper attention to each of the three pieces of the profit equation:

- Creating value;
• Creating competitive advantage in delivering that value;
• Operating our businesses as well as can be done.

Good operations without competitive advantage will never produce outstanding profitability. The famous "charge of the Light Brigade" is a testament to leadership and operations without strategic advantage. Braniff seized the deregulation opportunity to capture new routes, and Seattle-First executed a massive loan expansion programme. Their failure is not a question of poor operations, but one of execution without strategy — action to capture opportunity without holding to the "basic" of sustainable competitive advantage.

At the same time, we are witnessing a rapid growth of new products, services, and technologies substituting for old. This is value creation. If the new did not create value, they would not substitute for the old. Maintaining and building competitive advantage in traditional areas without seeking new value creation is, like execution without strategy, a holding action only. Great positions of advantage like Friden in calculators, RCA in colour TV, Ford with the Model T,

were eroded by the creation of new value through product technology, process technology, and marketing insight.

Finally, value creation without attention to sustainable competitive advantage is the hallmark of the entrepreneur, not the strategist. Freddy Laker capitalised on a brilliant insight, but one that was not competitively defensible against established airlines.

As the world changes, new needs arise and new opportunities come about to create value through cost reduction, better choices, higher quality. The world will reward whoever creates that value — whether traditional or new competitors. Business exists to create that value. That is the first basic.

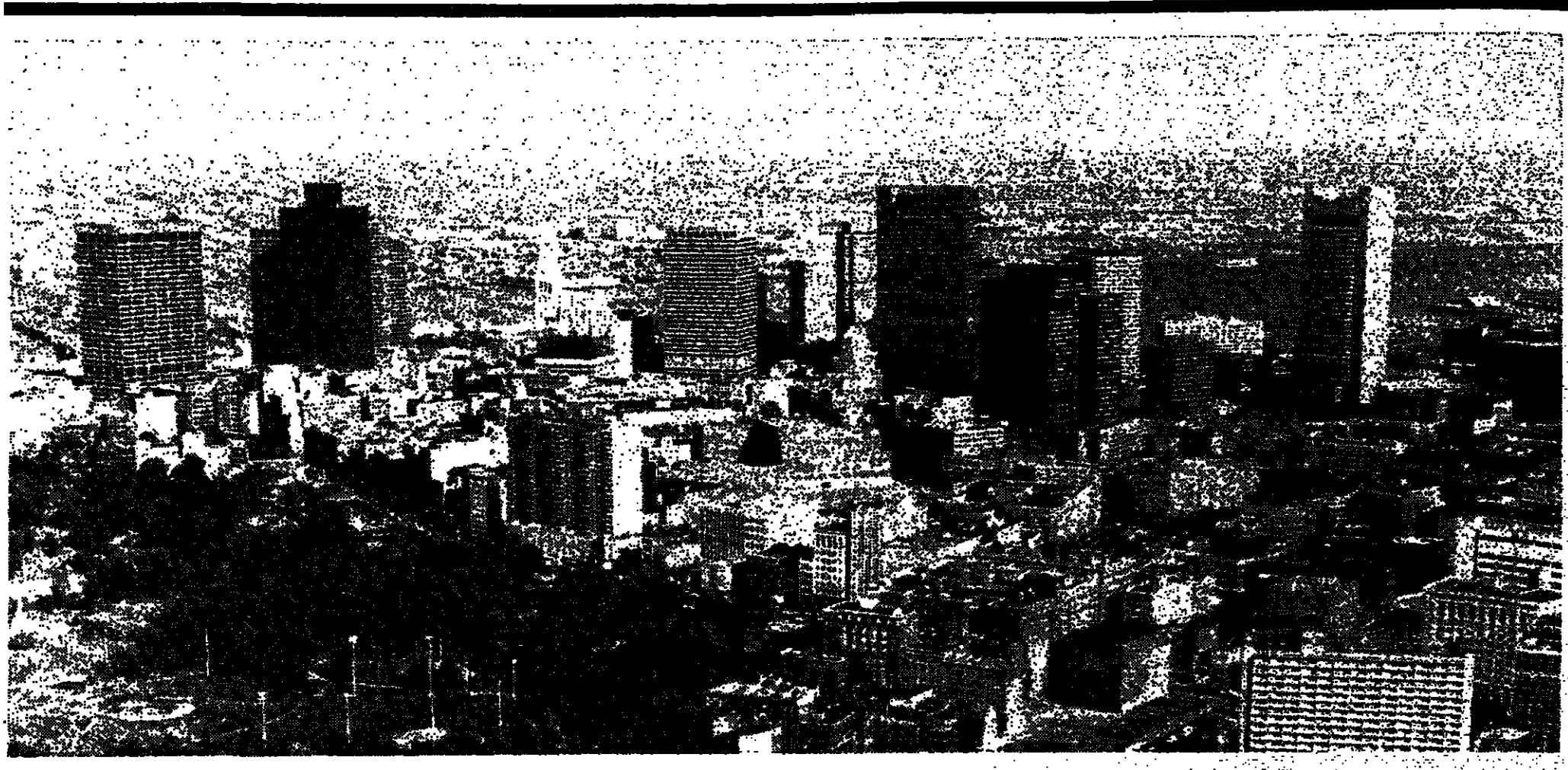
Profitability will be ordinary and perhaps transitory without sustainable competitive advantage. Leaping at opportunities without strategy inevitably means failure; in this context, strategy is the management of advantage. That is the second basic.

Good operating management is always valid, but it cannot substitute for the creation of value and competitive advantage. Without these it is a holding action at best and a smokescreen for obsolescence at worst.

Today's refrain of "back to basics" is dead right as long as we agree on what "basics" are. Attention to costs, people, customers, is part of good management. This attention will always pay dividends. But it is not enough. Worse, overattention to pieces of the management art can distract us from the real job — creating value.

In our zeal to find easy answers, quick fixes, specific actions, we may all have grasped at the straw of "back to basics" and in so doing, forgotten the real basic of business — build a better mousetrap and do it better than anyone else; that is, create value and maintain competitive advantage.

Boston Chicago Düsseldorf London Los Angeles München Paris San Francisco Tokyo



Boston, one of the oldest cities of the U.S., is now experiencing a development boom, plus substantial changes in employment patterns

Boston's booming high-tech sector is a key to the future prosperity of eastern New England

The envy of many other U.S. cities

High technology industry

PAUL TAYLOR

IN BOSTON they call it, with a certain pride, "knowledge-intensive manufacturing industry"; and they refer to the industrial belt between Route 128 and Route 495, which encircles the city, as the "Silicon Valley of the North East."

Industry, which is a key to the transformation of the New England economy and the envy of many other states and other cities in the U.S. The emergence of Boston and its environs as an area accommodating a broad selection of high-tech companies — ranging from computer and information processing concerns to those specialising in defence electronics, drugs, biotechnology, robotics and medical instruments — is seen as a crucial factor in the recent performance of the state's economy.

Lynne Browne, vice president and economist of the Federal Reserve Bank of Boston, writing in the Fed's New England Economic Review, noted that "a major reason for New England's strong performance" during the recent recession "was high technology manufacturing."

HIGH TECHNOLOGY EMPLOYMENT IN MASSACHUSETTS

Table with columns: INDUSTRY, EMPLOYMENT (1976, 1977, 1978, 1979, 1980, 1981), Change (%). Rows include Drugs, Office of computing and accounting machines, Electrical and electronic machinery, Guided missiles and space vehicles, etc.

High technology as a percentage of all manufacturing

Research: Rivka Nachema.

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'Big guns'

In the information processing field there are companies like Digital Equipment Corporation (DEC), the second largest computer company in the world after IBM: Wang Laboratories, the leading office automation concern which has headquarters in Lowell, Massachusetts; and Data General, the fast-expanding leader in the 32-bit "supermini" computer market.

They are the "big guns" of this new industry and they are growing fast. Last year Wang reported a 33 per cent increase in revenue to \$1.54bn, a 42 per cent increase in earnings to \$153m. Mr John Cunningham, president of Wang, predicts that while the pace must slow in many areas, the company will continue to be the leader in office automation and will have annual revenues of at least \$5bn by the end of the decade.

In the applications market ComputerVision, headquartered in Bedford, Massachusetts, has an estimated 23 per cent share of the computer-aided manufacturing business, and says Martin Allen, the chairman, it expects to grow by 35 per cent a year over the next five years. Last year ComputerVision, which has customers like John Deere, Westinghouse, British Shipbuilders and a host of major car makers, reported earnings of \$35.3m on sales which increased from \$325m to \$400m.

TOP 15 EMPLOYERS (in Boston area)

Table with columns: Company, City, No. of employees. Rows include Raytheon Cpn Lexington 72,000, Digital Equipmt Maynard 67,100, Gillette Cpn Boston 30,200, Stop & Shop Boston 29,000, J. Hancock Mutual Boston 20,216, Wang Laboratories Lowell 19,760, Liberty Mutual Boston 18,791, Data General Westboro 15,210, Polaroid Cambridge 14,540, Bk of Boston Boston 13,000, W/A-Com Burlington 8,739, Easton Gas & Boston Fuel Assoc 8,470, New England Boston 8,218, Denison Framingham 8,200, Cabot Cpn Boston 7,500

Research: Rivka Nachema

defence technology.

An enterprising and energetic banking system ready to encourage and promote innovation and further growth. Industrial leaders cite a similar set of reasons, placing particular emphasis on the benefits in terms of sheer brain power which accrue from having 47 universities and colleges in Greater Boston alone.

The close relationship which exists between the academic world and private enterprise is perhaps most apparent at MIT. Even so, this pioneering institute has a strict set of rules designed to avoid and resolve "conflicts of interest" which might arise from the direct private-sector funding of research at the institute or the commercial interests and aspirations of academic staff.

Dr Paul Grey, president of MIT, says he believes the end result is beneficial both to the institute and industry. In particular, he believes the relationship "keeps us in touch with the real world."

Agency, set up in 1978 to assist companies to obtain low cost funds for development through the issue of industrial revenue bonds.

So far MIFA has helped to secure \$2.3bn in loans, including \$400m for 235 projects creating an estimated 19,000 new jobs in high-tech industry. Under an new programme which is believed to be the first of its kind, MIFA is planning to issue 400 per cent guaranteed fixed-rate long-term bonds in the public credit markets backed by an as yet unnamed major US insurer which would assume 75 per cent of the risk, with the agency assuming the remainder.

Such programmes could go some way towards solving one of the major questions facing Boston and its region. Having attracted a new high-tech industrial manufacturing base can it retain it?

Some industry leaders are already worried that the current Massachusetts state administration of Governor Michael Dukakis may create a less hospitable climate for business. In fact, they cite tax issues, including the state's proposed complex unitary tax law provision which would hit those Massachusetts-based high tech companies that have extensive overseas operations and earnings particularly hard. There are also other planned legislative changes such as new restrictions on plant closures.

Spin-offs

These companies have in turn had their own spin-offs. Ed De Castro, Data General's founder and president, who has just completed a major reorganisation of the company management structure, left DEC to start his own company, Data General, which had a revenue of \$829m last year, has just reported earnings in its latest quarter of \$9m, almost double those of a year ago.

So far the debate on these issues is something of a shadow boxing match. But high-tech industrialists are beginning to flex the political muscles that come with business success and indicate that if the Boston area is to retain its much-prized "Silicon Valley" status then its voice had better be heard.

Handwritten signature: Joly, in Lita

Parker Knoll holds profit: orders show improvement

LOWER INTEREST charges has enabled turnover and carpet manufacturing group Parker Knoll to show a marginal lift in first half profit from £1.4m to £1.5m. This represents a satisfactory performance, says the chairman, Mr Martin Jourdan.

There has been improvements in demand but it is difficult to be certain whether these will be sustained throughout the rest of the year. However, the chairman says he is a little more optimistic now that he was in the summer.

The interim dividend is raised from 2.5p to 3p per share. Jourdan says the share price should not be taken as an indicator of any increase in the final dividend which would be reached in 1984.

Mr Jourdan says that in January there was an improvement in demand for furniture, and continuing orders for Parker Knoll and for Nathan are "at a more satisfactory level". The latter has further reduced its losses to £11,000.

At Rymakers the order book is healthy and the new looms are adding to despatches; Mercia carpet sales have been dull. The outlook for the textile division generally is improving and exports in particular "show a worthwhile increase".

Sales for the six months ended January 31 1984 totalled £20.2m, against £18.7m. Trading profit was £1.5m (£1.4m) subject to depreciation £51,000 (£48,000) and interest £40,000 (£38,000). After tax £569,000 (£560,000) the net profit came to £383,000 (£341,000) and earnings to 11.7p (11.5p) per share.

Unidare ahead

Unidare, the Dublin-based manufacturer of electrical cables and transformers, pushed its pre-tax profits up from £12.17m to £12.58m for the 1983 year on a 12.13m rise in turnover to £145.84m.

A final dividend of 6.5p (5.5p) was the net total by 1p to 8.5p per 25p share. Pre-tax profits of £588,000 (£795,000) were reported at the interim stage.

Barclays climbs 12.5% to £557m



Sir Timothy Bevan, the chairman of Barclays Bank, where bad and doubtful provisions increased from £22m to £47m in 1983, reflecting specific and general problems experienced by borrowers in some sectors at home and abroad.

Barclays Bank, the first of the big four clearers to announce its 1983 results, has reported a 12.5 per cent rise in pre-tax profits from £498m to £557m for the year. The result was after charging an increase in bad and doubtful debt provisions to £47m, against £22m in 1982.

However, a larger tax charge of £22m (£13m) partly reflecting reduced leasing activity and increased minorities, meant that net attributable profits dropped by 12 per cent from £329m to £296m.

Earnings per £1 share were down from 96.7p to 84.2p, but the group is maintaining its policy of dividend growth—albeit at a lower level—with a 12.5p final lifting total net payments to 24p (22p).

The growth in underlying group trading results has been good, the board states, particularly in the international division where there has been a strong recovery in profits from £18m to £24m.

The results have been achieved in spite of a continuing high level of provisions reflecting specific and general problems experienced by borrowers in some sectors at home and abroad.

At £390m, the charge against profits in respect of specific provisions showed a significant increase over 1982. Of this, £180m arose from domestic operations, including subsidiaries, and £210m from international activities.

In recognition of the repercussions of continuing troubles in the world economy on the value of the group's assets, Barclays has also charged against profits £28m in respect of general provisions, which now stand at £206m.

Group profits in 1983 were up by 37m to £557m. These were broken down geographically as follows: Barclays Bank £214m (same), Barclays Merchant Bank Group £11m (58m), Mercantile Credit Group £33m (£42m), other domestic companies £27m (£25m), making £224m (£166m).

The world's financial and economic difficulties have called for banks to reinforce their capital adequacy, the board says, and during 1983 Barclays increased its capital resources by over £700m through profit retentions and loan capital

measures occurred in most of the areas in which the group operates. In particular, the group's South African operations reported a notable increase in profit.

There was also a welcome turn-around in profitability in the U.S. with Barclays American Corporation again performing well. Foreign exchange and international finance operations in the UK made useful contributions.

The planned merger of Barclays Bank and Barclays International, which subject to parliamentary legislation, will take place on January 1 1985, will further strengthen the group as a major British force in increasingly competitive world banking, the board states.

Total assets rose by nearly 50m (10 per cent) in the year, of which about one fifth arose from the decline in the value of sterling against the U.S. dollar and other currencies. Of the total increase, £2bn was attributable to domestic operations—principally the UK clearing bank—and £4bn to international operations—with the bulk occurring in the U.S. and South Africa.

In current cost terms, pre-tax profits were £414m (£348m or £385m restated).

Loan capital has been materially increased by further currency issues in the U.S. and the Euro-market and the receipt of the final instalment of

a 1983 sterling issue in the UK. As a result of these issues and the retention of profit within the business, capital resources were increased by 20 per cent and at the end of 1983 were equivalent to 6.6 per cent of total assets compared with 6.0 per cent at the end of 1982.

Tax charged against profit for the year has been reduced by £98m (£128m) due to the deferment of tax liabilities for which provision has not been made. The total amount of potential taxation not provided at December 31, 1983 is £827m (£732m).

The directors consider it prudent to continue to maintain a provision of 25 per cent of the potential tax liability in respect of the group's UK leasing business.

	1983	1982
Interest income	8,500	7,021
Interest expense	4,673	5,055
Net interest income	2,267	1,548
Other operating income	929	716
Operating expenses	2,150	1,503
Staff	1,332	1,180
Dep. and equipment	391	320
Other	427	353
Profit before tax	1,036	754
Bad and doubtful debts	175	328
Interest realisation	49	81
Minororities	628	467
Share of associates	77	75
Group profits	859	562
Other operating income	77	67
Profits before tax	1,036	754
Tax	220	131
Minororities	49	81
Attributable	289	329
Dividends	82	76
Retained	207	254

Ransomes 3p dividend lift as profits exceed £3m

ALTHOUGH there are no real signs of any significant recovery in world trading activity, Ransomes Sims & Jefferies has increased its pre-tax profit by £1.7m to £3.2m for 1983—a £507,000 rise in trading profit and a £500,000 saving in interest charges. The dividend is lifted from 12p to 15p net, the final being 10p.

Improvement in the control of working capital, particularly stock, continued to be a feature of 1983. Borrowings have been reduced during the period by £5.3m to £8.3m; since the peak in 1980 they have been cut by nearly £10m, the directors report.

In the current year they are looking for a "further useful improvement" in profits, coupled with another reduction in borrowings. Attention will continue to be focused on control of working stock and it is anticipated there will again be a positive cash flow.

The group's activities cover the manufacture of grass and farm machinery, industrial castings and property development. Sales advanced from £44.7m to £49.2m and all companies contributed to the better result, with an "appreciable increase" being earned by Ransomes Inc.

Progress has continued on the rationalisation of the parent's manufacturing operations and on the reduction of building space.

Trading profit was £4.2m (£4.2m) and interest charges totalled £1.7m (£2.2m). Deducting £1.5m (£1.5m) for minority interests £23,000 (same) and crediting extraordinary items £95,000 (debiting £196,000), leaves the available profit at £2.8m (£2.8m) and the return on ordinary shares is shown at 37.7p (30.7p).

43% profits growth for British Vita as conditions improve

THE ECONOMIC recovery trend and the ability of being able to take advantage of improved trading conditions, are reflected in the results of British Vita for 1983. These show that turnover has risen 12 per cent to £108.63m and profit before tax has surged ahead by 43 per cent, from £7.38m to £10.58m.

Mr F. A. Parker, chairman of this manufacturer of foam, fibre, fabric and polymer products, says in the UK and Europe the company has emerged from a period of harsh trading having retained its market share and with a substantially improved profit.

Economic and debt problems of some third world countries are reflected in the international results, but the overall second-half figures are an increase over the two previous half years. Higher profits from the rest of the world are being offset by the difficult trading problems in some African countries.

The group pushed up its gross profit from £22.7m to £26.58m and operating balance from £8.6m to £7.95m. After tax £3.82m (£3.51m), minorities £123,000 (£99,000) and extraordinary debits £418,000 (£501,000), there is an available profit of £3.16m (£3.27m). Earnings are 24.2p (14p) per share and the dividend is raised to 5.9p (5.4p) with a final 3p. Holders registered April 6 will receive a one-for-10 scrip issue.

At the year-end the net asset value had risen to 164p, compared to 152p a year earlier. Average capital employed was £80.5m (£47.5m) and the return thereon came to 23 per cent (18 per cent).

Mr Parker says financially the group remains sound and funds are available to meet the needs of the investment and growth policy.

On the future, he says developments are already taking place to further group interests. Economic forecasts for the UK and Europe, together with the group's policies, make for confidence in the future. Internationally, developments in Australia and the Far East and the expectations of subsidiary and associated companies elsewhere will give progressive growth to the overseas investments.

Speaking to a conference later, Mr Parker said he had seen no sign of the second half

This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange

Airship Industries Limited

(Registered in the Isle of Man No. 11308)

Share capital

Authorised	Issued and fully paid following the rights issue
£10,000,000	£3,142,500
£125,700	£125,700

Ordinary Shares of 25p each

Redeemable Preference Shares of 1p each

Rights Issue Underwritten by Bond Corporation Holdings Limited

12,570,000 Units, each Unit comprising one Redeemable Preference Share of 1p and 55p of 12 per cent Convertible Unsecured Loan Stock 1986/90, at 56p per Unit

Permission has been granted to deal in the United Kingdom Market on the Stock Exchange in the above-mentioned Units. It is emphasised that no application has been made for these securities to be admitted to listing. Particulars of the Units are available in the Exel United Securities Market Service and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays excepted) up to and including 26th March, 1984 from:

Hambro Bank Limited 1 Bishopsgate, London EC2P 2AA	Orion Royal Bank Limited 1 London Wall, London EC2Y 5JX
Fielding, Newton-Smith & Co. Gurdar House, 31 Gresham Street, London EC2V 7JX	Parsons & Co. 100 West Nile Street, Glasgow G12QU

Record year at Johnstone's Paints

DESPITE facing a difficult year in the paint industry, Johnstone's Paints broke through the £10m turnover barrier for the first time in 1983. Pre-tax profits of £1.9m in the 53 weeks to December 3, 1983 against £1.8m in the previous 52 weeks.

The total dividend is raised from 3.75p net to 4p with a higher final of 2.25p (2p)—the company's shares are traded on the United Securities Market.

Mr James Johnstone, the chairman, says this Manchester-based company is continuing to expand its distribution network. During 1983, it opened a new depot in Cropton, Surrey and doubled the capacity of the existing site in Greenford, Middlesex.

Despite adverse weather conditions, turnover since the year-end is ahead of the corresponding period of 1982, and with maintained margins he looks forward with confidence to a successful 1984.

Tax for the year was up from £450,000 to £528,000. After dividends of £220,000 (£205,000), retained profits emerged at £1.15m compared with £1.19m. Earnings per 10p share showed a modest increase from 13.8p to 15.8p.

Systems Reliability gets full stock market listing

Systems Reliability, a manufacturer of telephone monitoring systems, is to come to the main stock market with a fixed price offer for sale.

The issue, managed by Barclays Merchant Bank and Stock Exchange City Drew, is for 25 per cent of the equity. At 270p per share, the offer values the company at £28.4m.

Systems Reliability (SR) designs and builds systems for monitoring telephone use in private automatic branch telephone exchanges (PABXs).

In recent years, the company has increasingly shifted its emphasis from the service and maintenance of computers to the design and supply of its own telephone-based systems. In the period 1979-83, turnover from maintenance has grown from £1.12m to £4.85m, and sales of systems have moved from £1.08m to £3.75m.

Profits from maintenance have grown in the period from £178,000 to £228,000, against growth in systems from a loss of £163,000 to a £1.68m profit.

On the basis of pre-tax profits for the year to end-1983 of £2.04m, the actual p/e ratio at the offer price of 270p is given as 22.1.

The directors indicate that had the shares been quoted during 1983, the full year dividend would have totalled 3.78p

DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corresponding payment div.	Total last year
Barclays Bank	12.5	May 10	11	24
Black & Edgington	1	June 15	—	—
British Vita	5	May 8	2.7	5.9
IOI Enterprises	4	Apr 25	4	4.5
New Equipment	2.34	Apr 25	2	4.37
Parker Knoll	0.8	Apr 13	0.8	1.15
Ransomes Sims	10	Apr 13	2.5	8.5
Unidare	31	Apr 17	5.5	15
	6.5	Apr 17	5.5	8.5

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ US\$ stock. § Unquoted stock. ¶ To reduce disparity. †† Irish currency throughout.

NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

FIDELITY INTERNATIONAL FUND N.V.

Registered Office: Schottegatweg Oost, Salinje, Curacao, Netherlands Antilles

Please take notice that the Annual General Assembly of Shareholders of Fidelity International Fund N.V. (the "Corporation") will take place at 2.00 p.m. at Schottegatweg Oost, Salinje, Curacao, Netherlands Antilles, on March 15, 1984.

The following matters are on the agenda for this Meeting:

- Report of the Management.
- Election of six Managing Directors. The Chairman of the Management proposes the re-election of the following six existing Managing Directors: Edward C. Johnson 3d, William L. Byrnes, Charles A. Fraser, Hisashi Kurokawa, John M.S. Patton, James E. Tonner.
- Approval of the Balance Sheet and Profit and Loss Statement for the fiscal year ended November 30, 1983.
- Ratification of actions taken by the Managing Directors at the last annual General Assembly of Shareholders, including payment on March 9, 1984 of an interim dividend in respect of the fiscal year ended November 30, 1983 in the amount of \$0.30 per share to registered shareholders of record on February 24, 1984.
- Proposal, recommended by Management, to amend article 4 of the Corporation's articles of incorporation to decrease the Corporation's authorized capital to \$1,000,000 from \$1,500,000.
- Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.
- Such other business as may properly come before the Meeting.

Holder of registered shares may vote by proxy by mailing a form of proxy obtained from the Corporation's Principal Office in

Fidelity International Management Limited
20 Abchurch Lane,
London EC4N 7AL, England

The Bank of Bermuda Limited
Hamilton, Bermuda

Bank Julius Bar & Co.
Bahnhofstrasse 36,
Zurich, Switzerland

Kreditbank S.A. Luxembourgeoise
43, Boulevard Royal,
Luxembourg

FIDELITY INTERNATIONAL FUND N.V. is a diversified international equity investment company established in the Netherlands Antilles and managed by Fidelity International Ltd of Bermuda. The investment objective of the Fund is to seek maximum capital appreciation. At the end of 1983, the Fund's assets were invested 64% in the U.S., 11% in Japan, 6% in the Netherlands, 5% in the U.K., 4% in Switzerland and 10% in cash and miscellaneous.

The Fund was launched in February 1969, is now valued at \$32m and the share price has risen 516% from \$9.40 to \$57.90 at February 1, 1984.

Copies of the latest quarterly and annual reports can be obtained from Fidelity International at:

P.O. Box 670, Pembroke Hall,
East Broadway, Pembroke,
Hamilton, Bermuda.
Tel: (809) 295 0665
Telex: 0280 3318

9, Bond Street,
St. Helier, Jersey, C.I.
Tel: (0534) 71696
Telex: 4192260

Gencor

General Mining Union Corporation Limited
(Incorporated in the Republic of South Africa)

AUDITED CONSOLIDATED RESULTS 1983

	1983	1982
Group Income before Taxation	483.9	378.6
Group Income after Taxation	399.2	331.5
Attributable earnings	305.4	267.4
Dividends	151.9	139.6
Net Asset Value	3,283.1	3,210.3

	1983	1982
Earnings per share	362c	335c
Dividends per share	190c	175c
Asset Value per share	4,104c	4,024c

The directors are of the opinion that due to substantial growth and development the liquidity of the corporation must be strengthened. Various alternatives to achieve this are currently being examined. An announcement in this regard can be anticipated shortly.

FINAL DIVIDEND declared on 5 March 1984—Payable 19 April 1984
Amount per share 135 cents—Currency conversion 9 April 1984
Copies of the full preliminary statement may be obtained from the office of the London Secretaries, 30 Ely Place, London EC1N 8UA.

Granville & Co. Limited

Member of NASDIB
27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Over-the-Counter Market

Company	Price	Change	Gross Yield	P/E	Fully Paid
142 120 Ass. Brit. Ind. Ord	125	—	6.4	5.1	7.3
157 177 Ass. Brit. Ind. CUS	138	—	10.0	7.2	8.5
21 100 Ass. Brit. Ind. Ord	71	—	8.3	20.3	20.3
38 21 Armitage & Rhodes	28	—	—	—	—
320 141 Bardon Hill	320	—	7.2	2.5	13.1
121 61 Jackson Group	119	—	4.5	4.8	8.3
200 197 CCL Ordinary	197	—	6.0	2.5	4.5
151 121 CCL 7 1/2% Conv. Pref.	147	—	16.7	7.0	—
100 100 Carborundum Abrasives	370	+5	5.7	1.5	—
249 100 Clindico Group	103	—	17.6	17.0	—
63 45 Deborah Services	60	—	6.0	10.0	8.2
189 75 Frank Hovell Pr Ord	189	+1	8.7	4.8	13.0
89 28 Frederick Parker	28	—	4.3	14.8	—
82 62 George Blair	82	—	—	—	—
80 46 Ind. Precision Castings	48	—	7.3	15.2	16.6
340 134 Isis Corp. Pref.	340	—	17.7	8.0	—
121 61 Jackson Group	119	—	4.5	4.8	8.2
242 189 James Burrough	241	+1	11.4	4.7	13.3
345 275 Minihouse Holding NV	344	+1	4.0	1.2	25.9
176 107 Robert Jenitt	107	—	20.9	18.7	12.4
74 60 Scruttons "A"	80	—	5.7	9.5	10.0
120 84 Torday & Carlisle	84	—	2.9	4.5	8.9
44 88 Tresham Holdings	45	—	1.0	5.6	11.8
26 17 Unilever Holdings	16	—	1.0	5.6	11.8
85 85 Walter Alexander	87	—	6.8	7.8	10.1
276 236 W. S. Yeates	238	—	17.1	7.2	3.7

STAFFORDSHIRE

Full speed ahead with electronics

Marcon, a leading international force in commercial, industrial and consumer electronics, is now developing its high technology capabilities through Staffordshire's world-class research facilities. Its highly skilled workforce and its comprehensive research facilities.

Phone 0783 3121 ext 7270 for further information which will guide you to us.

Staffordshire
Industrial Promotion Office,
Staffordshire Development Association,
P.O. Box 71, Market Street, Stafford, ST18 2JL.
Tel: 0783 3121 Ext. 7270 Telex: 96250

BIDS AND DEALS

P. Panto agrees bid from Palmer and Harvey

The board of Brighton-based wholesaler supplier to corner shops, P. Panto, has agreed a £1.28m offer from Palmer and Harvey, a private company operating in the same sector along the South coast at East-ourse.

The bid values each Panto share at 30p against a closing market price of 29p, up 6p yesterday. The Panto board intends to accept the cash offer in respect of their 22.05 per cent stake in the ordinary capital as enlarged by the exercise of an option held by ICFI.

ICFI has an option to subscribe for 700,000 shares, or 16.55 per cent of the equity, at 25p per share, and Panto will receive £175,000 when the option is exercised.

Palmer and Harvey, which has acquired Leannon Brothers and the confectionery and tobacco retail and wholesale interests of George Basset in the last seven years, is buying assets which are estimated at £500,000 at the end of December. Panto's losses for 1983 are calculated at not more than £300,000 and the offer is conditional on audited confirmation of these estimates.

Panto has been in loss since 1978 and the board now intends to sell because the group lacks the economies of scale required to make an acceptable return on sales. Having considered the alternatives, the directors say that the interests of shareholders are best served by a sale to a group which, through its size, "is able to operate the business profitably."

Border Breweries row over 'behind closed doors' deal

BY CHARLES BATCHELOR

A ROW has broken out over the three-cornered bidding for Border Breweries (Wrexham). Forshaw Burtonwood Brewery of Warrington yesterday accused Border of trying to "sew up a deal behind closed doors" with rival bidder Marston, Thompson & Ervashid.

Burtonwood, which launched a 175p bid for Border on February 17, said it had indicated last Wednesday that it was willing to offer 250p cash, but it was now contemplating an offer "at a price materially higher than 250p."

Border's shares rose a further 10p to 277p yesterday to value the company at £14.9m. Burtonwood and Marston were unchanged at 345p and 65p respectively.

Mr Graeme Dutton Forshaw, Burtonwood chairman, said he was furious about Border's plans to do a deal with Marston which already owns 8.2 per cent of Border. He said that this plan had the support of Whitbread, which owns 19.6 per cent of Border and 35 per cent of Marston, and of shareholders with 20 per cent.

He added: "We had offered 250p a share and heard nothing from Border until we discovered they were about to reach this agreement with Marston. We played merry hell with Border's financial advisers Kleinwort Benson because it all looked like a cosy little deal engineered by Whitbread."

"We have now been given until Wednesday evening to come back with a higher offer. We are quite happy to bid out in the open but we object to arrangements like this done behind locked doors."

"If it had not been for the fact that we came out in the open in December 31 1983, Video Time's unaided management accounts show adjusted pre-tax profits of £310,000, and net assets of £307,446. Profits for the full year have been forecast as "in excess of £400,000."

shareholders were concerned."

Mr Dutton Forshaw said his advisers Samuel Montagu had complained to the Takeover Panel on two occasions but the complaints had been rejected. Montagu said in promise of a higher bid on Wednesday had been cleared by the panel. Montagu said: "We feel that in an auction situation like this the shareholders should decide and not Whitbread."

A Panel spokesman said there was nothing in the Takeover Code to bar shutout deals.

Whitbread has said several times during the battle for Border that its policy is to side with the management of the brewery in which it has a holding. It owns "defensive stakes" in a number of regional brewers.

A third potential bidder for Border emerged last Thursday, although the identity of this company has not been revealed.

Management buys out two IMI companies

THE MANAGEMENT of two companies in IMI's refined and wrought metals product area are staging a £1.5m buy-out with the backing of National Westminster Bank. IMI will take a £2.5m extraordinary loss on the sale.

IMI Wilkinson, which will produce metal strip and foil in special alloys, while J. F. Hatfield (Metals) produces copper and brass strip and foil using bought-in part-rolled products.

The two companies have annual turnover of about £3.5m each and net operating assets of £2m each. Wilkinson employs 120 people and Hatfield 75.

The buy-out is loss-making for the past two or three years but have been making a small profit in the past two months. They expect to produce a minimum 10 per cent return on the cost of the buy-out in 1984 with profits continuing to rise in 1985.

The buy-out has been carried out by six directors led by the former managing director of the two companies, Mr Geoff Birch, and the former financial director of IMI, Mr Peter Miles. Mr Miles is a partner of Spicer and Pegler, chartered accountants.

Mr Birch said: "We have a continuing workload better than at any time in the last three years and don't see demand dropping off in 1985, either."

The six directors have put up some of their own funds but the bulk of the money is accounted for by National Westminster's £1.5m. The directors nevertheless retain 100 per cent of the equity.

IMI's products and wrought metal activities have performed poorly; in the past two to three years—in 1982 significant losses were made—with worldwide overcapacity in the sector.

The company has been reducing its dependence on rolled metal products. It plans to announce its 1983 results next Monday. Group pre-tax profit rose to £12.2m in the first six months of last year from £7.3m.

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Bid-active Bullough acquires machine maker in £4.8m deal

BY DAVID DODWELL

Bullough, the engineer and furniture maker, has bought privately-owned Westwood Holdings, which makes paper shredders, guillotines, collating and binding machines, in a deal worth £4.8m.

The deal comes just a week after the acquisition of George Barker and Co, the privately-owned Leeds manufacturer of refrigerated display cabinets, for £5.5m in cash.

Mr Derrick Barrie, managing director of Bullough, said yesterday that the closeness of the two announcements was largely coincidental, since the company had been in discussion with Westwood for almost three years.

The agreed offer, which comprises just over £4m in cash, and 225,000 Bullough shares worth about £800,000, has been triggered by the decision of Mr Gerald Kennedy, the owner of Westwood, to retire.

Mr Kennedy has agreed to remain with the company for a further year. Westwood has two main operating companies—Business Aids, and Westwood Stationery, both based in London. Pre-tax profits for the year to December 31 1983 amounted to £383,000, on sales of £10.2m.

Mr Barrie said yesterday that Westwood's operations were complementary to those of Bullough, with both companies "tending to sell products to the same sort of companies."

Bullough recently unveiled pre-tax profits for the year to October 31 1983 of £5.8m, compared with £5.4m in 1982. Turnover increased from £45.5m to £52.4m. It is budgeting for increased profits in 1984 and said in January that performance during the first two months was ahead of plan.

In February last year, Bullough paid £1.7m for Pipeline Engineering and in October paid £3m for Johnson and Starley. Capital investment also remains at a high level—about £2.5m last year.

Details of the latest acquisitions will be sent to shareholders on March 7 and will be subject to shareholders' approval at the company's annual meeting on March 22. Bullough's shares closed yesterday at 390p, unchanged on the day.

at Ferry Lane, Rainham, Essex, Bullough is to sell its magnets business to a consortium led by Charterhouse Development, the development capital arm of Charterhouse J. Rothschild, and including the existing magnets management.

BOC Magnets is "substantially profitable" and has net assets of £2.5m. BOC said the value of the transaction, planned to be completed at the end of March, was not material in relation to its own.

Magnets employs nearly 150 people at its works, and offices

Rbt. Moss has no bid plans for Hallite

By David Dodwell

Shares in Hallite, which makes synthetic rubber and plastic precision seals, leapt from 30p to 240p yesterday in the wake of an announcement that Robert Moss, the Oxfordshire-based manufacturer of plastic injection mouldings, had "put out feelers" about making a bid, but said his company did not own any Hallite shares, and now had "no intention of pursuing takeover plans."

Mr Murray McLean, chairman of Robert Moss, admitted yesterday that he had "put out feelers" about making a bid, but said his company did not own any Hallite shares, and now had "no intention of pursuing takeover plans."

Mr McLean recalled the abortive £4.8m bid for Hallite mounted in the autumn of 1981 by General Tire and Rubber Company, a South African subsidiary of Anglo-African Finance, and said: "I spoke to a few people about whether a bid for Hallite would have any real chance of success at this time."

"I came to the conclusion that it would not, and have no intention of holding a minority stake."

Carlton Comms. £2.9m purchase

BY DAVID DODWELL

Carlton Communications, the video, graphics, photography and financial upshoot group, has bought privately-owned Video Time for £2.9m in cash and shares.

Video Time, formed in 1978 by Mr Ray Brassington and Mr Ray Hawkins, provides standard conversion between the differing television systems of Europe, the U.S. and the Soviet Union, transfers film to video tape, and duplicates 35mm slides to video tape.

Mr Michael Green, chairman

of Carlton, said yesterday that he would be paying Video Time's present owners £2m in cash, and the remaining £900,000 in Carlton shares. A further £375,000 is payable over the next 30 months depending on Video Time's profits performance.

In the nine months to December 31 1983, Video Time's unaided management accounts show adjusted pre-tax profits of £310,000, and net assets of £307,446. Profits for the full year have been forecast as "in excess of £400,000."

The two founders of Video Time have taken three-year contracts to run the company from its Soho headquarters. Additional premises are currently being bought, which will enable the company to supply programmes and feature films by cable, TV and satellite operators and hotel companies, Mr Green said.

TV operations already account for about 50 per cent of Carlton's business, and following yesterday's deal, this is likely to rise to more than 60 per cent.

BOC to sell magnets business to consortium

BY CHARLES BATCHELOR

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Dares Estates in £2.6m deal

BY DAVID DODWELL

Dares Estates says that an agreement has been exchanged for the acquisition of the capital of Rogate, a London-based private property investment company.

The consideration payable for the share capital of Rogate is £2.6m.

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Notice to the Bondholders of
Murata Manufacturing Company, Ltd.

U.S.\$40,000,000 5½ percent Convertible Bonds Due 1996
U.S.\$100,000,000 3¾ percent Convertible Bonds Due 1999

Pursuant to the Terms and Conditions of above-mentioned Bonds, we hereby notify as follows:

- The Board of Directors authorized on 20th February, 1984, to effect a free distribution of shares at the rate of twenty-five (25) new shares for each one hundred (100) shares held as of the end of 20th March (Tuesday), 1984 Tokyo Time (the record date).
- Accordingly, the Conversion Price of the above-mentioned Bonds will be adjusted pursuant to Condition 5 of Terms and Conditions of the Bonds effective as from the 21st March, 1984 Tokyo Time.

(1) U.S.\$40,000,000 5½ percent Convertible Bonds Due 1996	Conversion Price before adjustment:	Yen 1,714.30
	Conversion Price after adjustment:	Yen 1,371.40
(2) U.S.\$100,000,000 3¾ percent Convertible Bonds Due 1999	Conversion Price before adjustment:	Yen 2,939.00
	Conversion Price after adjustment:	Yen 2,351.20

Murata Manufacturing Company, Ltd.
26-10, Tenjin 2-Chome, Nagaokakyo-Shi, Kyoto, Japan

Dated: 6th March, 1984

Counterblast from Avana in bid battle

The Avana Group, currently bidding for confectioners Basset Foods, has produced its counterblast to Basset's defence document against the bid.

The document concentrates largely on the contrasting fortunes of the two companies in the period 1972-73 to 1982-83. It points out that Avana's profits have increased by over 250 per cent in the period, against Basset's 24 per cent, and that dividends have gone up by over 150 per cent against a 11 per cent rise in Basset's dividends of more than 40 per cent.

Quoting extracts from past Basset annual reports, Avana says that "with this record of promises unfulfilled, there can surely be no confidence in further promises from Basset."

Basset's capital expenditure, says the document, has been "dependent upon forced realisation of assets at depressed prices."

"The Basset directors," says Avana, "have virtually no direct financial stake in their company but some enjoy generous directors' service agreements. Could they be regarded as a safety net for failure? There are none within Avana."

The Avana share price closed 6p higher yesterday, at 495p, valuing the bid at 141p. Basset's shares closed 3p down at 187p.

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IN BRIEF

Bristol Oil and Minerals has reached agreement in principle for the acquisition of certain oil and gas exploration and production interests in Colombia from Petroleos Colombianos. The acquisition will be funded from Bristol's existing resources.

St James's Corporate Services has sold for itself and clients 3,241,127 ordinary shares of Regentrest (22.3 per cent) and no longer has a disclosable interest in the company.

Firstland has bought 1,701,127 Regentrest shares (11.7 per cent). The balance of 1.58m shares (11.6 per cent) are now held in such a manner that no individual, or group of individuals, holds a disclosable interest.

Mills and Allen International has completed the acquisition of Glen Insurance Brokers for a nominal consideration of £2m, made up of cash and 5 per cent loan notes. Following this, and other smaller transactions completed in recent months, Mills and Allen now has a network of retail financial outlets consisting of 113 branches, serving 330,000 customers.

The Glen chain comprises 25 stores. Total premium and charges income handled in the year ended April 1983 was some £4.9m. The premium and charges income handled by the Mills and Allen group's enlarged network is now running at an annual rate of some £21m.

ARTISANALY SVENSK EXPORTREDE
(Swedish Export Credit Corporation)
250,000,000 Sfr 1984 010 notes
On 28th February 1984, the amount of Sfr 1,250,000,000 was offered for redemption on April 8, 1984. The following bonds will be redeemable on that date, and the following notes will be redeemable on that date:

1238	1239	1240	1241	1242	1243	1244	1245	1246	1247	1248	1249	1250
1251	1252	1253	1254	1255	1256	1257	1258	1259	1260	1261	1262	1263

Applicants should apply to the market:
London: 22, Abchurch Lane, EC4A 3DF
Kredietbank S.A. Luxembourg: 10, rue de la Liberté, L-1011 Luxembourg

Bullough

results for the year ended 31 October 1983

- Sales rose 15%
- Pre-tax profit rose 25%
- Earnings per share rose 33%
- Dividend increase proposed 24%
- "Another good year expected"
- Two major acquisitions just announced

audited results to 31 October

	1981	1982	1983
Sales (£m)	43.0	45.5	52.5
Pre-tax profit (£m)	3.4	5.5	6.9
Post-tax profit (£m)	2.1	3.0	4.1
Dividend per share (p)	5.4	6.8	8.4

Report & Accounts and acquisition circular from: The Secretary, Bullough plc, 85 East Street, Epsom, Surrey KT17 1ED

NOTICE OF REDEMPTION
To the Holders of

Queensland Alumina Finance N.V.

3¼% Collateral Trust Bonds Due 1987

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Queensland Alumina Finance N.V. Collateral Trust Indenture dated as of April 1, 1972, U.S. \$1,458,000 principal amount of the above described Bonds have been selected for redemption on April 1, 1984, in lieu of a redemption for the purpose of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

Outstanding Bonds of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers Ending in the Following Two Digits:

06	28	32	39	55	59	61	63	83	81	84	90
----	----	----	----	----	----	----	----	----	----	----	----

Also Bonds of U.S. \$1,000 Each of Prefix "M" Bearing the Following Serial Numbers:

1238	1239	1240	1241	1242	1243	1244	1245	1246	1247	1248	1249	1250
1251	1252	1253	1254	1255	1256	1257	1258	1259	1260	1261	1262	1263

On April 1, 1984, the Bonds designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for public and private debts. Said Bonds will be paid, upon presentation and surrender thereof, with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 90 West Broadway, New York, New York 10015, or (b) subject to applicable laws and regulations, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt (Main), London or Paris or at the main offices of Bank Mees & Hope NV in Amsterdam or Banque Internationale à Luxembourg S.A. in Luxembourg. Payments at the offices referred to in (b) above will be made by check drawn on, or by a transfer to a dollar account maintained by the payee with a bank in New York City.

Coupons due April 1, 1984 should be detached and collected in the usual manner.

On and after April 1, 1984 interest shall cease to accrue on the Bonds herein designated for redemption.

Following the aforesaid redemption, \$10,500,000 principal amount of the Bonds will remain outstanding.

QUEENSLAND ALUMINA FINANCE N.V.
By JOHN T. LADUC, Managing Director

Dated: February 28, 1984

NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

32 1242	1243	9803
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The State of Maryland, U.S.A., would like to put a little temptation in the way of British business.

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THE STATE OF MARYLAND

State of Maryland Dept 1, rue Defacqz, 78, Box 6, B-1050 Brussels, Belgium.

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Title _____
Company _____
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Tel. _____ Telex _____
Maryland, USA. The Pro-Business State.

Handwritten signature or mark at the bottom of the page.

UK COMPANY NEWS

Black & Edgington expects significant growth in travel

Black & Edgington (Holdings), the resupplied travel and hire group, returned pre-tax profits of £1.1m for the 1983 year from a turnover of £50.65m.

In the previous year turnover totalled £55.24m and profits £1.1m. However, the directors say comparisons cannot be drawn between the two sets of results because of disposal during 1983, including the sale of the retail shops and Blacks Camping and Leisure which have been excluded from the profit figures.

It is pointed out that after completion of the sales already announced and under negotiation the group will have two main operating divisions, travel and hire, both of which are trading profitably.

In 1983 the travel division of Instal International Tours, Brian Evans and Blacks Travel Agency, contributed £1.9m profit on revenue of £18.9m. Indications for 1984 are 'promising' with bookings up by over 25 per cent on the same period of last year.

Significant growth is expected from this division in the future. Tax for 1983 accounted for £500,000 (£226,000) and minority interests £211,000 (£171,000). There were also extraordinary debits of £4.16m (£2,760,000), being the losses incurred on closure of two companies and provisions for other closures.

Earnings emerged at 6.59p (8.33p) adjusted per 25p share and dividends of 1p per ordinary share.

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Table with columns: Company Name, Meeting Date, and Notes. Includes companies like Anglo-Continental Gold Fields, Grosvener, Scottish and Mercantile Investment, etc.

3p convertible cumulative preference share are declared. The Black & Edgington company was acquired by Mr Michael Ascroft's Hawley Group last year and the disposals were part of a rationalisation scheme.

TSB Scotland turns in £22m at operating level

The Trustee Savings Bank Scotland, part of the TSB Group, made an operating profit of £22.4m for the year ended November 30 1983.

The results included those of the four member banks—the Aberdeen Savings Bank, the TSB of South of Scotland, the TSB of Tayside and Central Scotland and the West of Scotland Trustee Savings Bank—for the six months to May 30, when they were amalgamated.

In 1982, the four participating banks achieved an operating surplus of £18.1m.

The TSB-Scotland will remain a separate part of the group alongside the amalgamation of 100 Trustee Savings Banks in England and Wales formed last November.

Mr Richard Ellis, the chairman of TSB Scotland, said about £280m has so far been extended in loans out of the bank's total assets in Scotland of about £1.2bn.

The full change in the structure of the UK TSB Group is to be endorsed by an Act of Parliament which the management hopes will be passed late in 1983. After this, the group plans a merger with customers and staff to be offered preferential shares.

Mr John Read, the TSB Group chairman, said that the Government is to provide special protection for the TSB Group against possible takeover for an initial period after the date of the group is going to need some bedding down time," he added.

The accounts reveal that the cost of the merger of the four banks in Scotland would be £759,000, of which £395,000 was claimed in tax relief. The surplus after tax was £11.7m compared with £6.1m in 1982.

MINING NEWS Gencor earns more than expected but needs new funds

BY KENNETH MARSTON, MINING EDITOR

BETTER THAN expected results for 1983 are announced by South Africa's General Mining Union Corporation (Gencor) group. The Afrikaner-controlled mining and industrial finance house also discloses that a new issue may be on the cards, stating that 'measures to strengthen the group's liquidity will be announced shortly.'

Against the background of a volatile gold price and the industrial recession in South Africa, Gencor did not expect any worthwhile growth last year. But an increased contribution from gold and uranium produced a modest rise in half-year profits.

The improvement has continued with the result that earnings for the full year come out at R305.4m (£172.6m), or 382 cents per share, compared with R237.4m in 1982. The final dividend is raised to 135 cents (76.3p) to make a 1983 total of 190 cents against 175 cents.

Despite the economic recession, the major increase in last year's earnings came from the industrial sector, notably at the Sappi paper group and Darling and Hodgson, the latter having recovered from a poor performance in 1982.

Other areas to contribute more were financial, gold and uranium and platinum. On the other side of the coin, minerals and coal contributed less than in 1982.

Gencor points out that loan capital increased sharply, largely at the subsidiary operating companies, and there was a reduction in net assets. Thus there is the need for new fund-raising.

In a generally buoyant share market yesterday Gencor shares rose £1 to £17, putting them on a yield basis of 6 per cent. The net asset value equals £23 per share.

Mr Bilhorn says that Climax will be operated at "production rates which are responsive to market conditions." He adds, "the Climax and Henderson mines are among the most cost efficient primary sources of molybdenum in the world and, combined with our multi-product conversion plants in the U.S. and Europe, we will meet our sales objectives in a very competitive market."

Molybdenum is used primarily in the production of stronger and harder grades of steel. Its qualities include heat resistance and hardness. Nearly half its consumption is in low alloy steels and it is also used in stainless steels and tool steels.

Another Rio Tinto-Zinc group member reports increased profits for 1983. It is the 52.8 per cent-owned Canadian arm, Rio Algom, with net earnings of C\$31.1m (£27.5m), equal to C\$11.1p per share, compared with C\$17.8m in 1982.

The better performance reflects an improvement at Rio Algom's uranium, steel manufacturing and metals distribution divisions. Matters have also been helped by the turnaround from loss to profit at a newly acquired, owned Lomax molybdenum, copper and silver mine in British Columbia.

In November last year Rio Algom announced that it was adding tin to its interests via a takeover of a C\$150m open-pit tin mine at East Kemplville near Yarmouth, Nova Scotia. Production of tin concentrates is expected to start at the end of 1984.

The newcomer will be the only major tin mine in North America. If the tin export controls currently imposed by the International Tin Council are still in force when the property reaches production they will not apply to the mine because Canada is a consuming country as opposed to a producing member of the International Tin Agreement. Similarly, export controls do not apply to the UK tin mines.

London & Lomond planning new policy

London & Lomond Investment Trust, a £80m fund managed by Gartmore Investment Management, plans to specialise in the finance and information services fields.

The trust intends to change its name to Gartmore Information and Financial Trust. It will make a scrip issue to bring the number of shareholders' investments more into line with its underlying assets, and will also issue warrants to attract new private investors.

Gartmore, which manages eight investment trusts with a total asset value of £450m, said the specialisation of Lomond was the first in a series of "planned developments" at these trusts.

Lomond has followed a broadly-based investment policy in recent years but has increasingly put its funds into technological companies in the fields of finance and information services. These now account for 40 per cent of its portfolio.

This is a sector where comparatively small companies are active, so there will be a higher commitment to unlisted investments. Lomond increased net asset value per 25p share by 46 per cent to 127p in 1983.

Mandarin dealings halted

LONDON DEALINGS in Mandarin Resources Corporation were suspended since die by the Stock Exchange Council yesterday. The quote was frozen at 51p although Fox Milton, a licensed dealer, continues to make a market in the shares.

Stock Exchange trading in Mandarin started at the beginning of this month under Rule 163 (1) (a) which governs unlisted overseas securities. Mandarin is a recently restructured Hong Kong-based property and investment group and, to comply with London requirements, the majority of dealings should have taken place on the Kowloon Stock Exchange.

The capital base has been expanded significantly by a heavy recent rights issue and a substantial vendor placing to finance the acquisition of Markle, a Hong Kong property development company. In addition, Jenks and Cattel, the handset manufacturer, has taken a 14.8 per cent stake in Mandarin by subscribing for 20m shares at a price of £730,000.

The Council's decision does not impinge on Kowloon dealings in any way but the London authorities are concerned that the unlisted overseas stocks do not enter the UK regulated markets through the "back door." Mandarin is expected to transfer shortly to the main Hong Kong stock exchange, but dealings will not re-start in London unless the group applies successfully for a full listing or an entry to the Unlisted Securities Market.

Beechwood suspended

Beechwood Group, the Llanddello, Dyfed civil and mechanical engineer called for a Stock Exchange suspension yesterday pending "clarification of its position."

The shares were suspended at 15p which gives Beechwood a market capitalisation of just over £1m. Mr John Downing, the chairman, declined to give further reasons for the share price suspension although he indicated that group borrowings

at the end of last September amounted to about £4.8m. Net worth in the latest balance sheet amounted to £3.8m, and Beechwood lost £881,000 in the six months to September last year against a profit of £102,000. Closure costs relating to the Granger Hydraulics subsidiary and the voluntary liquidation of the fabrication business of the Spencer Harris offshoot required a £500,000 provision.

STERLING-WINTHROP PRODUCTS INC. Panama, Panama. DM 250,000,000. 7 1/2% Deutsche Mark Bearer Bonds of 1984/1994. irrevocably and unconditionally guaranteed by STERLING DRUG INC. New York, New York, U.S.A.

MITCHELL COTTS International Engineering, Transportation and Trading. Interim Report for the six months ended 31st December 1983. Table with columns: 6mths. Dec. '83, 6mths. Dec. '82, Year June '83. Rows: Turnover, Profit before Tax, Profit after Tax, Earnings per Share, Ordinary Dividend per Share.

JOHNSTONE'S PAINTS Final Results. The Group Results for the 53 weeks ended 3rd December, 1983 are shown below with comparable figures for the 52 weeks ended 27th November, 1982. Table with columns: 53 weeks to, 52 weeks to. Rows: Turnover, Profit before taxation, Earnings Per Share, Dividend Per Share.

BANCO DO BRASIL S.A. Negotiable Floating Rate London Certificates of Deposit. U.S. \$30,000,000 due 6th March, 1985. For the six months 6th March, 1984 to 6th September, 1984 the Certificates of Deposit will bear an interest rate of 10 1/4% per annum. Agent Bank Samuel Montagu & Co. Limited

BASE LENDING RATES. Table with columns: Bank Name, Rate. Includes A.B.N. Bank, Allied Irish Bank, Amro Bank, etc.

Bleasdale Computer Systems plc. Offer for Sale by HARVARD SECURITIES LIMITED. 2,400,000 Ordinary Shares of 1p each at 25p per share payable in full on application.

Vertical text on the left margin: Moss has bid plans Halite, Dodwell, McLean, etc.

UK COMPANY NEWS

STOCK EXCHANGE BUSINESS IN FEBRUARY

Equity turnover slips by 15% but gilts hold firm

A CONTRACTION in business in equities last month led to an overall decrease in Stock Exchange turnover compared with the traditionally buoyant month of January. The number of trading days for both months was the same. Total turnover in February, at £30,740m, was down by £9,960m and the Financial Times turnover index for all securities slipped from January's level of 971.5 to 942.0. This, however, still compared favourably with the 1983 monthly average of 794.4.

The overall number of bargains during February fell by 82,708 to 535,170, but the average value per equity bargain rose by £500 to £13,700.

Equities had a distinctly uneasy time during the month. Fading support from U.S. buyers and a more cautious approach from UK institutions reflecting the underlying sensitivity to Wall Street's ragged performance depressed the market early in the month.

Wall Street's decline forced the FT Industrial Ordinary index down over 80 points during February 6 and 7.

Hopes that ICI's preliminary results would revitalise the market were dashed when the chemical giant revealed annual profits that fell well short of expectations. However, a batch of favourable economic surveys and a partial Wall Street rally eventually tempted investors back and the Financial Times Industrial Ordinary share index, after falling to a low point for the month of 799.7 on February 7, picked up to close February only 11.6 points down on balance at 819.8.

Turnover in British Funds increased marginally during the month following the Inland Revenue's decision to treat gains of gilt-edged and other similar stock as part of Building Societies trading profits and therefore subject to the full rate of 30% Corporation Tax. This exerted considerable pressure and caused hectic dealings in short-dated and low coupon Government stocks and pushed turnover in the shorts up by £0.16bn to £13.96bn. Business in the longer-dated and irredeemables also increased, by £0.48bn to £2.27bn and total turnover in gilt-edged securities was therefore £0.65bn higher at £23.23bn. The overall number of bargains in the funds, however, still slipped by 6,000 to 71,917 with deals in the shorts 2,931 lower at 25,916.

The Financial Times turnover index for Government Securities in February was 683.0—the highest since the all-time peak of 1,207.4 recorded in August 1982—but the FT Government Securities index ended the month 0.38 points off at 82.64.

Gold shares had a better month as continuing unease about the conflict in the Middle East boosted the gold bullion price which rose nearly 8% during February to \$395. The FT Gold Mines index advanced 121.5 points to 686.3.

Category	Value £m	% of total	Number of bargains	% of total	Average daily value £m	Average daily value £000's	Average number of daily bargains
BRITISH FUNDS							
Short dated (5 years or less to run)	13,960.1	45.4	25,916	4.8	664.8	532.7	1,234
Others (over 5 years)	9,264.3	30.1	46,001	8.6	441.2	291.4	2,191
TOTAL	23,224.4	75.5	71,917	13.4	1,106.0	323.0	3,425
IRISH FUNDS							
Short dated (5 years or less to run)	403.8	1.3	1,918	0.4	19.2	210.5	91
Others (over 5 years)	312.7	1.0	2,025	0.4	14.9	154.4	94
UK LOCAL AUTHORITY OVERSEAS GOVERNMENT OTHER FIXED INTEREST	414.8	1.4	3,436	0.6	19.8	120.7	164
	172.8	0.6	2,453	0.5	8.2	70.4	117
	351.3	1.1	24,772	4.6	16.7	14.2	1,180
ORDINARY SHARES	5,852.2	19.1	428,649	80.1	279.0	13.7	20,411
TOTAL	30,740	100.0	535,170	100.0	1,463.8*	57.4*	25,484*

*Average of all securities.

English & International Tst making debenture issue

A MAXIMUM of £5m long term debentures with warrants attached is to be issued in due course by English and International Trust. Part of the proceeds will be used to repay existing borrowings when conditions are considered appropriate.

The warrants will be exercisable to allow subscription for new ordinary shares of the trust in the years 1985-88. The number of warrants to be issued will be no greater than 10 per cent of the number of ordinary shares currently in issue.

For the year ending April 5 1984 the trust is expected to pay a final dividend of 4.75p. This will raise the total from 6p to 6.25p and that rate is expected to be maintained in the following year. After prior charges at par and allowing for the foreshadowed final dividend, the net asset value per share was 866p at February 28.

As one object of taking out a U.S. dollar denominated short-term loan was to reduce the trust's exposure to the dollar, the directors intend that arrangements will be made so that exposure to the dollar is not increased.

In addition, the issue will provide resources to enable the trust to invest in a number of attractive listed and unlisted smaller companies, in the UK and overseas.

It is unlikely that in the short term it will be possible to invest in equities with a similar income yield to that on which the debenture will be issued. However, the related interest cost is expected to be covered by unfranked investment income and will be available for corporation tax relief at 52 per cent. Cost to the trust after tax would, at current interest rate levels, be of the order of 6.3 per cent per annum.

In addition, the trust has unrealised gains in its wholly-owned investment dealing subsidiaries which can be released and brought to the consolidated revenue account, thereby adding to distributable net income.

New Darien Oil increases net asset value to 92.7p

Net asset value per 25p share of New Darien is expected to rise from 71.9p to 92.7p in the year to January 31 1984 or from 74.4p to 93.4p adjusted for the exercise in full of warrant rights.

Pre-tax profits for the period however, dropped from \$88.373 to \$55,048. Tax took \$26,420 (£39,630) leaving earnings per share 0.18p lower at 0.29p. The dividend is maintained at 0.26p net.

Investment income rose sharply from £125,108 to £212,603. The directors explain that the accounting treatment of income has been changed to account for income from securities and bonds, as well as from loans and deposits on an accruals basis. As a result, retained profits were increased by a prior year adjustment of £17,607.

Interest received and other income totalled \$33,428, against the peak level of 18 per cent this time accounted for \$57,659.

In anticipation of a return of confidence to the sector, the trust's liquidity was reduced from the peak level of 18 per cent in early March 1983. In addition, a borrowing facility of \$1.5m was drawn down and invested.

Over the year further funds were committed to the U.S., Australia and Canada. Also, the trust's investment in the UK was increased substantially in the light of the improved prospects, following the tax changes designed to encourage exploration.

Cockburn Cement aided by lower interest charges

Pre-tax profits of Cockburn Cement, the 55 per cent held Australian subsidiary of Rugby Portland Cement of the UK, improved from £48,626m (£4,022m) to £56,746m (£4,332m) in 1983, although turnover was down from \$49.51m to \$47.64m.

The increase in the pre-tax result reflects a fall in interest charges from \$2.07m to \$1.27m for at the trading level there was a slight decrease in profits from \$11.91m to \$11.85m, and depreciation showed little change at \$3.57m (\$3.58m). Tax for the 12 months took \$2.94m (\$2.71m), leaving the net balance \$308,000 higher at \$3.8m.

The directors explain that an increase in demand in the closing months of the year—by the housing market during 1984, very few major construction projects are due to start. However, further sales should improve further during the 12 months.

Because of delays in obtaining the release of titles, no sales were made during 1983 in the "Cockburn Waters" land disposal. Since the start of the current year, however, 72 of the 80 lots in the first stage have been sold.

PERSONAL FINANCIAL PLANNING

It is proposed to publish a survey on the above subject on Saturday, 28th April, 1984.

For further details and advertising rates, please contact:

NIGEL PULLMAN,
FINANCIAL TIMES LTD.
Brickens House,
10 Cannon Street,
London EC4A 3DF
Telephone: 01-348 5000,
ext 4063

Underwriting loss by GRE in South Africa

Guardian National, the South African short-term insurer which is 51 per cent-owned by Guardian Royal Exchange, incurred underwriting losses in 1983.

Gross short-term premium income rose to R126.3m from R121.3m, while an underwriting loss of R72,000 was suffered. In 1982 an underwriting profit of R124,000 was earned.

Mr Donald Gordon, chairman, says that intense competition restricted premium growth and this led to a disproportionate increase in the operating cost ratio.

He adds that though the incidence of fire, storm and crime losses has risen sharply, premium rates have dropped to completely uneconomic levels. On the other hand, reinsurance rates have been increased and levels are now acceptable.

Nevertheless, Mr Gordon warns that as the overall premium pool is unbalanced and inadequate, achieving an underwriting profit has become more a matter of good fortune rather than good judgment.

An increase in investment income and a lower tax charge resulted in an improvement in the year's earnings from 57 cents to 61.1 cents a share. The (net) dividend is increased to 43 (38) cents.

Apart from GRE, Guardian's other major shareholder is the South African insurance group Liberty Life, which owns 43.4 per cent of the equity.

New Equipment

New Equipment, the County Durham-based maker of tubular steel furniture, made up most of the ground lost at halfway to finish the year to October 31 1983 with pre-tax profits marginally lower at £283,450, against £295,853. After tax figures had fallen from £173,078 to £145,785.

After a lower tax charge of £136,701 (£143,294) yearly earnings per 10p share were ahead from 7.15p to 7.33p. The dividend is maintained at 1.15p net, with a final of 0.8p (same).

Turnover improved from £2.74m to £2.85m.

IoM Enterprises

Ide of Mine Enterprises is raising its dividend from 4p to 4.5p for the year ended October 31 1983. The company operates holiday accommodation and is a subsidiary of Nicholson Investments.

Turnover for the year came to £448,884, compared with £400,236. Net profit was up from £89,198 to £108,747 after tax £12,568 (£10,569), and earnings were 8.72p (7.36p).

F.T. Share Service

The following securities have been added to the Share Information Service:

American Information Technologies (Ameritech) (Section, Americans);

AridTech Inc (Americans);

Australian Hydrocarbons NL (Mines—Australians);

Valva Felten International (Paper, Printing, Advertising).

BARCLAYS BANK PLC

The Directors of Barclays Bank PLC report the Group results for the year ended 31st December 1983

The Chairman, Sir Timothy Bevan, said: I am pleased to report that pre-tax profits at £557m were 12½% ahead of 1982.

Growth in underlying trading results has been good, particularly in our international division where there has been a strong recovery. These results have been achieved in spite of a continuing high level of provisions reflecting specific and general problems experienced by borrowers in some sectors at home and abroad.

However, our results after tax and minorities are 12% lower than last year mainly due to a higher tax charge, in part reflecting lower leasing activity. We are proposing to maintain our policy of dividend growth but at a lower level of 5%.

The world's financial and economic difficulties have called for banks to reinforce their capital adequacy and during 1983 we increased our capital resources by over £700m through profit retentions and loan capital issues. As economic recovery gathers speed in the UK and overseas, Barclays is well placed to continue to play its part in supporting investment in industry and financing exports.

The planned merger of Barclays Bank PLC and Barclays Bank International which, subject to Parliamentary legislation, will take place on 1st January 1985, will further strengthen the Group as a major British force in increasingly competitive world banking.

Timothy Bevan
Sir Timothy Bevan, Chairman of Barclays Bank PLC

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1983

	1983 £m	1982 £m
The Directors of Barclays Bank PLC report the following Group results for the year ended 31st December 1983:		
Operating profit	582	487
Share of profit of associated companies	77	77
Total Group profit	659	562
Interest on loan capital	102	87
Profit before taxation	557	495
Taxation	220	131
Profit after taxation	337	364
Profit attributable to minority interests in subsidiary companies	48	35
Profit attributable to members of Barclays Bank PLC	289	329
Dividends	39	37
Interim	43	38
Proposed final	62	75
Profit retained	207	254
Earnings per £1 Ordinary stock	84.6p	96.7p
Dividends per £1 Ordinary stock	24.0p	22.0p

NOTES

1. The accounting policies are explained on page 37 of the 1983 annual accounts.

2. Analysis of total Group profit:

	1983 £m	1982 £m
By nature of income/expenditure:		
Interest income	6,940	7,001
Interest expense	4,573	5,025
Net interest income	2,367	1,976
Other operating income	329	716
	3,196	2,692
Operating expenses:		
Staff	1,332	1,193
Property and equipment	391	330
Other	435	585
	2,158	1,908
Charge for bad and doubtful debt provisions	1,048	754
Profit on realisation of investments	475	328
	569	426
Share of profit of associated companies	19	61
	582	487
	659	562

The charge against profit for bad and doubtful debt provisions comprises:

	The Group 1983 £m	The Group 1982 £m	The Bank 1983 £m	The Bank 1982 £m
Charge for specific provisions	406	314	145	119
Charge (credit) for general provisions	64	6	32	(16)
Recoveries of amounts previously written off	(41)	340	177	105
	(16)	(15)	(10)	(7)

3. Movements in provisions for bad and doubtful debts in the year are:

	The Group 1983 £m	The Group 1982 £m	The Bank 1983 £m	The Bank 1982 £m
Provisions at beginning of year	773	536	278	211
Exchange and other adjustments	25	27	—	—
	798	563	278	211
Provisions raised, less amounts released	491	340	177	103
	1,289	903	455	314
Amounts written off	195	150	97	76
Provisions at end of year	1,094	773	358	278
Provisions at 31st December:				
Specific	788	533	232	184
General	306	240	126	94
	1,094	773	358	278

4. Taxation charged against profit for the year has been reduced by £98m (1982: £120m) due to the adjustment of the liabilities for which provision has not been made. The total amount of potential taxation not provided for 31st December 1983 is £837m (1982: £732m). The Directors consider it prudent to continue to maintain a provision of 2% of the potential taxation liability in respect of the Group's UK trading business.

5. Dividends on Ordinary stock:

	1983 £m	1982 £m
Interim dividend	43	38
Proposed final dividend	19	22
	62	60

6. Earnings per £1 Ordinary stock are based upon profit after taxation and after deducting profit attributable to the minority interests in subsidiary companies. Dividends on Staff stock are also deducted.

7. Stockholders' funds (issued capital and reserves) have increased as follows:

	1983 £m	1982 £m
Profit retained	207	254
Surplus on realisation of properties	1	1
Issues of stock under profit sharing schemes (including share premiums)	1	4
Non-trading exchange (deficit)/surplus	(17)	13
Goodwill arising on acquisitions	(2)	(16)
Other items	2	14
	192	256
At beginning of year	2,764	2,267
At end of year	2,959	2,764

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1983

	1983 £m	1982 £m	1982 restated £m
Historic cost operating profit	582	487	509
Current cost adjustments:			
Monetary working capital	(155)	(126)	(132)
Additional depreciation	(20)	(35)	(26)
Cost of sales	(1)	(1)	(1)
Current cost operating profit	406	325	340
Share of current cost profit of associated companies	61	56	59
Interest on loan capital	467	381	399
Gearing adjustment	(102)	(67)	(70)
Current cost profit before taxation	49	35	36
Taxation	414	249	265
Current cost profit after taxation	(220)	(131)	(137)
Attributable to minority interests	194	218	228
Current cost profit	(26)	(95)	(101)
Minority interests in subsidiary companies	159	193	202
Dividends	(82)	(75)	(79)
Current cost profit retained	77	118	123
Current cost earnings per £1 Ordinary stock	46.7p	56.7p	59.3p

*In order to make allowance for the effect of inflation, the 1982 figures are restated in this column in 1983 £ value terms by reference to the movement of the UK retail price index.

COMMENTARY

Group results. The Barclays Group pre-tax profit for 1983 amounted to £557m (1982: £491m). This represents a 12½% increase in the level of profit compared with 1982. A higher rate of tax charge (1983: 39.5% 1982: 26.5%) and increased minority interests have resulted in a reduction of 12% in attributable profit compared with 1982.

Provisions. The charge against profits in respect of specific provisions at £390m showed a significant increase over 1982; of this total £180m arises from domestic operations, including subsidiaries, and £210m from international operations. In recognition of the repercussions of continuing troubles in the world economy on the value of our assets, both domestic and international, we have also charged against profit £8m in respect of general provisions which now stand at £306m.

Interest rates. In the UK, our base rate averaged 9.8% compared with 11.9% in 1982, whilst the average margin between base rate and 7-day deposit rate widened from 2.9% to 3.3%.

Domestic. The profit contribution of Barclays Bank PLC, which incorporates the UK clearing bank and Barclaycard operations, equaled the amount for 1982. Profit of the clearing bank operations was slightly below the 1982 level principally as a result of higher provisions, and the fact that 1982 benefited from investment profits of £49m. The interest spread improved over the year; the growth in overheads, which was closely controlled, and a record operating profit commission income. Barclaycard maintained a high level of activity and a record operating profit was achieved. The profit of Mercantile Credit Group declined in 1983, essentially due to bad debt

experience where provisions were nearly double last year's level. On the other hand profits of most of the Group's other UK based companies increased satisfactorily with particularly good performance from insurance services and from the Trust Company.

International. The profit contribution of Barclays Bank International at £234m was 60% up on 1982. Despite the need for substantial provisions, profit improvements occurred in most of the areas in which the Group operates. In particular the Group's South African operations reported a notable increase in profit. There was also a welcome turn-around in profitability in the United States, with Barclays American Corporation again performing well. Foreign exchange and international finance operations in the UK made useful profit contributions.

Balance sheet position. Total assets increased by nearly £600m (10%) in the year of which about a fifth arose from the decline in the value of sterling against the US dollar and other currencies. Of the total increase £210m is attributable to domestic operations, principally the UK clearing bank, and £390m to international operations, the bulk of this increase occurring in the United States and South Africa.

Capital Resources. Loan capital has been materially increased by further currency issues in the United States and on the euro-market and the receipt of the final instalment of a 1982 sterling issue in the UK. As a result of these issues and the retention of profit within the business, capital resources were increased by 20% and at the end of 1983 were equivalent to 6.6% of total assets compared with 6.0% at the end of 1982.

A COMPARISON OF FIVE YEARS' RESULTS

	1983 £m	1982 £m	1981 £m	1980 £m	1979 £m
Profit before taxation	557	495	567	523	559
Profit after taxation	337	364	462	571	567
Special levy	—	—	94	—	—
Profit retained	207	254	275	296	305

The Directors recommend a final dividend for 1983 of 12.5p per £1 Ordinary stock (1982: 11.0p) payable on 10th May 1984 in respect of stock registered in the books of the company at the close of business on 28th March. On this basis the total distribution for the year will be 24.0p (an increase of 9% over 1982 total distribution of 22.0p). The total distribution on the Ordinary stock for the year of 24.0p per £1 stock is equivalent to 34.2% gross on that stock (1982: 31.4%).

BARCLAYS

BY ORDER OF THE BOARD, J. M. D. ATTERBURY, SECRETARY,
REG. OFFICE: 54 LOMBARD STREET, LONDON EC3P 3AH

Reg. No. 46839. 3th March 1984

Handwritten signature or mark at the top center of the page.

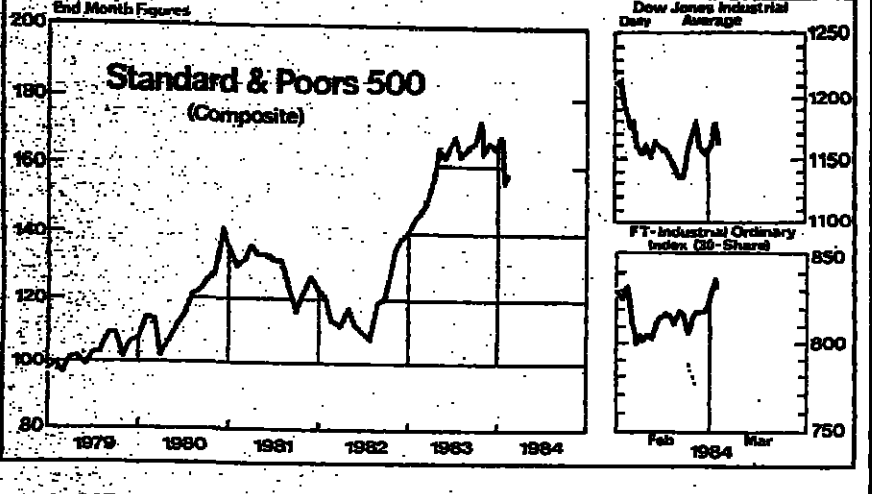
SECTION III - INTERNATIONAL MARKETS
FINANCIAL TIMES

Tuesday March 6 1984

Manchester Business School advertisement with text: 'A SOUND CAREER INVESTMENT IN LEARNING BY DOING...'

NEW YORK STOCK EXCHANGE 32-34
AMERICAN STOCK EXCHANGE 33-34
U.S. OVER-THE-COUNTER 34 42
WORLD STOCK MARKETS 34
LONDON STOCK EXCHANGE 35-37
UNIT TRUSTS 38-39
COMMODITIES 40 CURRENCIES 41
INTERNATIONAL CAPITAL MARKETS 42

KEY MARKET MONITORS



STOCK MARKET INDICES table with columns for Market, March 5, Previous, and Year ago.

CURRENCIES table with columns for U.S. DOLLAR, MARCH 5, PREVIOUS, and STERLING.

INTEREST RATES table with columns for Euro-currencies, March 5, and Prev.

U.S. BONDS table with columns for Treasury, Price, Yield, and Prev.

FINANCIAL FUTURES table with columns for Chicago, Latest, High, Low, and Prev.

COMMODITIES table with columns for London, March 5, and Prev.

WALL STREET

Fears over deficit resurface

THE RALLY in Wall Street's financial markets subsided yesterday with stock prices slipping back from Friday's gains...

The Dow Jones industrial average ended a net 6.28 down at 1,185.20, with only 70.1m shares traded.

There was no great selling pressure, simply a lack of buying follow through to Friday's advance...

The tone of the market was set by IBM, 5 1/2 down at \$111 1/2.

At 8:59, General Motors slipped by 3/4. General Electric was 1/2 down at \$51 1/2.

Exxon at \$38 1/2 held its loss to 3/4, but other oil stocks met some nervous selling.

EUROPE

Holidays prove a distraction

SEVERAL EUROPEAN bourses were distracted by holidays yesterday, while investors elsewhere maintained a vigilant watch on currency movements.

The most obvious sign of life was in Brussels, where the Stock Exchange index gained 1.88 to 142.29.

In utilities, Electrafina gained BFr 20 to BFr 3,705, while Ebes put on BFr 40 to BFr 2,365.

The traditional holiday lull was evident in Frankfurt, where shares finished narrowly mixed.

Buying interest centred on oil and electric power companies, which benefit from the yen's appreciation.

However, selective buying interest was restrained as investors were uncertain whether the yen's rise against the U.S. dollar would be sustained or short-lived.

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Table with columns for Market, March 5, Previous, and Year ago. Includes sections for GOLD (per ounce) and COMMODITIES.



Pan Am. Daily Nonstop 747's To The West Coast.

Daily service to Los Angeles, nonstop Mon. Thur. Sat. Sun. Daily service to San Francisco, nonstop Mon. Tues. Wed. Fri. Sun. Nonstop service to Seattle Thur. and Sat.

All from London Heathrow. Call your Travel Agent or Pan Am. Pan Am. You Can't Beat The Experience.

38 AUTHORIZED UNIT TRUSTS

Table listing various authorized unit trusts with columns for trust name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts with columns for trust name, manager, and performance data.

Table listing insurance companies and their details.

INSURANCES

Table listing insurance policies and their details.

Insurances—continued

Table listing insurance companies and their details.

Offshore & Overseas—continued

Table listing offshore and overseas investment options.

Money Market Trust Funds

Table listing money market trust funds.

Money Market Bank Accounts

Table listing money market bank accounts.

F.T. CROSSWORD PUZZLE No. 5359

Crossword puzzle grid with clues for across and down words.

General concord at student's club

General concord at student's club (5) Solution to No. 5358

24 Mixed race—the first to respond to stimulus

24 Mixed race—the first to respond to stimulus (4) Solution to No. 5358

26 Butterfly colour

26 Butterfly colour (4) Solution to No. 5358

Vertical text on the right edge of the page, possibly a page number or reference.

COMMODITIES AND AGRICULTURE

LME copper prices rise

COPPER prices advanced on the London Metal Exchange yesterday following a rise in the gold price and a firm succe...

Death toll climbs in fowl pest outbreak

THE TOLL in the outbreak of fowl pest climbed again yesterday with confirmation that the...

Crisis of confidence in Kuala Lumpur

Wong Sulong reports on a rash of speculative trading

THE INABILITY of the Kuala Lumpur Commodities Exchange to curb excessive speculation appears to be the main factor behind recent disputes which have undermined confidence in the Malaysian palm oil futures market.

Action group hits out at PMB proposals

"THE same old medicine at twice the price," said the Potato Growers' Action Group of PMB proposals for the Potato Marketing Board, outlined last week, to regulate the UK potato market.

World sugar production may exceed forecast

PARIS — World sugar production in the 1984-85 season will be around 1.5 to 2m tonnes above this season's forecast 96m tonnes output, the French Sugar Market Intervention Board (Firs) said in its latest monthly report.

Death toll climbs in fowl pest outbreak

THE TOLL in the outbreak of fowl pest climbed again yesterday with confirmation that the...

Promise of record harvest in increased winter sowings

A SEARF rise in winter sowings of wheat and barley recorded in the Ministry of Agriculture's December agricultural census returns is not likely to result in a significant increase in Britain's total grain acreage this year.

PRICE CHANGES BRITISH COMMODITY PRICES AMERICAN MARKETS

Table with columns for Metals, Tin, Tungsten, Zinc, and other commodities. Includes sub-sections for LONDON OIL and CRUDE OIL FUTURES.

Table for BASE METALS, COPPER, NICKEL, SILVER, and TIN. Includes sub-sections for COCAOA and COFFEE.

Table for POTATOES, RUBBER, MEAT/FISH, and SOYABEAN MEAL. Includes sub-sections for SUGAR and WOL FUTURES.

Table for TEA AUCTIONS, NEW YORK, and CHICAGO. Includes sub-sections for COFFEE, COTTON, and GOLD MARKETS.

Table for GOLD MARKETS, EUROPEAN MARKETS, and LONDON OIL. Includes sub-sections for CRUDE OIL FUTURES and SPOT PRICES.

Table for COCAOA, COFFEE, and GRAINS. Includes sub-sections for WHEAT, BARLEY, and RICE.

Table for SUGAR, WOL FUTURES, and FINANCIAL TIMES. Includes sub-sections for DOW JONES and COVENT GARDEN.

Table for CHICAGO, GOLD MARKETS, and SOYABEAN MEAL. Includes sub-sections for LIVE HOGS and SOYABEAN MEAL.

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Handwritten signature: J. D. in Lito

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Yen makes up ground

The Japanese yen and Swiss franc were the main beneficiaries from the further weakness of the dollar on the foreign exchange market yesterday.

STERLING

Trading range against the dollar in 1983-84 is 1.8245 to 1.8385. February average 1.8408. Trade-weighted index 82.1, against 82.3 at noon.

ITALIAN LIRA

Trading range against the dollar in 1983-84 is 1,770.75 to 1,843.0. February average 1,807.32. Trade-weighted index 48.3 from 56.3 six months ago.

Quiet trading

Contracts showed little overall change in the London International Financial Futures Exchange yesterday.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Unit, % change against ECU, % change against March 5, % change against March 5 (divergence), % change against March 5 (divergence %).

£ in New York latest

Table with columns: March 5, Prev. close, Spot, 1 month, 3 months, Previous day's open.

LONDON

Table with columns: Three-month Eurodollar, 31m points of 100%, March, April, May, June, July, August, September, October, November, December.

CHICAGO

Table with columns: U.S. Treasury Bills (18m), 51m points of 100%, March, April, May, June, July, August, September, October, November, December.

THE POUND SPOT AND FORWARD

Table with columns: Month, Day's spread, Close, One month, % Three months, %.

THE DOLLAR SPOT AND FORWARD

Table with columns: Month, Day's spread, Close, One month, % Three months, %.

OTHER CURRENCIES

Table with columns: Mar. 5, £, \$, Notes Rates.

CURRENCY MOVEMENTS

Table with columns: Mar. 5, Bank of England, Morgan Guaranty, etc.

CURRENCY RATES

Table with columns: Mar. 5, Bank rate, Special Drawing Rights, etc.

STERLING (GBP) \$ per £

Table with columns: March, April, May, June, July, August, September, October, November, December.

STERLING (GBP) \$ per £

Table with columns: March, April, May, June, July, August, September, October, November, December.

EXCHANGE-CROSS RATES

Table with columns: Mar. 5, Pound Sterling, U.S. Dollar, Deutsche Mark, etc.

EURO-CURRENCY INTEREST RATES

Table with columns: Mar. 5, Starting, U.S. Dollar, Canadian Dollar, etc.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Mar. 5, Starting, Local Authority deposits, etc.

WORLD VALUE OF THE POUND

Table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING.

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Table with columns: COUNTRY, CURRENCY, VALUE OF £ STERLING.

MONEY MARKETS

Interest rates maintained an easier tone on the London money market yesterday.

MONEY RATES

Table with columns: Mar. 5, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

LONDON MONEY RATES

Table with columns: Mar. 5, Starting, Local Authority deposits, etc.

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MONEY RATES

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FT LONDON INTERBANK FIXING

Table with columns: LONDON INTERBANK FIXING, 11.00 a.m. March 5, 3 months U.S. dollars.

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MONEY RATES

Table with columns: Mar. 5, Starting, Local Authority deposits, etc.

MONEY RATES

Table with columns: Mar. 5, Starting, Local Authority deposits, etc.

YOUR COMPANY IMAGE. Promotional Gifts. Key Rings, Cuff Links, Paperweights, Enamel Badges. Manhattan-Windsor.

FINANCIAL FUTURES. TAKE OUR CURRENT BRIEF, FREE. GNI Limited, 3 Lloyd Avenue, London EC3N 3DS.

WORLD VALUE OF THE POUND. Table listing countries and currencies with their values relative to the pound sterling.

